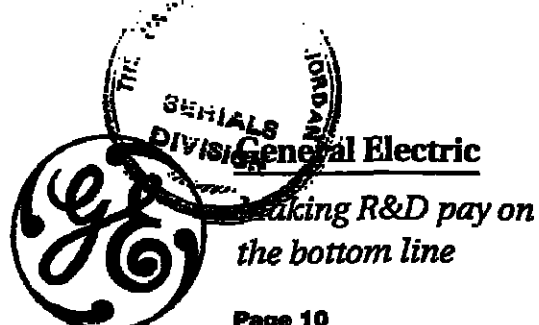




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The new challenge from Japan  
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How tonight's debate may swing the French vote  
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Section III



NEWSPAPER  
of THE YEAR

# FINANCIAL TIMES

Thursday September 3 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

## Kohl out of touch with business, says industry chief

The resignation this week of Mr Heinrich Weis, (left) president of BDI, the federation of German industry, showed the gravity of the "disastrous development" in the government's relations with the business community, said Mr Dieter Harte, chief executive of the federation of medium-sized businesses, BVMW.

Chancellor Helmut Kohl has lost contact with the German business community, and current government policies will sooner or later ruin the economy, Mr Harte said. Page 14

**UK border compromise** The UK and EC are close to a compromise on the long-running dispute over Britain's insistence on retaining border controls on people beyond the end of this year. Page 14

**Briton jailed in Iraq** British cyclist Michael Wainwright has been sentenced to 10 years in an Iraqi jail for entering the country illegally, the Foreign Office said. Iraq faces protest; UN says N-threat over. Page 7

**Nato to back UN in Bosnia** The Nato allies agreed to offer troops and other support to the United Nations in protecting aid deliveries to Bosnia. Timing critical as Yugoslav peace talks resume. Page 3

**Royal Bank of Canada**, the country's biggest financial institution, suffered a 57 per cent plunge in third-quarter income, largely due to further write-downs on its loans to ailing property developer Olympia & York. Page 15

**Euro Disney**, is reshuffling its senior management in an attempt to improve the performance of its theme park outside Paris and its merchandising interests. Page 15

**Bush presses Mideast leaders** President George Bush and Mr Lawrence Eagleburger, his acting secretary of state, will today complete a round of contacts with Middle East leaders aimed at accelerating the peace process. Page 7

**Rowwater, diversified packaging and printing business** newly installed in the FT-SE 100 index, produced a 19 per cent improvement in interim pre-tax profits to \$22.4m (\$19.2m) as it digested recent acquisitions and improved operating margins. Page 15; Lex, Page 14

**Colloz loses support** The last pillar of support for Brazilian president Fernando Collor collapsed with the decision by the main pro-government party to free its congressmen to vote in favour of Mr Collor's impeachment. Page 6

**Toyota Machine Works**, Toyota Motor affiliate, plans to close a French machine tool plant once viewed as the company's strategic foothold in the European market. Page 17

**Before scandal** An Indian court ruling virtually quashed the investigation into the \$514.5bn (\$266m) Bofors scandal after government agencies failed to establish that the Swedish arms company had bribed the Indian government to secure a big order in 1987. Page 7

**CRH**, international building materials group and one of Ireland's biggest companies, announced pre-tax profits for the six months to June 30 up by 7 per cent from \$21.1m to \$22.6m. Page 20

**Ukraine strikes** An indefinite general strike paralysed Ukrainian airports and train stations, just as the country prepared to enter the International Monetary Fund. Page 3; G7 silent on Russian rescheduling. Page 4

**Former Polish PM murdered** Former Polish Communist prime minister Piotr Jaroszewicz was found tortured and hanged beside his wife's dead body in their Warsaw home. Page 4

**'Final push' on trade talks** EC and US trade negotiators are engaged in a "final push" to achieve a breakthrough by mid-October in the Uruguay Round world trade liberalisation talks. Page 5

**Somalia famine** Britain will lead an EC fact-finding mission to Somalia this week as criticism mounts of poor co-ordination of international famine relief to the east African state. France is to extend a relief airlift until the risk of starvation had been eliminated. UN's plans anger Somali strongman. Page 7

STOCK MARKET INDICES			
FT-SE 100	2,218.0	(+44.6)	New York
Yield	5.23		
FT-SE Euroshare 100	1,811.18	(+3.40)	London
FT-A All-Share	1,894.45	(+0.49)	
FT-A World Index	141.84	(+0.19)	
Nikkei	7,787.72	(+152.34)	FR
Dow Jones Ind Ave	1,228.31	(+24.05)	Y
S&P Composite	477.89	(+1.91)	S Index
US CLOSING RATES			
3-mo Treasury Bill	3.19%	(3.20%)	
Long Bond	8.30	(8.32)	
Yield	7.38%	(7.37%)	
LONDON MONEY			
3-mo Interbank	10 1/2%	(10 1/4%)	
Life long rate	9 1/4%	(9 1/4%)	
12 MONTH SEA OIL (Argentine)			
Brent 15-day (Oct)	324.125	(30.025)	
WTI (Oct)			
New York Copper (Sep)	\$338.5	(340.8)	
London	\$338.3	(342.45)	

Austria	\$630	Hungary	\$112	Malta	\$120	S. Arabia	\$92.00
Belgium	\$1250	Ireland	\$110	Mexico	\$110	Sierra Leone	\$54.10
Belgium	\$1250	India	\$220	Nepal	\$1.50	Spain	\$120.00
Bulgaria	\$1250	Indonesia	\$1200	Nigeria	\$120	Sweden	\$10.14
Czech	\$110	Israel	\$120	Norway	\$115.00	Switzerland	\$110.00
Czech	\$110	Italy	\$1200	Oman	\$110	Syria	\$90.00
Denmark	\$110	Jordan	\$110	Pakistan	\$110	Thailand	\$110
Egypt	\$110	Korea	\$110	Philippines	\$110	Tunisia	\$110
Finland	\$110	Kuwait	\$110	Poland	\$110	Turkey	\$110
France	\$110	Laos	\$110	Portugal	\$110	UAE	\$110
Germany	\$110	Latvia	\$110	Romania	\$110		
Greece	\$110	Lithuania	\$110	Slovenia	\$110		

## Narrow majority for treaty seen as Europe's leaders move to support Mitterrand French opinion polls back Maastricht

By David Buchan and Alice Rawsthorn in Paris

TWO opinion polls yesterday showed that France would narrowly approve the Maastricht Treaty on European Union at a referendum this month, as European leaders rallied to support President François Mitterrand in his campaign for a Yes vote.

Mr Mitterrand, who will tonight take part in his first television debate in four years, has been under growing pressure since opinion polls began to show a majority against the treaty a week ago.

Other European leaders, with their own agendas at stake, have begun adding their weight to the

ist French president and Mr Philippe Seguin, the most prominent neo-Gaullist opponent of the treaty, will set the tone in the final stage of the referendum campaign, which is now balanced on a knife edge.

Two polls published yesterday showed a shift in sentiment towards a small majority for the Yes faction.

The BVA/Paris Match poll suggested that 51 per cent of the electorate will support ratification. The same poll last week indicated that exactly the same proportion would vote No. An Ipsos/Le Point poll suggested a 53 per cent majority in favour, against last week's poll which suggested the Yes faction would

lose with just 48 per cent of the votes.

The debate will also offer a chance for the president to salvage his political credibility at a time when his popularity is falling and his future has been called into question. The anti-Maastricht camp has been trying to turn the referendum into a vote of confidence in Mr Mitterrand and the government.

A BVA/Paris Match poll published yesterday showed that the president's approval rating has fallen from 55 per cent to 33 per cent in the past month. This means that he is uncomfortably close to his all-time popularity poll low of 31 per cent on the eve of this spring's regional elections.

Mr Bérégovoy, the socialist prime minister, whose appointment after the regional elections briefly boosted the president's poll standing, has seen his approval rating fall from 41 per cent to 35 per cent since July.

Mr Mitterrand and the socialists do at least have the consolation that public opinion seems to be moving back in favour of ratifying the treaty after last week's shock when, for the first time, some polls suggested that the No camp was in the majority.

Yesterday's polls reflect the general trend in which all three of the polls published previously this week said the French will endorse the treaty, albeit by a slim margin.

The constitutional court yesterday rejected an appeal by conservative opponents of the treaty, who had been trying to block ratification on constitutional grounds.

The French stock market, which was depressed last week by the threat of a negative referendum result, recovered momentum yesterday. The CAC 40 index ended the day 1.57 per cent higher at 1,700.50.

The French industrial establishment yesterday threw its weight behind European union. The Fédération, which represents France's biggest companies, voiced support for ratifying the Maastricht treaty and warned of the dangers of rejection.

## UK underlines vote's importance

By Alison Smith in London

THE BRITISH government will withdraw the bill to ratify the Maastricht treaty from parliament if France votes No in the referendum later this month, the prime minister's office said yesterday, underlining the crucial significance of the result for Britain and the rest of Europe.

Officials also confirmed that contingency plans were being drawn up to cope with the political and economic turbulence that would follow an outright rejection of Maastricht by the French electorate on September 20.

Britain, as the current president of the EC, would expect to take the initiative in picking up the pieces of the process towards economic and political union.

Plans for co-ordinated action by European finance ministries and central banks to deal with the probable disruption in the currency markets that would fol-

low a No vote will be discussed at this weekend's informal meeting of EC finance ministers in Bath, southern England.

Analysts warn that a No vote could trigger an even stronger flow of funds into the D-Mark, pushing weaker currencies such as sterling closer to their floor levels in the exchange rate mechanism, and forcing monetary authorities either to raise interest rates or mount expensive currency support operations.

Britain's decision to scrap the Maastricht ratification bill in the event of a No vote contrasts sharply with that of other European governments.

In Italy, Mr Emilio Colombo, foreign minister, said Rome should try to ratify the treaty in at least one house of parliament before September 20 to show commitment to integration.

In Bonn, a German foreign ministry spokesman declined to speculate on his country's ratification process.

"It's downright foolish politically to start speculating now about what would happen if the referendum in France is negative," spokesman Mr Hannu Schumacher told journalists.

The UK government is facing renewed domestic criticism over its stance on Maastricht, with some evidence of confusion among MPs about what the UK is trying to achieve.

Officials insist, however, that Mr John Major, the prime minister, is committed to the Maastricht deal, and point out that a rejection of the agreement would cast a deep shadow over the UK presidency, detracting from the UK's priorities of completing the single market and extending links with central and eastern Europe.

British Euro-enthusiasts have criticised Mr Major's refusal to take part in tonight's French television debate with President

## Volvo to cut truck business costs

By Robert Taylor in Stockholm

VOLVO, the Swedish automotive manufacturer, is planning further severe cost cuts in the face of deepening financial problems. The company yesterday confirmed that it intends to push through a SKr2bn (\$392m) rationalisation programme in its ailing truck division over the next three years.

The group is also believed to be considering the closure of one of its smaller car production plants in Sweden. The most likely casualty appears to be the company's former showcase operation at Kalmar on the Baltic Sea, which employs 800 people, producing the luxury 960 model.

This plant was established in 1976 and won international renown for the production of new production techniques, involving the abolition of the traditional assembly line. The Uddevalla plant in south-west Sweden, which was only opened in 1989, could be an alternative choice for closure.

The company said the decision on the closure had not been taken. But last week Mr Soren Gyll, chief executive, said "nothing was holy" in the company any longer.

Any decision to close either Kalmar or Uddevalla would be fraught with social and political consequences as unemployment continues to climb in Sweden. It would also be seen as a personal setback to the dreams of Mr Pehr Gyllenhammar, Volvo's charismatic executive president who inspired and pioneered the new methods of auto production.

After an emergency board meeting on Friday, Volvo

informed the Swedish trade unions that the company was being forced to restructure its truck operations in the face of deteriorating market conditions in Europe and North America.

All truck plant managers have been instructed to identify potential savings and rationalisation measures by the end of October. Mr Sten Langenius, head of Volvo truck division, said that he was convinced that the cost savings and other moves being planned would safeguard its future when the economic upturn came.

Volvo pointed out to the unions that last year the total market for heavy trucks dropped by 13 per cent in Europe and in 1992 would decline a further 7 per cent. It added that in the Nordic region where Volvo was the market leader there had been a 29 per

cent drop in the first six months of this year.

Volvo last week announced a first-half operating loss of SKr835m and a deficit after financial items of SKr103m. Since it began its rationalisation in 1990 Volvo has cut annual costs by SKr4.1bn. By the end of this year, its annual cost level will have been reduced by about SKr5.2bn.

## BA in advanced talks to buy large stake in French airline

By Paul Belts, Aerospace Correspondent, in London

BRITISH AIRWAYS is in advanced negotiations to buy a large minority stake in a French regional airline, Transport Aérien Transrégional.

The move is part of BA's strategy of acquiring stakes in smaller carriers in large European countries in order to take advantage of the new single European air market which starts next year.

The deal would follow BA's acquisition earlier this year of a 49 per cent stake in Delta Air, a German regional carrier which has since been renamed Deutsche BA.

European airline industry officials said yesterday the negotiations between BA and TAT were at a critical point.

However, Sir Colin Marshall, BA's deputy chairman and chief executive, declined to comment

on the TAT negotiations. But he confirmed that at the same time as negotiating its global alliance with USAir - in which BA is planning to invest \$750m (\$375m) for a 44 per cent stake - the UK carrier was seeking regional airline partnerships to strengthen its European network.

A deal with TAT is expected to spark a fierce reaction from Air France, the French flag carrier which was forced to dispose of its 35 per cent stake in the regional carrier last year.

Air France sold its stake in TAT as part of an agreement with the European Commission to enable it to take control of Air Inter, the French domestic carrier, and UTA, the independent French long distance airline.

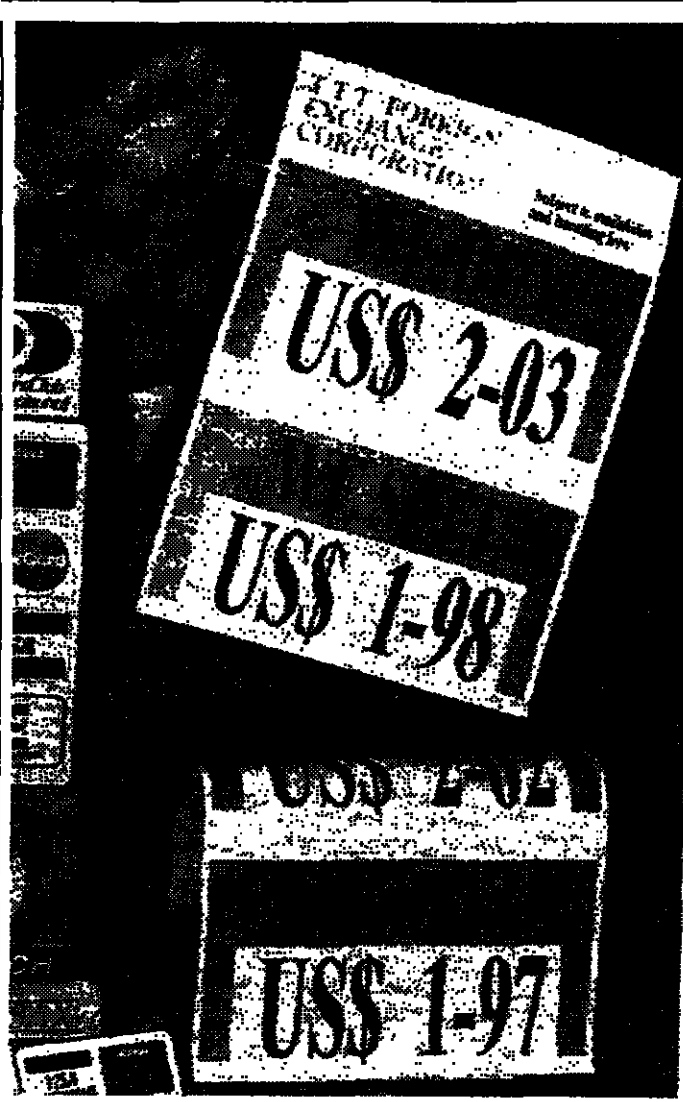
Mr Bernard Attali, Air France chairman, has already warned he will make life difficult for BA in France if the deal with TAT is concluded.

TAT employs about 3,100 people, has annual sales of about FF2.4bn (\$500m) and runs a fleet of 50 aircraft. It operates a network of domestic routes and is expanding into European regional services, including flights to the UK.

Mr Michel Marchais, founder and main shareholder of TAT, indicated in February he would be prepared to sell part of his family's 72 per cent controlling interest in the airline. He is understood to have approached BA earlier this year.

Sir Colin said at a Financial Times aerospace conference yesterday that BA's strategy of becoming a global airline was "well on the way to becoming a reality" with the proposed USAir and European joint ventures.

BA-USAir deal, Page 5  
City Airport stake offer, Page 8



Taking a pounding: a foreign exchange dealer displays the latest dollar-sterling rate for tourists in London yesterday

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## Ukraine aims to rebuild a community

Ethnic Germans are being urged to resettle, says Chrystia Freeland

THE dusty village of Chervona Volodymyrka, 100km north-east of Odessa, has become a test of Ukraine's efforts to create a multi-cultural nation. In contrast to the "ethnic cleansing" being conducted in the former Yugoslavia, the Ukrainian government is encouraging ethnic Germans expelled by Stalin to return to Chervona Volodymyrka and other villages in southern Ukraine.

In the two-and-a-half months since 34 ethnic German men arrived from northern Kazakhstan, a new neighbourhood of blue, red and white caravans, provided by the German government, has sprung up on a hilltop overlooking Chervona Volodymyrka.

Sitting at a kitchen table in one of these spartan but immaculately clean caravans, Mr Alexander Grep, leader of the community, said that as soon as the water and electric-

Kazakhstan because of discrimination. Bonn confirmed this when it said this week that religious fanatics and nationalists were causing difficulties for ethnic Germans in former Soviet Central Asia.

But ethnic tension there is clearly a two-way street. "We want to live with whites," explained Mr Edward Ginstator, a 35-year-old strapping long-haired, blue-eyed settler in Chervona Volodymyrka from Kazakhstan.

His leader, Mr Grep, visited the Volga region of Russia before choosing Ukraine. "The Volga republic is no homeland for me," he said. "It is a place where a man tells you to leave if he discovers you are German. I don't want to fight them."

By contrast, Ukrainian regions are competing for the privilege of providing a new home for ethnic Germans. Initially targeted at the three southern administrative regions where Germans have the deepest historical roots, Mr Kravchuk was forced to expand the programme to include three other regions after local government officials protested that they, too, had the right to play host to the Germans.

Villagers in impoverished Chervona Volodymyrka, where horses are more common than cars, seemed remarkably willing to accommodate the Germans. Mr Grep described the local collective farm chairman as "a golden man" who has provided the settlers with everything from sheep and blankets to three hot meals a day.

Conflicts could develop when the time comes to allot the Germans the lands they have been promised, but for now the local farmers do not seem to resent the work they are doing to help the Germans move in. One man, seconded by the collective farm to help connect the water lines to the German caravans, says that his sympathy had a personal thought: he is a refugee himself, forced to flee the war-torn Trans Dniestr region and return to his native village.

Mr Volodymyr Becker, deputy head of the collective farm and coincidentally an ethnic German, is frank about another motivation of this hospitality. "We are planning to move into food processing," said Mr Becker. "We hope that now the German government will come and invest in our village."

That could be the rub. Mr Ivan Hoffman, head of the German-Ukrainian Foundation, which is co-ordinating the resettlement of cramped quarters in a Kiev hotel, would like Germany to lend the foundation DM200-DM300m to supplement the Rm500m already contributed by the Ukrainian government.

Although Mr Hoffman's price is a bargain compared with the cost of absorbing new immigrants in Germany, Bonn has set aside only DM20m for the project in 1993.



ity were connected 250 German families now in Kazakhstan would move in.

The resettlement is a vindication for President Leonid Kravchuk. When he enlivened a state visit to Germany last February with the announcement that Ukraine was willing to absorb up to 400,000 of the estimated 1.1m ethnic Germans in central Asia, the proposal seemed to be little more than a way to outstage the offer by President Boris Yeltsin of Russia to create an autonomous republic for ethnic Germans on the Volga river.

But Ukraine has granted citizenship to all residents, regardless of ancestry. He recently said "history has shown that ethnically-based nations are unstable... whereas a state in which all citizens are equal is a guarantee that we will avoid the sort of ethnic wars being fought in Yugoslavia."

Thousands of ethnic Germans, worried by mounting antagonism toward Russian-speakers in central Asia, have taken Mr Kravchuk at his word. They are making plans to trek across the former USSR to the fertile steppes of southern Ukraine, where Germans have lived since the 16th century when Catherine the Great recruited them as colonists. A few thousand descendants of the original colonists remain in the area, having Stalin's purges.

The Germans in Chervona Volodymyrka said they left

## Strike halts rail and air transport

By Chrystia Freeland

AN INDEFINITE general strike yesterday paralysed Ukrainian airports and railway stations, just as the country prepared to join the International Monetary Fund.

The timing provides a vivid illustration of the contradictory pressures on the government, which is torn between workers' demands for more industrial subsidies and IMF insistence that Ukraine slash its bloated deficit.

Most Ukrainian air traffic controllers, many rail workers and some of the powerful coalminers' organisations heeded a call by the Association of Independent Trade Unions and took to the picket lines in an effort to force the government to grant the unions official status.

Most of Ukraine's airports were closed, and trains were halted outside many cities. Coalminers, potentially the biggest political threat to the government, participated less enthusiastically, however, with only 30-40 per cent stoppage work.

Ukrainian officials said that in Washington today Mr Yuriy Platachanka, finance minister, was due to sign the documents which will formally admit the country to the IMF.

A Fund delegation yesterday concluded a visit to Kiev for negotiations on a stabilisation programme.

Speaking on television, President Leonid Kravchuk sounded a defiant note about the IMF. "We shall act as an independent country and not just agree to any conditions put to us," he said.

Last month, in a letter leaked by Mr Vadim Hetman, reformist chairman of the Ukrainian national bank, the IMF warned that unless Ukraine began to implement reforms it should not count on an aid package.

A Fund official said yesterday that there was still disagreement between the national bank, which advocates belt-tightening measures, and the prime minister and president who are more inclined to yield to populist pressures for continued subsidies.

Ukraine's government has dragged its feet on fundamental economic reforms while reeking up a huge budget deficit which has driven down the value of its pseudo-currency, the coupon. It is hoping for an IMF stabilisation fund of \$1.5bn-\$2bn to shelter its long awaited new currency, the hryvnia, from the coupon's sorry fate.

Approach of winter gives added urgency to need for humanitarian aid operation in Bosnia

## Timing critical as Yugoslav peace talks resume

By Judy Dempsey, East Europe Correspondent

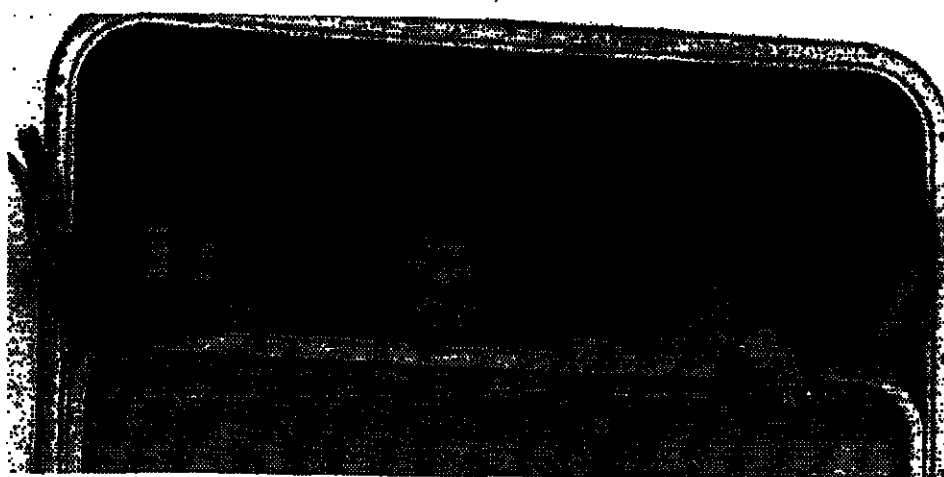
YUGOSLAV peace talks, begun in London last week, reopen today in Geneva amid a growing sense of urgency about the need for a huge humanitarian aid operation before winter engulfs Bosnia and the Balkan peninsula.

If any of the agreements made in London are to stick, the conference, which will be co-chaired by Mr Cyrus Vance, the United Nations special envoy to the former Yugoslavia, and Lord Owen, the European Community's mediator, will have to implement a timetable quickly.

Mr Ron Redmond, a senior official of the UN High Commissioner for Refugees, said yesterday that "several million dollars" was needed to provide shelter for the 3m refugees both inside and outside Bosnia.

"Roads and bridges have to be rebuilt in order for aid convoys to reach the towns and cities in Bosnia. Tons of plastic sheets are needed to provide shelter in many of the homes which were bombed," he said.

The aid programme, which will be discussed in Geneva, will not envisage setting up safe havens, let alone sending the refugees back to villages from which they were forcibly



Tearful Bosnian refugees leave Zagreb by train for the Netherlands yesterday

deported by Bosnia's Serb forces.

"To be realistic, many people will be unable to return. They have no homes. They are afraid. The territory is controlled by Serb forces. The ethnic hatred is now too deep. Healing these wounds will be impossible," said Mr Redmond.

Western diplomats said yesterday that Bosnia-Herzegovina had been de facto divided between Croatia and Serbia, despite a commitment from the London conference that its borders would be respected.

The humanitarian aid effort

faces another problem. Even if many more aid convoys, backed by armed troops under the auspices of the UN, were sent into Bosnia, a western military expert said, Bosnia's Serbs were likely to disrupt distribution.

"If intervention is limited to the delivery of humanitarian aid, the Serbs will see little reason to modify their current methods for seizing and cleaning the areas they claim," said Mr Charles Dick from the Royal Military Academy at Sandhurst.

"They will probably let con-

voys through and flights land, contenting themselves with making sure that the operation does not run smoothly."

The danger to the UN forces is evident. Indeed, after Bosnian government forces regained control of the eastern city of Gorazde earlier this week, Serb forces accused the UN aid convoy which reached the city last month of supplying weapons to the city's defenders.

As for the dispatch of international monitors to Bosnia's borders with Serbia, Croatia, and Montenegro, western mil-

Serbia's ruling Socialists yesterday abandoned their campaign to oust Mr Milan Panic, Yugoslavia's prime minister, after they failed to win the backing of President Dobrica Cosic, writes Laura Silber in Belgrade.

The failure to oust the Belgrade-born US businessman was a defeat for Serbia's President Slobodan Milosevic and raises the stakes in the bitter power struggle between Mr Milosevic, on one side, and Mr Panic and Mr Cosic on the other.

The Socialists said their turnaround was conditional on the federal government and the prime minister accepting

their "well-intentioned criticism" as a political warning.

Key Serb politicians yesterday tried to distance themselves from the no-confidence motion proposed on Monday by the 68 deputies from the Socialist party and its satellite, the ultranationalist Serbian Radical party.

After three days of manoeuvrings, President Cosic, a well-known writer also seen as the embodiment of Serb unity, yesterday publicly lashed out at the no-confidence motion as a "half-baked and irresponsible move".

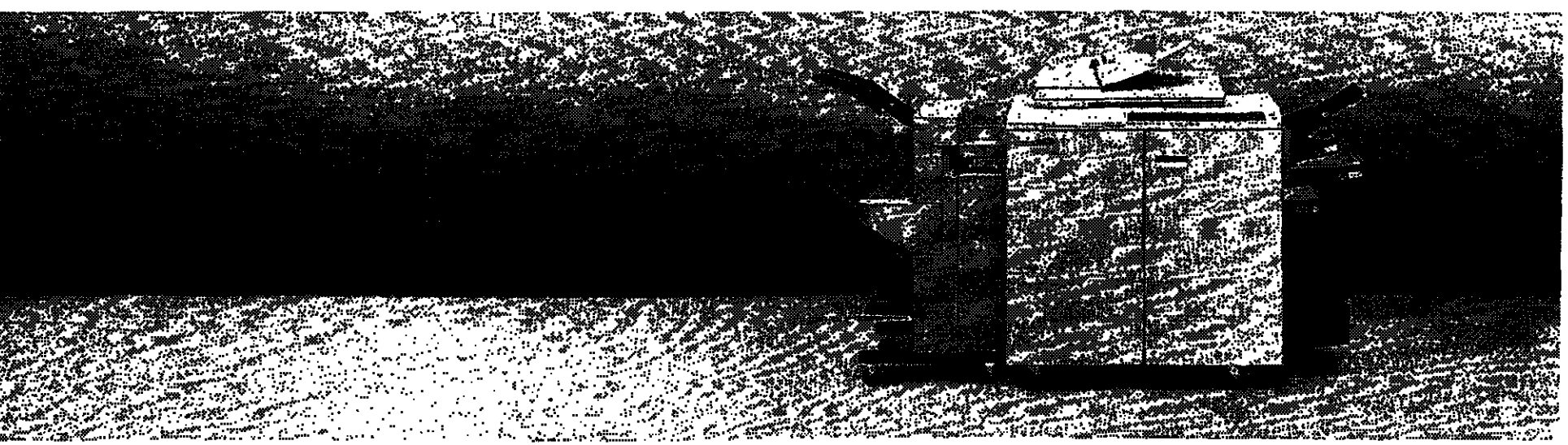
their land grab in Bosnia?

"The point is that the London conference agreements are not backed up by force. Any force would have entailed a massive military intervention, backed by air and ground troops. And no western government is ready to go that far."

● Nato allies yesterday offered troops and other support to the UN for protecting aid deliveries to Bosnia and agreed that a light force of around 6,000 troops under UN command would be best for the job, Reuter reports from Brussels.



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## NEWS: EUROPE

Comit index at lowest since September 1985

## Budget fears drive Italian shares down

By Robert Graham in Rome

THE Italian stock market fell 3.5 per cent yesterday, partly owing to fears of an even tougher budget for 1993. The Comit index fell 9.65 to 375.34, its lowest level since September 1985.

The government said in July that 1,33,000bn (£38.9bn) would have to be found in increased revenues and spending cuts to hold the public sector deficit to L148,000bn next year. However, it emerged this week that at least a L10,000bn extra would have to be found to cover the increased cost of higher interest rates which are in force to protect the lira.

As the government of Mr Giuliano Amato begins work on the 1993 budget, which must be presented to parliament by the end of the month, the senate has resumed its study of

the four main structural reforms - in pensions, public health, regional administration and the civil service - proposed by the government in July.

It is planned to raise some 1,32,000bn next year through streamlining the civil service, delegating the first real powers to regional administrations to raise taxes, shaking up the inefficient health service and curbing Italy's exceptionally generous pensions system. Parliament is being asked to approve the broad principles of the reform and, by the mechanism of special delegated authority, permit the government to work out details.

Already, some 800 amendments have been tabled, 500 by the breakaway communist grouping, Reconstituted Communism. Thus, if the end of the month deadline is not met or

parliament fails to endorse the reforms, the 1993 budget risks being undermined.

This possibility unnerved the stock market as did fears about the effect of austerity measures on an already stagnant economy, combined with the lira's continued weakness. Fiat shares, also reflecting the drop in European car sales, fell 3.6 per cent to below L4,000 per share for the first time since 1985.

The stock market appeared to pay little regard to the one piece of positive news: preliminary inflation figures for August showing consumer prices up only 0.1 per cent. Inflation is now running at 5.3 per cent on an annualised basis, and if the rate continues its steady fall since May, it could be below 5 per cent by the end of the year. See World stock markets

## Refugee record in Germany

By Leslie Collitt in Berlin

A RECORD 274,000 people have sought asylum in Germany so far this year, the Bonn government announced yesterday. This is 94 per cent higher than the figure for the same period last year.

The announcement coincided with attacks by right-wing extremists on refugee hostels in several east German towns, including Markersdorf, Thuringia, and Spremberg in Brandenburg. Several people were arrested, but no one was injured in the incidents.

However, a Pole was hurt when stones were thrown at his car and that of two others Poles while they drove through the border city of Frankfurt on the Oder.

Mr Rudolf Scharping, Social Democrat premier of the Rhineland Palatinate state, called for the dismissal of Mr Rudolf Seiters, federal interior minister. He said he must bear responsibility for the backlog of 400,000 asylum applications.

## Slovaks fear a costly divorce

Anthony Robinson and Ariane Genillard on break-up with the Czechs

THE "civilised divorce" agreed between Czech and Slovak leaders last week includes a currency union, tariff-free movement of goods and visa-free movement of people. But it has not yet tackled other contentious issues such as the co-ordination of foreign and security policies.

A leaked "working text" of a draft treaty between the two republics drawn up by Mr Vladimir Meciar's party, the Movement for a Democratic Slovakia, before last week's meeting revealed that the Slovaks, who campaigned on a separatist platform at last June's elections, in reality still hanker after a broader, confederal "union" with the Czech lands.

Mr Václav Klaus, the Czech leader, has made clear he favours a clean political break but puts priority on preserving an economic relationship which reflects the economic integration of the two states.

While rejecting a broader, confederal relationship, the Czechs hope that the mutual interest in close monetary and economic co-operation will ensure that political independence does not translate into indifference or hostility.

The economic and political implications of divorce were underlined during a sobering meeting between Slovak economists and IMF and World Bank officials in Washington last month. They warned that divorce would be costly for Slovakia, where unemployment is nearly 12 per cent. This compares with under 3 per cent in the Czech lands, which have a more diversified economy and have attracted the bulk of foreign investment.

After independence next January 1 Slovakia is expected to lose Czech subsidies of



Meciar: the Slovaks still hanker after broader union



Klaus: the Czechs favour clean political break

between \$300m (£150.7m) and \$1bn annually. Divorce will also leave Bratislava responsible for re-shaping an economy dominated by energy-intensive arms and other heavy industries.

Slovakia also faces two major international problems inherited from the communist past. The first leaves Bratislava, the Slovak capital, to settle a dispute with Hungary over the Danube river hydro-electric complex and the second saddles it with handling Czechoslovakia's share in the Krivoi Rog iron ore enrichment project in the Ukraine.

Prague, which decided to pull out of the Ukrainian deal earlier this year, has been trying unsuccessfully to privatise Czechoslovakia's share in a project, which will eventually produce iron pellets needed by the Slovak steel industry.

Czech negotiators say the prospect of divorce has injected a new realism into Slovak thinking and re-inforced pro-market economists there. Faced with the phasing out of

SLOVAKIA has taken one more step towards independence with the adoption by local MPs of a separate constitution for the republic, writes Ariane Genillard. Articles on creating a Slovak central bank and on the border with the Czech republic will be frozen until next January 1, thus avoiding any violation of the current federal constitution.

Czech and Slovak leaders recently agreed on constitutional steps to establish two independent states by the start of next year.

The new Slovak constitution caused considerable controversy in Bratislava, the capital, and Slovak Hungarian parties walked out of the local parliament. Leaders of the ethnic Hungarian minority in the republic - 12 per cent of the population - have warned about the discriminatory nature of Slovakia's new nationalist government.

will step up its search for foreign markets while reducing the industry's capacity by 10-15 per cent annually over the next few years.

For the leaders of both the Czech lands and Slovakia, however, the most important appointment before their divorce is their scheduled meeting with European Community officials on October 5. On the agenda is the future of the EC Association Agreement signed last year with a federal State which is due to disappear on December 31.

The Czech side will be satisfied with essentially unchanged terms. But Slovakia, whose steel exports are particularly vulnerable to anti-dumping measures demanded by EC steelmakers, and is losing its former financial subsidies from Prague, is now in greater need of freer access to EC markets. Bratislava is hoping that Brussels will show, if not sympathy, at least understanding for the historical factors which pushed it to an economically disruptive divorce.

## G7 silent on Russian rescheduling

By Leyla Boulton in Moscow

DEPUTY finance ministers of the Group of Seven industrial nations last week took no decision on Russia's request for a speedy rescheduling of the former Soviet Union's foreign debt of \$70bn (\$55.1bn), postponing the issue to a Paris Club meeting which may be held within a few weeks.

In the latest Russian cry of anguish over difficulties in meeting debt payments, Mr Andrei Nekhayev, the econ-

ics minister, said Russia would find it difficult to clean up arrears and return joint venture funds "frozen" in Vneshekonombank, which handles most foreign exchange business.

"These funds were not frozen, they were spent a long time before by this government came to power," he explained. He promised however that the government wanted to issue five-year hard currency bonds for the holders of such funds. It was also serious about turning

some debt obligations into property; the proposition was tested yesterday by Philip Morris, the US tobacco-based conglomerate, which asked to be given office space in part repayment of outstanding debts owed to it by Russia.

Meanwhile, Mr Viktor Geraschenko, the acting central bank chairman, said yesterday that Russia had just \$100m to spare for intervening to defend the ever weakening rouble. He also called for enterprises to be forced to sell all

their hard currency earnings to the state, instead of just 50 per cent at present. Compulsory sales of all hard currency revenues are a normal part of internal convertibility schemes used in other countries but have so far not been introduced in Russia.

Although Russia's export revenues amounted to \$2bn a month, Mr Geraschenko said an average of only \$25m is sold every month on Moscow's fledgling official foreign exchange market.

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## Former Polish PM found murdered

FORMER Polish Communist Prime Minister Piotr Jaroszewicz was found tortured and hanged beside his wife's dead body in their Warsaw home yesterday in a macabre double murder, Renter reports from Warsaw.

An Interior Ministry spokesman told local radio that Mr Jaroszewicz, 82, was tortured and hanged, and his wife Alicja Solenska shot dead with a hunting rifle in their isolated villa in the wealthy suburb of Anin. No motive was known.

Mr Jaroszewicz, a deeply unpopular prime minister who was ousted in 1989 after 10 years in office, led a solitary life and refused the offer of a bodyguard.

"It was quite macabre. The perpetrator acted with premeditation - meaning he wanted to kill them," said a police spokesman.

The couple's concrete-clad two-storey villa, in woods on the edge of Warsaw, was sealed off by police and a special commission had begun an investigation.

The police were seen using a stretcher to carry away at least one corpse in a black plastic bag. A large rifle was also brought out, wrapped in a white sheet.

Neighbours said Mr Jaroszewicz and his wife, a former journalist for the Communist party mouthpiece Trybuna Ludu, rarely received visitors and were wary of strangers.

Mr Jaroszewicz was last seen walking their dog on Monday. Mr Jaroszewicz, a former army general and deputy prime minister from 1952 to 1970, was deeply disliked by the public as Poland fell deep into economic decline under Communist leader Edward Gierek in the 1970s.

He was made a scapegoat for the government's economic failures - the main cause of Poland's present-day foreign debt problems and forced to resign in February 1980.

He was expelled from the Communist party in 1981 and interned along with several dozen former Communist officials, when Prime Minister Wojciech Jaruzelski imposed martial law to crush the opposition Solidarity trade union led by Mr Lech Walesa.

When Solidarity ousted the Communists in 1989, there were no reprisals. Most of the old leaders retired quietly from public life and none has been brought to trial.

"I know richer people around here, with better houses, so I don't think it could have been a robbery," said a neighbour.

## Strike brings power blackouts to Athens

GREECE is being hit by daily nationwide electricity cuts for up to eight hours due to the week-long strike by power workers, writes Kerin Hope in Athens. The capital's electricity supply has been cut by 40 per cent with nightly blackouts in residential districts, industrial production is being seriously disrupted, and the Public Power Corporation warns that blackouts will become longer as more power stations shut down for lack of maintenance.

Genop, the power workers' union, is one of several public-sector unions protesting against a government plan to overhaul the state pension system and is threatening to continue its strike until the government modifies the proposed pensions law. The legislation calls for raising the pensionable age, increasing contributions and reducing special allowances.

## Refinery inquiry urged

Pressure mounted yesterday for an inquiry into safety standards at Greek refineries following Monday's fire at the Petrolia oil refinery near Athens, Kerin Hope reports. Three workers died after an explosion in a cracking unit at the Petrolia refinery, near Eleusis, and another 11 were left in critical condition. The refinery, which produces naphtha and jet fuel, belongs to Mr John Latsis, a London-based Greek shipowner.

## Call for Georgian peace-keepers

Russia has suggested deploying a peace-keeping force to end a separatist rebellion in Georgia as the two former Soviet republics tried to put together a peace deal yesterday, reports Renter in Moscow. The Itar-Tass news agency quoted Russian Deputy Prime Minister Georgy Khizha as saying the question would be discussed at a meeting scheduled for today between President Boris Yeltsin and Georgian leader Eduard Shevardnadze. "The matter will be settled on September 3."

## Future 'lies with gas'

Russia's nuclear power plants could be closed down within seven years and replaced by turbines using natural gas, an adviser to the Moscow government said yesterday, Renter reports from Helsinki. Mr Alexei Yablokov, ecology adviser to Russian President Boris Yeltsin, told a Finnish parliamentary hearing that he believed gas turbines could take over from nuclear power plants.

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## NEWS: WORLD TRADE

Negotiators may be softening their stand on farm subsidies

## EC and US push for Gatt breakthrough

By David Gardner in Brussels

EC and US trade negotiators are engaged in a "final push" to achieve a breakthrough by mid-October in the Uruguay Round world trade liberalisation talks, according to a senior European Commission official.

He said "the political will is now there" on both sides to chart a way through the farm subsidies maze, which has held up conclusion of the Round since the collapse of the Brussels summit under the General Agreement on Tariffs and Trade in December 1990.

Both sides appear to be softening their position on farm subsidies, in the interest of getting the leading industrial economies moving again.

Although the new negotiations are being conducted in secret, it is not even clear where they are taking place — the official said agriculture and trade officials from Washington and Brussels began work yesterday on detailed formulae to resolve the two biggest differences. These are:

- The extent to which payments to EC farmers in compensation for the big price cuts agreed in May's reform of the Common Agricultural Policy will be exempt from the subsidy reduction called for in the Uruguay Round "final act".

- The extent to which the EC must cut the volume of its subsidised exports, as well as the amount of subsidy.

Negotiations are in a higher than expected gear following talks on Monday and Tuesday in Brussels between Mrs Carla Hills, US trade representative, and Mr Frans Andriessen, EC external affairs commissioner, and Mr Ray MacSharry, EC agriculture commissioner.

The main public outcome of those talks was to put on ice until the end of this month a separate bilateral dispute over oilseeds subsidies. The US has held off from slapping punitive tariffs on \$1bn (£502m) worth of EC food exports in the knowledge that, as the Brussels official confirmed yesterday, "we would have to consider retaliation".

If this happened it would put

paid to hopes of a Uruguay Round conclusion. The official said a "headline agreement" on the Round had to be reached by about the middle of next month, both to incorporate an agreement on oilseeds and to have any hope of meeting the March 1993 deadline for expiry of the US administration's "fast-track" trade negotiating authority.

On the EC's compensation payments, Mr MacSharry had insisted that since they are linked to output restraint — farmers must take land out of production ("set-aside") to get them — they should be indefinitely exempt from the Gatt's prescribed subsidy cut of 20 per cent over six years. The US was only prepared to grant an exemption for six years if the target of 15 per cent "set-aside" was fixed in concrete, and if compensation was cut back thereafter.

But Mr MacSharry is now understood to be willing to settle for a form of words which ensures that the "philosophy" that payments linked to production restraint should be exempt "is carried through into the next round" of subsidy negotiations six years hence.

"We want recognition of their contribution to international trade peace," the official said, "just as there is recognition for subsidy payments for environmental reasons."

On export volume, where Gatt requires a 24 per cent cut in addition to a 36 per cent reduction in export subsidies, the EC still insists on flexibility within sectors. Under this formula the EC could export more wheat if it exported less barley, for example, provided overall cuts in grain sales reached the target.

The US wants pro-rata reductions, especially since, under the EC's new "farm regime" European wheat will become more competitive.

The official said, however, that this flexibility could be limited and detailed, and pointed out the EC would still be cutting output. "It is not beyond the bounds of possibility that we can get agreement on these lines," he concluded, "but this has to be the final push."

## Washington cool on oilseeds 'progress'

By George Graham in Washington

US officials yesterday played down talk of progress towards a resolution of their oilseeds dispute with the European Community.

The two sides appear to have drawn different conclusions on the outcome of talks between Mrs Carla Hills, US trade representative, and Mr Frans Andriessen, EC external affairs commissioner, in Brussels on Tuesday.

Mrs Hills said after the meeting she had not agreed to any new deadline for resolving the argument. "I didn't agree to extend anything. We just said our patience had run its course," she told the Journal of Commerce.

But officials said the oilseeds issue was only a minor point in Mrs Hills' meeting with Mr Andriessen, which was largely devoted to the broader aim of concluding the

Uruguay Round of talks to revise the General Agreement on Tariffs and Trade (Gatt).

US officials said they wanted to ensure the EC that the US presidential election in November should have no bearing on the Gatt talks.

The US and EC appear still to be far apart on the oilseeds question. Although Brussels is willing to discuss compensation to US farmers for the sales of oilseeds they say they have lost, they have refused to consider dismantling their oilseeds programme, which Washington sees as vital to any settlement.

Although some observers believe the US would be reluctant to impose the punitive tariffs it has threatened on \$1bn (£502m) of food and drink imports from the EC without the approval of a full Gatt meeting scheduled for September 23, US officials maintain they already have the right to impose these sanctions.

## Japan likely to meet car parts pledge

JAPANESE carmakers are likely to fulfil their promise to buy US parts because of the North America free trade agreement (Nafta) between the US, Mexico and Canada and higher than expected demand at home and abroad, Reuters reports from Tokyo.

In January the carmakers proposed buying \$19bn (£9.5bn) in US parts in the fiscal year starting April 1994.

"Out of the proposed target of \$19bn, purchase for use at their US units will account for the greater part," said Shinji Moriyuki, of the Daiwa Institute of Research.

For cars to qualify for tariff-free trade within Nafta, they will have to contain at least 62.5 per cent of parts procured from within the region. But out of the \$19bn target, only \$4bn will be for US parts imported into Japan.

## Brussels ends rod dumping investigation

THE European Commission said yesterday it had ended an anti-dumping investigation regarding wire rods sold in the EC and made in Argentina, Egypt, Turkey, Trinidad and Tobago and the Yugoslav republics, AP reports from Brussels.

The Commission said in a statement that it has closed the inquiry following a decision by the European Confederation of Iron and Steel Industries (Eurofer) to withdraw its complaint against the countries.

Eurofer made the dumping charge on behalf of about 75 per cent of European Community wire producers.

Eurofer withdrew the complaint in August after imports of wire rod from the countries fell significantly. The product is used mainly in the construction industry.

## BA-USAir deal 'could trigger change'

By Paul Betts, Aerospace Correspondent

BRITISH Airways' plan to invest \$750m (£376.8m) in a 44 per cent stake in USAir, the sixth largest US carrier, was described yesterday as "one of the rare defining moments" in aviation history.

The move, if approved by the US government, is expected to accelerate the trend towards globalisation in the airline industry by intensifying cross-border mergers and acquisitions between international carriers.

But it has also unleashed a new transatlantic trade controversy which risks adding civil aviation to the already long catalogue of trade disputes between the US and Europe — ranging from agricultural subsidies to government aid for the European Airbus programme.

The growing trade frictions between the US and Europe over civil aviation featured prominently at a Financial Times conference in London on world aerospace and air transport.

Frictions have been heightened by the current financial difficulties facing the airline industry, which is struggling to recover from its worst recession in 40 years and striving to adapt to an increasingly deregulated international aviation environment.

At the same time deregulation has made the system of bilateral aviation agreements between countries, which has governed the industry since 1946, look increasingly obsolete. There is growing pressure to replace it with a multilateral system between large trading blocks to promote open skies.

Mr Lawrence Negin, executive vice-president of United Airlines, said the BA-USAir deal could be a trigger for change. "The transaction holds the prospect of making enormous inroads in the protectionist thinking that still pervades much of the international aviation regime. Indeed, it could well be the lever with which to open Europe and the US to a free competitive environment", he said.

But he warned it could reinforce old trade barriers and trigger new ones as parties sought to preserve a competi-

ments, including France and Germany, were moving in the opposite direction and warned the US would consider retaliating against countries erecting barriers for US carriers.

This could include constraints on traffic to the US moved by foreign carriers from destinations outside their home countries and a tougher stance on future tariff co-ordination. "Those who insist on using their sovereignty to constrain market growth artificially may find they have placed their carriers at a serious, pos-

Sir Colin said two significant obstacles continued to undermine efforts to create a more liberal and open skies environment. These were continuing state support enjoyed by government-controlled carriers and the US Chapter 11 rule whereby bankrupt airlines were protected from creditors and thus able to continue operating.

Mr Frederik Sorensen, head of the EC's air transport policy division, said that, with the advent of a single European aviation market next year, it was necessary to formulate a European external aviation policy, including new external competition rules.

Such a policy should also take into account the potential conflict between the broad interests of the Community as a whole and the specific national interests of member states. The competitive position of European carriers would be enhanced if the Community could speak with one voice instead of being divided on external aviation policy, he argued.

But Mr Giovanni Bisignani, chief executive of Alitalia and chairman of the Association of European Airlines (AEA), said a common EC approach could only work if all EC countries were subjected to the same rules, including a similar fiscal regime.

"National legislation still shows a high degree of disparity, and market differences are evident in financial, fiscal, social and labour regulations," he said. The harmonisation of national legislation was thus of fundamental importance for implementation of a single market, as fiscal differences could create just as large distortions as state aid to airlines.

## FT WORLD AEROSPACE AND AIR TRANSPORT CONFERENCE

tive advantage for flag carriers through government regulations.

United, along with American Airlines and Delta Air Lines, the three largest US carriers, have pressed their government to block the BA-USAir deal unless they can secure greater access to the UK and European markets by negotiating a new bilateral aviation agreement with the UK.

Both Mr Jeffrey Shane, assistant secretary at the US Department of Transportation, and the Earl of Caithness, the UK aviation minister, declined to discuss the current state of negotiations between the two countries on the BA-USAir deal.

Mr Shane said the US was promoting an open skies policy and wanted to negotiate new liberal bilateral agreements with European countries. But he noted some European govern-

sibly irreversible, disadvantage in the long run," Mr Shane warned.

But European speakers rejected the US position. Lord Caithness said US airlines continued to dominate their domestic market with large hub and spoke networks and enjoyed advantages denied to foreign competitors.

Sir Colin Marshall, BA's deputy chairman and chief executive, said his airline's deal with USAir complied with existing US foreign ownership requirements and aviation policies. The reaction of the big US carriers "only served to reassure us that the agreement we have negotiated is a good one," he added.

If US carriers wanted to table new demands from the UK, they should be ready to provide commensurate concessions for UK airlines, including the relaxation of ownership rules.



Sir Colin Marshall: deal is a good one



Giovanni Bisignani: still disparities

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## The Daily Telegraph

## NEWS: AMERICA

## Collor loses support of vital party

By Christine Lamb in Brasilia

THE last pillar of support for Brazilian President Fernando Collor collapsed yesterday with the decision by the main pro-government party to free their congressmen to vote in favour of Mr Collor's impeachment.

The announcement by the Liberal Front (PFL) yesterday coincided with the publication of a poll showing that more than half the population thinks Mr Collor should quit over corruption charges. The poll, by Ibope, the official government polling agency, found that 69 per cent of respondents no longer trust Mr Collor and 59 per cent think that he should resign.

The PFL decision was taken early yesterday after a meeting attended by four government ministers. Only one minister spoke in Mr Collor's favour and Mr Marco Maciel, leader of the government in the Senate, announced that he was quitting, compounding the president's isolation.

Mr Collor now seems unlikely to withstand the impeachment process set in

motion on Tuesday. To survive he will need the support of one-third of Congress, or 168 deputies, in a vote expected later this month.

He has been counting on the 120 votes of the PFL, since his own party has only 23 members.

The PFL leadership has been under increasing pressure from members to drop its pro-Collor stance because of fears that its candidates will suffer in October's municipal elections. However, the party is a fierce opponent of Mr Itamar Franco, the vice-president, who would take office in the event of Mr Collor's ousting.

Mr Hugo Napoleao, president of the PFL, said yesterday: "In the end we decided we had to allow people to vote according to their conscience."

Mr Isen Pinheiro, the president of Congress, met political leaders yesterday to create a 30- to 40-member commission which will sit for 10 days to discuss whether to approve the impeachment request.

If it does, Mr Collor will then have 20 days to defend himself before a congressional vote.

## Justice department may drop BCCI case

By Alan Friedman in New York

THE BUSH Administration may decide on health grounds not to go ahead with the prosecution of Mr Clark Clifford, the 85-year-old former defence secretary who was indicted in July on criminal charges related to the collapsed Bank of Credit and Commerce International (BCCI).

Mr Clifford and Mr Robert Altman, his law partner and protégé, were indicted in New York on charges of accepting bribes, conspiracy to commit fraud and misleading federal bank regulators.

The Justice Department in Washington brought lesser charges of misleading regulators about the secret ownership by BCCI of First American Bankshares, the Washington bank.

Although federal and state prosecutors have agreed that the New York trial should be held before Washington moves, a heart specialist has said Mr Clifford might suffer a fatal heart attack were he to stand trial. The Justice Department has said it might decide not to prosecute Mr Clifford for this reason.

A senior US investigator noted, however, that the Justice Department's medical consultant had reviewed Mr Clifford's past medical records rather than Mr Clifford himself.

## Church files suit against FDA

The Church of Scientology yesterday filed a lawsuit against the Food and Drug Administration (FDA) claiming the government agency ignored proper scientific procedures in approving Prozac. Eli Lilly's antidepressant drug, writes Patrick Harverson from New York.

The suit has been filed by the Citizens Commission on Human Rights, a group controlled by the Scientologists, who claim the best-selling drug makes people suicidal.



Photocall: George Bush prays "for the people of Florida and Louisiana", according to a White House official news release

## Bush calls on power to dispense largesse

THERE are growing signs that Hurricane Andrew, unwelcome as it was for the devastated inhabitants of Florida and Louisiana, may in the end do no harm to the re-election campaign of President George Bush.

After a faltering and heavily criticised initial response to the disaster, both the president and his administration seem finally to be getting assistance to those rendered homeless and to businesses and farms that have been destroyed.

In the process, Mr Bush has been able to call on the power of incumbency, the one asset denied his presidential rival, Mr Bill Clinton, who is to visit Florida today. This was brought home graphically by the president's announcement that Homestead Air Force base in Florida - a major local employer virtually destroyed by Andrew - would be rebuilt.

His poignant and brief address to the nation on Tuesday night, committing the government to pay all the costs of emergency disaster relief and calling on all Americans to contribute to the American Red Cross, also struck the right sort of note. It was only his tenth such televised speech from the Oval Office, itself a testimony to the gravity of the situation.

Any political benefit to the president may yet be ephemeral and only a temporary distraction from an electorate more concerned about the state of the national economy. Much as the civil unrest in Los

## The incumbent president may benefit from Hurricane Andrew, writes Jurek Martin

Angeles in April now seems a distant memory, so Andrew may fade in the public consciousness by November.

But, with Mr Bush constantly in the headlines - with two trips south inside a week - Mr Clinton has been left on the sidelines, able to do little more than offer sympathy and *sotto voce* criticism that the president's initial stumbling proved he cared more about Iraq than about his own country.

First responses were certainly found wanting, specifically in the performance of the Federal Emergency Management Agency (FEMA) set up by President Carter in 1979 to handle disasters such as Andrew. FEMA has, under the Republicans, become the ultimate patronage backwater, with, according to one congressional study, ten times as many political appointees as the typical arm of government.

Its current head, Mr Wallace Stickney, is a New Hampshire political associate of Mr John Sununu, the former state governor and White House chief of staff. Contrary to its brief, but confirming a president recent report by a House committee that Mr Stickney was "uninter-

ested in substantive programmes", FEMA was caught completely unprepared by Andrew, resulting in untidy disputes between state and federal authorities over who did what in bringing relief.

However, the arrival in Florida of the military and the assignment of special responsibilities to Mr Andrew Card, the young and telegenic transportation secretary, is making a difference. Also increasingly evident is the hand of Mr James Baker, now ensconced at the White House.

It was Mr Baker who reshuffled the president's campaign schedule to make room for visits to the devastated areas and who pushed for a bigger role for the previously obscure Mr Card. It is also Mr Baker who is making the most of presidential powers to dispense largesse.

Yesterday, for example, Mr Bush flew to South Dakota to tell farmers of an expansion of the subsidised grains exports programme and then to the General Dynamics factory in Texas to announce the big new F-16 fighter sale to Taiwan.

Both are, of course, intensely political actions. Both involve federal subsidies, as does relief for Andrew, that run counter to Mr Bush's commitment to reduce the budget deficit. But both may be presented by a president as being in the national interest because they guarantee employment, which is what the election is in good measure all about.

## Same-sex partners to get equal benefits

By Bernard Simon in Toronto

ONTARIO'S Human Rights Commission has ruled that homosexuals are entitled to their live-in partners' pension and insurance benefits in the same way as spouses in a heterosexual marriage.

The landmark ruling is expected to increase pressure on employers throughout Canada to give equal treatment to homosexuals for the full range of spousal benefits.

A Canadian public-sector trade union has launched a complaint against the federal

Income Tax Act which allegedly discriminates against same-sex partners in the application of tax allowances.

Some experts predict that the extension of employee benefits to homosexual partners could increase the cost of company-financed pension, insurance and health plans. The decision stems from a complaint by a Toronto man employed by the Ontario provincial government. He objected to the government's refusal in 1986 to include his homosexual partner in his medical insurance coverage.

## California resolves two-month budget crisis

By Jurek Martin in Washington

CALIFORNIA'S two-month-long fiscal crisis finally came to an end early yesterday morning when Mr Pete Wilson, the Republican governor, signed a \$57bn (£28.6bn) budget approved by the lower house of the state assembly.

The last and necessary capitulation by the Democratic-controlled legislature was its acceptance of an education bill which allows the state's constitutional obligation to school funding to be suspended if, as may happen, the courts

find illegal a loan for current expenditure from future allocations.

Mr Wilson claimed victory for his long fight to produce a new balanced budget without recourse to tax increases in the face of a prolonged and deep recession. It was achieved by substantial cuts in state grants to health, education and welfare.

Mr Willie Brown, the veteran speaker of the assembly, described the budget agreement as "a compromise, the best decision we can make tonight". He conceded that state-wide discontent with

the political process might mean that many legislators, already faced with new limitations on the number of terms they may serve, would be voted out of office in November.

The most visible consequence of the long stalemate was that the state found it necessary to issue \$3.2bn in IOUs to meet its payroll and other contractual obligations, the first time it has had to issue its own scrip since the depression of the 1930s. In recent days financial institutions had begun to refuse to honour these IOUs and a major slowdown

of state offices was being threatened. The California battle has been the most dramatic and painful of countless others fought across the country. They are seen as harbingers of wars to come at the federal level, regardless of who is the next president.

Mr Wilson may not necessarily be the political beneficiary of the budget agreement. Mr Mervyn Field, the veteran California pollster, reports that voters blame him and the legislature alike and may vent their anger at his office as the budget cuts are felt.

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## Court ruling puts Bofors case in doubt

By Shiraz Siddiqui  
in New Delhi

AN INDIAN court ruling yesterday virtually quashed the investigation into the \$4.5bn (£256m) Bofors scandal after government agencies failed to establish that the Swedish arms company had bribed the Indian government to secure a big order in 1987.

The Delhi high court, in a 115-page judgment, quashed the complaint filed against Mr. Win Chadha, then Bofors Indian agent, and granted reprieves to 13 others, including Mr. Martin Arbo, former president of Bofors, and Mr. G.P. Hinduja, a British businessman of Indian origin.

The ruling also quashes requests by a special judge in 1990 to Switzerland and Sweden seeking co-operation in the investigation.

The judgment noted that the Central Bureau of Investigation had failed to name a single bureaucrat or politician as an accused in the case, 31 months into the inquiry.

Allowing a petition filed by Mr. Chadha, the court held the investigation could "not be allowed to continue" against Mr. Chadha "on the basis of surmises and conjectures".

The high court judgment comes at a time when the Geneva cantonal court was to

pronounce its crucial verdict on the Indian government's request for access to information on Swiss bank accounts, which would reveal the names of the beneficiaries, if any, of the alleged bribes.

Authorised signatories of the six frozen Swiss accounts have strongly opposed the Indian government's plea, citing Swiss secrecy laws. The Geneva court, which was to pronounce its judgment "any day now" would probably withhold it, according to the bureau.

The high court's judgment will damage the investigations abroad, bureau officials feared, but they say they will continue. The bureau will appeal against the lower court's judgment "as early as possible".

The Supreme Court is now legally bound to give the Delhi-based Mr. Chadha a hearing before disposing of the bureau's petition.

Opposition leaders expressed scepticism that the Bofors inquiry would ever be fruitfully concluded with a Congress government in power. Mr. George Fernandes, former cabinet minister and leader of the Janata Dal, whose party had promised to punish those involved in the Bofors scandal, said the judgment was "a direct challenge to the Supreme Court".

## De Klerk predicts talks on constitution soon

By Paul Wainwright  
in Johannesburg

SOUTH AFRICA'S President F.W. de Klerk predicted yesterday that stalled multi-party talks on a new constitution would resume shortly, as the troika of EC ministers held their first day of meetings in Johannesburg aimed at breaking the current deadlock.

The team led by Mr. Douglas Hurd, Britain's foreign secretary, included Mr. De Klerk and Mr. Nelson Mandela, president of the African National Congress. Meanwhile, the ANC national executive continued to debate the resumption of talks for the

third day, in a meeting likely to last until late last night.

It is expected to announce later today whether it will resume full-scale constitutional talks, or continue limited bilateral contacts. These have brought together Mr. Cyril Ramaphosa, ANC secretary general, and Mr. Roelf Meyer, constitutional development minister, to discuss issues such as release of remaining political prisoners and a general amnesty for apartheid crimes. Mr. De Klerk stressed that South Africans would have to resolve the nation's political problems. "It's not for Europeans to come and bang people's heads together in South Africa."

## Bush risks China's wrath with Taiwan jet sale

By George Graham in Washington  
and Lucretia Mudge in Taipei

US PRESIDENT George Bush yesterday wooed voters in Texas by announcing his decision to back the sale of up to 150 F-16 fighters to Taiwan.

But although the announcement provides a welcome boost to General Dynamics, whose Fort Worth plant manufactures the F-16 aircraft, it offers a perplexing reversal to some key elements in the Bush administration's established foreign policy.

Since a 1982 agreement negotiated

in part by then Vice-President Bush, the US has scaled down its arms sales to Taiwan. With Mr. Bush in the White House, the administration has followed a policy that favoured closer ties to mainland China, in defiance of congressional pressure for tougher economic sanctions in response to repression of political dissent.

Administration officials argued yesterday that the sale of F-16s, which will substantially upgrade Taiwan's ageing air force consisting mainly of 30-year-old F-5Es and 40-year-old F-5 fighters, is justified by the need to maintain a balance of power after

Russian sales of advanced Su-27 fighters to mainland China.

"I think this is an area where we have a legitimate interest in assisting Taiwan in terms of dealing with its security concerns," said Mr. Dick Cheney, the defence secretary.

Beijing has not renounced the use of force against Taiwan, which has been home to the Kuomintang Nationalists since they lost the civil war for the mainland in 1949.

However, one of the principal arguments advanced by the administration for not breaking with China over its repressive policies is the need to encourage the Beijing government not

to sell its own weapons elsewhere in the world.

The real reasons for Mr. Bush's reversal appear to lie more in the likelihood that Taiwan, whose plans to develop its own fighter aircraft have made little progress, would buy Mirage 2000s built by France's Dassault, and in the resulting loss of jobs in Texas, a state which is regarded as crucial to Mr. Bush's chances of reelection.

"Here is George Bush choosing American jobs over his foreign policy instincts. That's a shift," said Dr. Natalie Goldring, deputy director of the British American Security Infor-

mation Council and a specialist in arms sales.

Some US officials are worried that the sale might so irritate the Beijing government as to jeopardise even larger contracts in mainland China won by other US aircraft manufacturers such as Boeing and McDonnell Douglas.

Others argue, however, that China is unlikely to react shortly before Congress's annual vote on the renewal of its most favoured nation trading status, and at a time when the US is threatening a wide range of sanctions in retaliation for perceived trade abuses.

## Japan's cabinet power remains in kitchen

Political reputations are built on past favours and can survive bribery scandals, writes Robert Thomson

TITLES don't necessarily count for much in Japanese politics. The prime minister may be one of the weaker members of the ruling Liberal Democratic Party, while the most powerful politicians are often content to exercise their influence in the backroom, only occasionally surfacing to take positions of official authority.

As titles are no certain indicator of influence, resignations are no accurate measure of a decline in power. Mr. Shin Kanemaru resigned last week as the LDP's vice-chairman, and yet he will remain the "kingmaker" and the "godfather", cultivating younger politicians by furnishing the funds they need for election campaigns.

By title, Mr. Kanemaru is the most senior politician to have been implicated in the Tokyo Sagawa Kyubin scandal, a still unfolding saga of massive payments, reckoned to be ¥300bn (22.1bn), to politicians and government officials by ambitious executives at a parcel delivery company.

On Tuesday Mr. Kiyoshi

Kaneko, the governor of Niigata prefecture north of Tokyo, also resigned, though he too is likely to remain a politician of importance, partly because of his strong local links and his personal friendships with Tokyo's party powerful, including Mr. Kanemaru.

The timing of these resignations is convenient for the LDP coming, not surprisingly, after an upper house election in July in which the party was particularly successful. The Tokyo prosecutors pursuing the Sagawa case have a reputation for independence, but they also have a habit of intensifying their investigations in the wake of an election.

Mr. Kanemaru admitted that his office had received ¥500m from Tokyo Sagawa, though he claimed to have rejected an initial overture from the company and discovered, much to his surprise, that his office workers had accepted the money. And Mr. Kaneko denied receiving funds, but was forced to resign after his office workers told prosecutors that they saw at least ¥100m in Sagawa donations. Apart from stepping

down from the official party post, Mr. Kanemaru promised that he would resign as head of the party's largest faction. Having since been told by faction members that this move would "create confusion", Mr. Kanemaru, in a characteristically vague and mumbled explanation, insisted that he would resign but said he dislikes "confusion" - meaning that he may remain at the helm.

The departure of the two office-bearers marks either the real beginning or the possible end of the Sagawa scandal. Mr. Kanemaru's admission that his office accepted ¥500m means a possible breach of the Political Funds Control Law, which limits companies to donations of ¥100m to one party or individual in a year.

If prosecutors pursue Mr. Kanemaru over this payment and attempt to prove a violation, it will be clear that the Sagawa scandal is far from over. The maximum penalty for a violation of the funds law is a hardly punitive ¥200,000, but more significant would be the public humiliation of Mr.

Kanemaru, and the likelihood that other LDP leaders would be pilloried, delaying their turns at the top of government.

And if the prosecutors are truly enthusiastic in the pursuit of Sagawa funds, they may find embarrassing links between the LDP and gangster groups. Ordinary Japanese take for granted that the party's far right has regularly done business with gangsters, but the illumination of murky links between mainstream LDP leaders and the gangs would stir controversy.

Mr. Masaya Ito, a political commentator, said Sagawa offers a good opportunity to expose the gangster links, as employees of the parcel company appear to have acted as an intermediary between a gang boss and a leading LDP member. "This could be the first time we can clearly see this linkage."

A gangster controversy would not necessarily lead to substantial changes in Japanese politics, although a gangster scandal provoked upheaval in the securities industry last year. On becoming



Kanemaru: still 'godfather'

prime minister, Mr. Kiichi Miyazawa promised that "political reform" would be a priority, but his predecessor, Mr. Toshiki Kaifu, was dumped because he showed unexpected reformist zeal and because he forgot that titles do not confer power in the LDP.

The LDP's success at the upper house election means Mr. Miyazawa is likely to serve out a two-year term, but the latest

revelations have failed to inspire him to renew the call for political reform, which is intended to make politics less expensive and less prone to the Sagawa-style scandals.

Making politics less expensive means undermining the influence of the likes of Mr. Kanemaru, whose authority comes from their long-term cultivation of younger, needy politicians.

Unless prosecutors launch a series of high-profile bribery cases, having established that Sagawa money was swapped for legislative favours, the scandal is unlikely to threaten the LDP's hold on power. Conveniently, the leading opposition party, the Social Democratic Party, is also implicated.

Meanwhile, Koizumi, the Clean Government Party, has suggested that all corporate donations to politicians be banned, a change that would certainly work to its benefit. The right-leaning Koizumi receives funds through Soka Gakkai, a lay Buddhist group whose leader is perceived by his followers to be not only a "godfather", but a god.

## Beijing lifts many price controls

CHINA has taken an important step towards liberalising the economy with the announcement that price controls have been lifted on 593 items and materials, ranging from soda ash to electrical machinery, agencies report from Beijing.

The move will allow producers, most of which are state-owned, to determine their own prices according to market conditions. It reduces the number

of commodities directly priced by bureaucrats in Beijing to 89 from the 737 at the end of 1991. While the reform falls short of establishing a fully free market, it reflects how swiftly China has embraced a call in January by Deng Xiaoping, the paramount leader, for economic reform and faster growth.

China yesterday raised its estimate for economic growth

during the first half of 1992 to a 12 per cent annual rate. Zou Jiahua, vice premier and head of the State Planning Commission, said the growth rate, up from an earlier estimate of 10.6 per cent and the original official 1992 target of 6 per cent, would require further reforms. Despite fears that the growth will push up inflation and cause a boom-bust cycle, Zou said: "Supply on the domestic

market is ample and retail prices are generally stable." The national price index rose by 4.9 per cent in the first half of 1992 against the same 1991 period, he said.

A State Price Bureau official, quoted by the official Xinhua news agency, said the latest liberalisation of prices "would not have too great an impact on the prices of consumer goods".

## Yeltsin set for China visit

By Leyla Boulton in Moscow

RUSSIAN President Boris Yeltsin will visit China in mid-December and India in January in a clear sign that Russia is beginning to pay much more attention to its Asian neighbours after initially concentrating on the west following the collapse of the Soviet Union. Mr. Yeltsin's first presidential visits outside Europe and America take him later this

month to Japan, where he faces tough negotiating on Japanese demands for a return of the Kurile islands. He then travels on to South Korea, which has worked hard to build up an economic presence in Russia.

After a cooling under President Mikhail Gorbachev's *perestroika*, Sino-Russian relations are also getting warmer, with Russia actively negotiating fresh arms sales to China.

## UN's plans anger Somali strongman

By Julian Ozanne  
in Bardere, Somalia

GENERAL Mohammed Barre, Somalia's most powerful warlord, said yesterday he opposed a United Nations Security Council resolution passed last Friday ordering the deployment of a further 3,000 blue berets in his country.

But he stopped short of past threats that he would attack armed UN troops who entered the territory he controls without his consent.

"This decision has been announced without consultation... and without our consent and we believe it will not be constructive," he said in Bardere, 300km west of the capital Mogadishu. "We believe we can solve the security situation by our own means."

He urged the international community to feed his gunmen and help rebuild a police force instead of dispatching foreign troops to Somalia, where Mr. Douglas Hurd, the British foreign secretary, is expected tomorrow as head of a three-hour European Community fact-finding mission.

Gen. Barre conceded that some of his forces had been involved in banditry and looting of relief food destined for starving civilians, including last Friday's chaos at Mogadishu airport where gunmen carried off 300 tonnes of food and 199 barrels of fuel. "They are hungry," he said.

Minutes away from the general's headquarters, hundreds of children are facing imminent death from starvation. Mothers struggled to gain entrance to the guarded gates of feeding centres where Somali relief workers dished out gruel.

At a centre at a disused hospital three children and six adults died before noon yesterday. Their limp bodies, wrapped up in castaway sacks from bags of food aid, were brought out and paraded before reporters.

The UN World Food Programme has so far flown in four C-130 Hercules flights to Bardere carrying food. Another German aircraft was due to arrive yesterday.



Iran's President Ali Akbar Rafsanjani acknowledges applause after his speech yesterday attacking the US role in the Middle East

## US and Israel under fire at Jakarta talks

By William Keating in Jakarta

MR. YASSIN ARAFAT, chairman of the Palestine Liberation Organisation, yesterday criticised Israel for lack of progress at the Middle East peace negotiations.

"The PLO had expected Israel to take tangible, practical steps to push forward the peace process. Alas, however, repression is still continuing," said Mr. Arafat, addressing the summit of the Non-

Aligned Movement in Jakarta.

The PLO leader said proposals presented last week by Israel included "a project for local administration aiming at whitewashing the occupation" of Palestinian territory.

The role of the US in the Middle East was attacked by President Ali Akbar Rafsanjani of Iran, while Dr. Mahathir Mohamad, the Malaysian prime minister, criticised the US-led "no-fly" zone in southern Iraq.

Mr. Rafsanjani said supporters of Israel "have gained unprecedented and shameless presence in the region on the pretext of protecting Kuwait" and condemned "the continuous interferences" by the US in the region.

Dr. Mahathir said he was perplexed by the "no-fly" zone in southern Iraq, set up to protect the Shia community from attack by Baghdad. "Maybe there are a lot of Shias in America," he quipped.

Commenting on Yugoslavia, Dr. Mahathir said the failure of western countries to intervene is "in stark contrast to the response to the alleged killings of Kurds in Iraq... even when the evidence [of the killings] is not clear".

Some delegates fear Dr. Mahathir's approach to north-south relations will undermine the appeal by Indonesia, chairman of NAM, for a less confrontational dialogue with industrialised nations.

By Mark Nicholson

IRAQ's nuclear programme has been "neutralised", the head of the latest United Nations weapons inspection team said in Baghdad yesterday. "It stands at zero now," said Mr. Maurizio Zifferero.

Mr. Zifferero, deputy director of the International Atomic Energy Agency (IAEA), said the programme had been rendered harmless both through the efforts of repeated UN inspection teams and by allied bombing during the Gulf war.

Mr. Zifferero, who is heading the 14th visit to Iraq by UN nuclear inspectors, said: "We're completing our investigation of the (nuclear)

programme and find no evidence of the programme being continued."

But IAEA officials in Vienna emphasised that tough UN inspections of Iraq's nuclear-related sites and equipment would continue indefinitely. Officials said some equipment remained to be destroyed, while inspectors would also want to ensure that Iraq did not covertly resume work on developing its nuclear potential.

The IAEA also says it has made no progress in persuading Iraq to reveal either the procurement network which gave it access to nuclear technology, or the identities of foreign experts believed to have advised Iraq on its nuclear programme.

## Iraq faces protest for jailing Briton

By Mark Nicholson,  
Middle East Correspondent

BRITAIN is to issue a stern protest to Iraq after the discovery that Baghdad has imposed a 10-year jail sentence on Mr. Michael Wainwright, a Briton charged with illegal entry into the country.

The sentence, which the Foreign Office described as "totally disproportionate", follows the jailing last week of another Briton, Mr. Paul Ride, 38, for seven years on the same charge.

The detentions come soon after the start of British, US and French air force operations to police a "no-fly zone" in southern Iraq and provocatively recall President Saddam Hussein's policy of keeping westerners as "hostages" during the early months of the Gulf crisis in 1990.

Mr. Zuhair Ibrahim, who represents Baghdad's interests from the Jordanian embassy in London, will

be summoned to the Foreign Office today "with some urgency" to receive an official protest at the sentence and a demand that Mr. Wainwright and Mr. Ride be released.

Mr. Wainwright, 42, was arrested in April near Mosul in northern Iraq while on a cycling tour, but his detention was confirmed only last month after his family received a letter from him explaining his plight. The scale of Mr. Wainwright's sentence was learned at the weekend after he was visited by Red Cross officials.

Mr. Ride was arrested last month after having allegedly wandered into Iraq from Kuwait.

Both men were visited in Baghdad's Abu Graib prison last weekend by members of the International Committee of the Red Cross, who described them as "in good health and good spirits". A Red Cross spokesman said the pair appeared well treated.

## UN says N-threat over

By Mark Nicholson

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## Bush presses Middle East leaders for more progress on peace

By Roger Matthews  
in Washington

PRESIDENT George Bush and Mr. Lawrence Eagleburger, his acting secretary of state, will today complete a round of contacts with Middle East leaders aimed at accelerating the peace process when negotiations resume in Washington on Sep-

tember 14. The four Arab delegations yesterday agreed to an Israeli proposal for a 10-day recess so that the teams could return home for consultations.

When the sixth round of talks opened on August 24 it had been intended they would continue without interruption for a month.

Mr. Bush has been in contact with King Hussein of Jordan, who is in the US recovering from surgery, while Mr. Eagleburger is seeing the heads of delegations.

All sides have been pleased by the improvement in the atmosphere at the talks following the election of a new government in Israel, but there has been little if any progress

on issues of substance. There is concern among the Arab delegates at what they see as the lack of involvement by the US administration.

Earlier this week the Palestinian delegation said its talks with Israel were at an impasse. Jordan complained that the Israelis had reneged on items that should appear on a joint

agenda, while the Syrians said they had not yet seen an Israeli willingness to discuss "land for peace".

Israeli spokesmen have generally been more enthusiastic, especially about the talks with Syria.

Mr. Yassir Arafat, the chairman of the Palestine Liberation Organisation, meanwhile

has again shown his disregard for American public opinion, following his support for Iraq during the Gulf war.

He has appeared at the Non-Aligned Movement summit in Jakarta hand-in-hand with Mr. Taha Yassin Ramadan, one of Iraqi President Saddam Hussein's closest colleagues.

Mr. Jordan yesterday hailed a message from King Fahd, the Saudi Arabian ruler, to King Hussein as signalling a breakthrough in the countries' frosty post-Gulf war relations.

Mr. Mahmoud al-Sharif, Jordan's acting foreign minister, said the message had "created an opening in the otherwise frigid relations in the two countries".



## NEWS: UK

## LONDON CITY AIRPORT

## Mowlem plans to sell large airport stake

By Paul Betts and Andrew Taylor

JOHN MOWLEM, the UK building company, is planning to sell a large stake in London City Airport, the loss-making airport in London's Docklands 90 per cent owned by the construction group.

Mowlem said yesterday it had received a number of approaches from potential UK and foreign investors interested in acquiring a stake in the airport.

Mowlem, which has appointed investment bank Kleinwort Benson to evaluate the offers, said it would be prepared to sell a controlling interest or a large minority stake in the airport.

It intended, however, to retain a substantial stake of its own in the venture. The decision to consider selling a large stake in the venture coincides with what Mowlem regards as a turning point in the fortunes of the Docklands airport.

This follows the introduction of jet services at London City in April after the completion of a £5m extension of the airport's runway.

Improvements in the road access to the airport have also made London City more attrac-

tive and given the airport a boost. However, the airport is still operating below its break-even point of 400,000 passengers a year.

Mr William Charnock, the airport's managing director, said about 300,000 passengers were expected to use the airport this year but traffic was forecast to increase sharply in the last quarter with the new jet services.

Mr Charnock said the airport expected to reach its break-even point next year. Mowlem has invested about £37m in the airport which opened in 1987. The asset is currently valued at around £20m in Mowlem's books. The company estimates the replacement value of the airport at about £50m.

Mowlem says the decision to consider selling a stake in the airport was not driven by any balance sheet needs. A sale would not take place unless a satisfactory price could be achieved. Mowlem, while not forced to sell, would welcome the cash. The group like many construction companies has been hit hard by the recession in UK residential and commercial property markets.

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## Party calls for scrutiny of troubled companies

By Andrew Jack

BRITAIN'S opposition Labour party is pressing the government to improve the scrutiny of companies in financial difficulties such as Land Travel, the tour operator which went into liquidation in July.

Mr Nigel Griffiths, Labour's consumer spokesman, yesterday urged the Department of Trade and Industry (DTI) to examine all company accounts over which auditors express doubts. He also wants auditors to be required to notify the DTI of their concerns once accounts have been filed.

UK company legislation requires the accounts of all 1.1m limited liability companies to be examined by independent auditors each year.

The auditors include an opinion on the accounts which must be "qualified" if they have doubts about the financial information provided by the company or prospects for its survival. About 6 per cent of accounts were "qualified" last year.

This information is available at Companies House, the government's corporate information agency, but there is no mechanism to detect incoming "qualified" accounts and no policy of scrutinising them.

Mr Griffiths is concerned that the DTI did not investigate Land Travel before its collapse, even though its accounts were heavily "qualified" and showed net liabilities over the previous two financial years.

The proposals met with a mildly positive response from the accountancy profession. Mr Bill Morrison, chairman of the Auditing Standards Board, said: "There might be a case for some kind of central accounts ombudsman. It would be a load off the mind of the auditor."

## ITV to show European soccer games

By Raymond Snoddy

INDEPENDENT Television (ITV), the UK commercial television network which lost coverage of the Premier League to British Sky Broadcasting, yesterday announced a multi-million deal to show exclusive live coverage of the group stages of the European Champions Cup.

The two-year deal should enable ITV to show games featuring leading European teams such as AC Milan of Italy, Barcelona of Spain, Marseille, FC Porto, and the British clubs Glasgow Rangers and Leeds United.

In the European Champions Cup, to be known as the Champions League, the last eight teams will play in two groups of four to determine the finalists.

ITV plans to cover six games live and show highlights from other group games. There is also an agreement to show Leeds United's first two rounds.

No value was placed on yesterday's deal but it is believed to be worth around £5m.

## Police probe Moslem World Finance

By Chris Tighe

AN ASIAN businessman whose 'interest-free loan' dealings are being investigated by police following many complaints was the subject yesterday of a Bank of England injunction restraining him from taking deposits, it emerged yesterday.

Moslems in many parts of England say they have lost substantial sums invested in Bradford-based Moslem World Finance, whose interest-free loans seemed to satisfy the Koran's ban on interest-bearing dealings.

Company proprietor Mr Mohammed Ramzan closed his Bradford office and disappeared about a month ago, leaving behind many clients who claim he owes them substantial sums of money.

Mr Ramzan consented to the terms of the Bank of England injunction obtained in the High Court in August 1990. A Bank spokeswoman said yesterday she could not say whether Mr Ramzan's subsequent business activities had been monitored nor why the injunction had been sought.

"We are constrained in talking about our activities in supervision in relation to any specific individual or institution," she said. She confirmed that Moslem World Finance is not, and never has been, an authorised institution under the Banking Act.

West Yorkshire CID have sent an initial report to the Fraud Squad. Police sources say inquiries are at an early stage but that the total sum involved is likely to be more than £1m. Mr Liaquat Hussain, President of Bradford's Council for Mosques, said he feared the amount involved could be much higher.

Islamic Party of Britain leader Mr David Musa Fidcock and a committee formed by 34 aggrieved investors, who deposited between £5,500 and £31,000 each, confirmed Mr Ramzan had received lump sum deposits under his scheme in 1991 and this year.

The Central Register of the Securities and Investment Board said yesterday MWF's activities came to its notice in 1990. It decided it did not need SIB registration as it did not appear to be an investment business. SIB referred the case to the Bank of England, which regulates deposit-taking businesses.

Moslem World Finance appeared to offer Moslems a solution to their

dilemma of trying to reconcile the practices of Western financial institutions with the Koran, which forbids payment or receipt of interest.

The company promised that investors depositing an interest-free lump sum for one year would then receive their money back, plus an interest-free loan of three times that amount, which could be used to pay off their mortgages. Some clients remortgaged their homes to raise the lump sum; several now face repossession. It is unclear how many people invested in the scheme.

The telephone at MWF's office rang unanswered yesterday. Earlier this week, Mr Ramzan rang the Telegraph and Argus, Bradford's evening newspaper, saying he was in fear of his life but he declined to be interviewed.

## A far pavilion with designs on a better future

Tom Burns and Jimmy Burns on the legacy of Seville's Expo '92

THE BRITISH pavilion at Seville's Expo '92, widely acclaimed as its architectural showpiece, faces an uncertain future. Government officials and potential investors are apparently unable to make up their minds about what to do with it once the fair ends in mid October.

The government has faced increasing lobbying from the British Science and Technology Trust, a charitable group, which counts Lord Forte, Lady Thatcher, and Lord Palumbo, the chairman of the arts council, among its trustees, to relocate the pavilion in the grounds of London Zoo.

Lord Palumbo has also put forward a proposal to have the pavilion sited next to the Design Museum at Tower Bridge, in central London.

There have also been approaches from Kent County Council - which wants the pavilion near the Eurotunnel rail terminal at Ashford - and from the National Energy Trust based in Milton Keynes, north west of the capital.

The British Science and Technology Trust project which would house an environmental technology centre, and a three dimensional cinema, is understood to have the tacit backing of senior management at the zoo and the Department of the Environment.

But the trust has been unable to raise the financial backing for its project and has said that it is unwilling to meet any of the costs of the relocation.

Professor Paul Cook, the trust's president, has argued that the government should be persuaded that the proposal best serves the national interest as a home showcase for British environmental technology, as well as potentially help-

ing the zoo out of its present financial difficulties.

"We think the scrap value of the building is £1m. We are not prepared to pay £1m. We want it given to us. It would become a fantastic exhibition centre which would stand on its own two feet," Professor Cook said.

But the Department of Trade and Industry, which paid £15m for the pavilion to be built by Trafalgar House just over a year ago, appears anxious to strike a hard commercial bargain over its disposal.

In Seville, chartered surveyors Healey and Baker are working on the department's behalf to attract firm bids from around the world for the pavilion, which boasts a 70-metre water wall as a facade and an internal volume as big as St Paul's Cathedral.

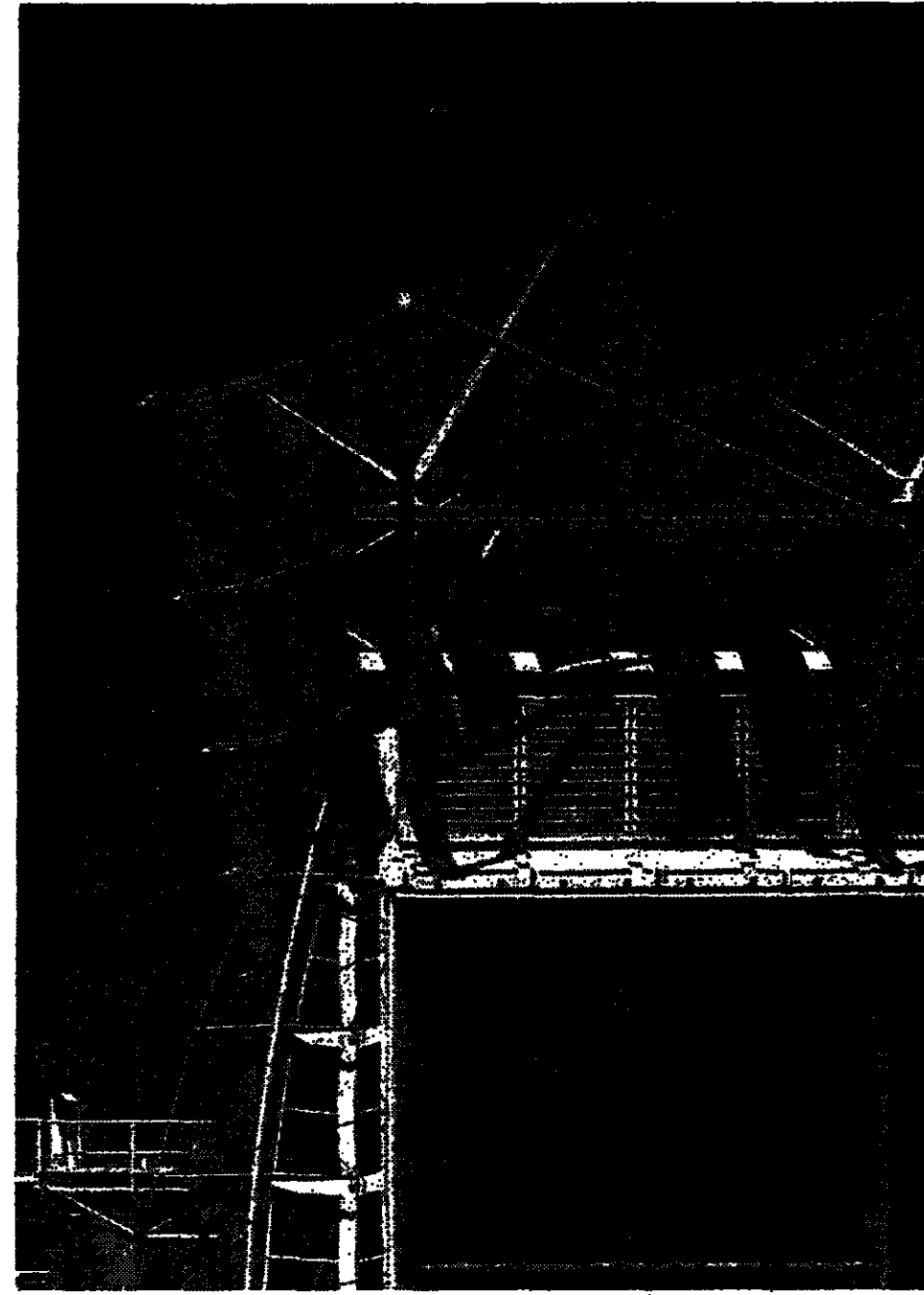
Healey and Baker said Monsanto, the chemicals multinational, was one of three groups studying an acquisition that would keep the building on its present site as part of a future research and development park being planned on the Expo site by the Spanish government.

Other national pavilions in Expo were built as temporary structures or, in the case of Italy and France, as permanent ones that will be maintained after the event by public money.

Denmark managed to sell its stylish pavilion to a Japanese group before it was even set up on the Expo '92 grounds.

The sale, however, of the British pavilion is proving difficult partly because there is no clear price for its transfer to the UK and partly because there is no clear guidance from the Spanish government on fiscal incentives for the future R&D park.

Interested parties in the UK are also faced with consider-



Building for the future: UK officials hope to find a buyer for the Expo attraction

able additional costs involved in converting the pavilion's air conditioning and cooling systems, built for the Spanish summer, into central heating.

An alternative energy supply for the water wall will have to be devised. At present it is powered by solar panels and the British weather would

reduce the familiar sheet of water to a trickle from a leaking tap.

Healey and Baker has set a guide price of £2m to £3m for the building and a cost £2m for its transfer to the UK. It has received no firm offers.

Pressure appears to be on to secure a solution that would

avoid the award-winning building designed by Nicholas Grimshaw being sold as scrap.

Under regulations agreed to by all the participating countries in the Expo, the five-storey building will have to be knocked down if the DTI fails to dispose of it by the end of March next year.

## Docklands 'secrecy' criticised

By Alison Smith

ALLEGATIONS of excessive secrecy were levelled against the government yesterday over the planned move of department of the environment officials to London's Docklands: the big office development area down river from the capital's historic centre.

Mr Jack Straw, the opposition Labour party's environment spokesman, accused the government of suppressing reports about the state of the department's Marsham Street headquarters, and about the full range of other sites.

The department is due to

leave Marsham Street by the end of next year, and has published a shortlist of four possible new locations, including Canary Wharf, the financial district of the Docklands development.

In a letter to Mr Michael Howard, the environment secretary, Mr Straw contrasted the behaviour of the government in not publishing information with its stated policy of "open government".

Mr Straw drew attention to empty office space available in Westminster and around, both in the private sector and in government buildings soon to be vacated, such as Alexander Fleming House in south London.

There was, he said, an estimated 6,500,000 square feet of empty offices just in Westminster.

Unless the government was more open about the information on which it based its decisions, there would be doubt about whether the balance of financial advantage was really as ministers stated.

"There is a nasty whiff around the Docklands move, made much more pungent by all this secrecy," he said.

The department said that some of the information had not been published because it was commercially confidential.

Mr Robert Hawley, Nuclear Electric's chief executive, wrote to Prof Littlechild on Tuesday night but failed to dissuade him from unveiling his proposals yesterday. In a strongly-worded protest, Mr Hawley called the move "unjustifiable and untimely interference".

Prof Littlechild (right), director general of electricity supply, was addressing the Energy Intensive Users Group, a group representing large electricity consumers which

## Willis denies he will go soon

By David Goodhart

MR NORMAN WILLIS, TUC general secretary, yesterday denied reports of his imminent retirement but did state for the first time that he would not remain in the job until he is 65, in another five and a half years time.

Mr Willis said he would refuse to make any further comment before next week's annual TUC congress in Blackpool. The TUC is the umbrella body for most British trade unions.

Angered by newspaper reports speculating about his future he added that when he

did make a decision about his future it would not come from "pressure from the press".

Mr Willis's comments, however, will not dampen the speculation, fuelled by private comments from senior union leaders, that he is likely to go voluntarily or otherwise - within the next year.

The annual Newsweek survey on what trade union leaders think of each other, published tomorrow, shows Mr Willis second from bottom of a list of 13 headed by Mr John Edmonds leader of the GMB general union.

The poll, compiled from replies from 36 union leaders

out of a possible 100, found only Mr Tony Dubbins, of the print union GPMU, did worse than Mr Willis.

The TUC, meanwhile, is attempting to return full employment to the top of the political agenda and yesterday released results of an opinion poll, by NOP, which found that 98 per cent of respondents said the achievement of full employment was either very important (83 per cent) or fairly important (13 per cent).

The poll also showed that 55 per cent of respondents believed the government's current policies would never achieve full employment.

## Britain in brief



## Train driver blamed for fatal crash

Driver error was to blame for a rail crash which killed two and injured 542, according to an official report.

The accident happened in January last year when a commuter train from Sevenoaks, Kent, hit the buffers at London's Cannon Street terminus. Three days after the accident, tests on Mr Graham showed he had small traces of cannabis in his blood.

The HSE said there was no firm evidence of a link between the "use of cannabis" and the braking error. The report also said British Rail should replace its ageing Class 415 electric multiple units with new Networker units "as soon as possible".

## Heads oppose pay scheme

Headteachers are opposed to the government's plans to introduce performance-related pay for school teachers, according to a survey published yesterday by the National Association of Head Teachers.

The survey, carried out by the independent Institute of Manpower Studies, showed that heads were almost universally very sceptical about performance pay, either at individual or school level.

## Bank staff to be balloted

Some 2,000 Manchester staff of National Westminster Bank are to be balloted on taking industrial action in protest at compulsory job losses. The executive of the Banking Insurance and Finance Union decided to ballot over what it says are 250 job losses in the past two months, including 70 compulsory redundancies.

## Brel renamed

Brel, the train manufacturing arm of British Rail privatised in 1988, has been renamed ABB Transportation Ltd following the acquisition of a controlling stake in the business by Asea Brown Boveri, the Swedish-Swiss engineering group, earlier this year.

## More tourists visit Britain

The number of overseas visitors to Britain grew by 12 per cent to 7.8m in the first six months of 1992, according to figures released by the British Tourist Authority. Their total spending also rose by 12 per cent, to £2.2bn.

## Knightsbridge plan approved

A proposal for a new shopping and office complex covering four acres of Knightsbridge, central London, has been given planning permission. The developers believe the £300m project - comprising 300,000 sq ft of shops, 750,000 sq ft of offices and 27 homes - will appeal to retailers hoping to attract shoppers from Harrods, the nearby department store.

## BBC chief to fulfil contract

Sir Michael Checkland, director general of the BBC, said he would continue in his job to the end of his contract, contrary to recent reports.

Criticism of the BBC by Mr Michael Grade, chief executive of Channel 4, is thought to have prompted media speculation that Sir Michael would retire early to clear the way for Mr John Birt, director general designate. But Sir Michael said he would remain director general until his contract ended next February.

## Sexual bias linked to age

Attitudes to sexual harassment depend more on age than sex, according to a Mori poll of nearly 2,000 adults.

Men over the age of 55 were more likely than younger males to blame women for dressing provocatively, older women, meanwhile, tended to say women who had been harassed should have complained earlier, said the survey, commissioned by the GMB general union.

## Industry receives ammunition for battle on power prices

Renewed demands for cuts in the fossil fuel levy could increase the pressure on Nuclear Electric, writes David Lascelles

THE rumbling debate about UK electricity prices focused on a new target this week: the fossil fuel levy.

The suggestion yesterday by Professor Stephen Littlechild, the electricity regulator, that the levy could be phased out more quickly than originally planned will draw attention to industrialists who have been complaining that electricity prices are too high.

But any decision about the future of the levy will have to be made by the government, which is maintaining a cautious silence.

The levy is effectively a tax on electricity generated by oil, gas and coal, and its proceeds go to subsidise power projects using non-fossil fuels such as nuclear power, wind and tides. This year it will amount to £1.3bn - equivalent to 11 per cent on the electricity bills of

every household and company in England and Wales. It is supposed to shrink by stages to £0.8bn in 1997.

Nuclear Electric (NE), the state-owned company which owns and operates the 12 nuclear power stations in England and Wales, gets over 95 per cent of the levy. It uses it to create provisions to cover the future cost of decommissioning and rendering these power stations safe when they end their useful lives.

This financial support is vital to NE's existence. In the financial year to March 1992, it made a loss of £783m, which the levy transformed into a profit of £482m.

The fact that NE can now get its nose above water has prompted the levy's critics - headed by large companies like ICI - to argue that the levy should be reduced.

Prof Littlechild also believes that a faster phasing out of the

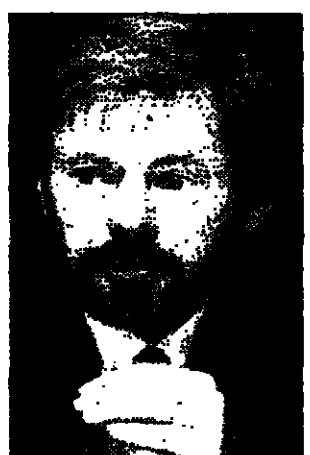
levy would put added pressure on NE to cut its costs and make itself fully commercial.

NE does not deny that the levy makes all the difference.

Prof Stephen Littlechild, the electricity industry regulator, yesterday joined calls for a reduction in the 11 per cent "nuclear levy" on electricity bills, sparking a bitter row with Nuclear Electric, the state-owned generator.

He proposed a "faster and more certain reduction" of the nuclear levy, which was imposed after privatisation of non-nuclear generators in 1990 to subsidise the higher costs of nuclear electricity.

Prof Littlechild (right), director general of electricity supply, was addressing the Energy Intensive Users Group, a group representing large electricity consumers which



levy would put added pressure on NE to cut its costs and make itself fully commercial.

NE does not deny that the levy makes all the difference.

But Dr Bob Hawley, its new and combative chief executive, stressed yesterday that he had already set the company the goal of achieving a profit with-

The main question is whether NE should continue to receive the levy once it is making a profit on its own. Dr Hawley says NE needs the levy to make provisions for the reactors it inherited when it was formed in 1990. The profits, when they come, will be needed to make provisions for reactors still to be completed, like Stewell B on the Suffolk coast.

If the levy is abolished, the provisions will still have to come from somewhere, most likely from public borrowing. The Treasury may prefer to keep the levy - which is effectively a hidden tax which few people even know about - to having NE's costs heaped on to the PSBR.

This suggests that the government may resist calls to get rid of the levy, particularly given its opposition in principle to bailing out subsidies. Any decision would also have

to take account of other major events looming on the energy front, notably the planned privatisation of British Coal this year, and a full scale review of the nuclear power industry in 1994.

Removal of the levy could be good news for coal insofar as it would lower electricity prices and boost demand. But it might also put paid to the nuclear industry's chances of surviving the 1994 review.

Even so, electricity industry sources were saying that they believed Mr Michael Heseltine, the secretary of state for trade and industry, who now handles energy policy, may be more sympathetic.

Prof Littlechild, it was suggested, may even have made his remarks the suggestion of government officials in order to provide Mr Heseltine with a cue, though as an independent figure, he is free to say whatever he chooses.



## MANAGEMENT: MARKETING AND ADVERTISING

Gary Mead says that NutraSweet's decision to sponsor the London marathon is part of a broader strategy

## Keeping us sweet in the long run

At first glance, it seems odd that NutraSweet this week opted to sponsor the annual London marathon. After all, the company - which makes low-calorie sweeteners - has only ventured into sponsorship deals twice before, for tennis in the US and ice-skating in Europe.

NutraSweet's European operation with its headquarters in Switzerland - is a joint venture between the US company of the same name and Ajinomoto, the Japanese life sciences company. It started marketing its product in the UK in 1983. Ewan Currie, NutraSweet's marketing director in Europe, says the marathon sponsorship deal is partly a public relations exercise to mark a decade's trading in the UK.

But the drive to boost an already successful brand name is fuelled by increased competition on the horizon; marketing strategy is coming to the fore.

NutraSweet is the brand name given to a combination of two amino-acids which, in contact with saliva, taste like sugar. Indeed, NutraSweet claims its formula tastes more like the real thing than saccharin, cyclamate or other chemical low-calorie sugar substitutes.

First developed in 1965, NutraSweet gained US regulatory approval in 1981, followed by UK approval in 1983. Since then the company, which in the US is owned by Monsanto, the agri-chemical giant, has ballooned. Now sold in 80 countries, NutraSweet is poised to take advantage of opening doors in leading European markets.

Currie bases his expansionary hopes on the experience in the UK;

in 1991, 27 per cent of all soft drinks sold in the UK were low-cal, and NutraSweet's share of that market is about 20 per cent.

In Europe, the average person annually consumes 25-35 litres of soft drinks; in the US that figure is a huge 180 litres. Moreover, in the US 30 per cent of all soft drinks are low-cal and NutraSweet supplies almost 100 per cent of that market. The only other permitted sweetener to the US is saccharin, but all products using saccharin are required by the Food and Drug Authority to carry a health warning.

In Europe, NutraSweet's upward path was blocked until this year; low-cal soft drinks in Italy and Spain account for no more than 3 per cent of the market. Regulatory approval - in France in 1988, Germany 1990, and in Italy and Spain this year - is now opening the way for expansion.

In European markets where NutraSweet is available, it has proved popular, and to meet grow-

ing demand, it intends building a factory at Gravelin in France.

NutraSweet has become an international brand in just over a decade, with \$900m (\$452m) annual turnover in 1991, \$85m of that in Europe. Market leaders in many countries now formulate products with 100 per cent NutraSweet, including Diet Coke and Diet Pepsi and Schweppes slim-line tonic.

But that growth has been fuelled not just by a successful product. A variety of marketing strategies - including placing the NutraSweet logo on products which use it as an ingredient - has boosted both its brand profile and that of the main product. NutraSweet as an ingredient currently has its logo on more than 2,000 products internationally.

Currie gives an example: "We gave a test group a sample. We poured half a can of Diet Coke in one glass and half of the same can in another and said 'here are two different versions of Diet Coke to try'. The result was that 56 per cent

said they preferred the version with the NutraSweet logo, 39 per cent chose the other, with no NutraSweet logo. Of course Diet Coke is a tremendously powerful brand name but even with that we can make a contribution to perception of the product."

Thus Currie hopes that the \$4m NutraSweet is spending on sponsoring the London marathon for the next two years will boost his company's brand profile and that of manufacturers which use it. NutraSweet spends \$10m a year on pan-European advertising but backs that up with continuous consumer research and sampling; the first UK television advertising campaign, in 1985, was supported by samples sent out to 8m homes.

But NutraSweet is facing the prospect of increased competition. The US patent on NutraSweet expires in December, and four other types of sweeteners are awaiting US Food and Drug Administration approval - sucralose, acesulfam-



Best foot forward in the London marathon to fight off the threat of the increased competition on the horizon

ine-K, altaine and cyclamate, with the likelihood that sucralose - (by McNeil Specialty Products, a subsidiary of Johnson & Johnson) will gain FDA approval first.

There are two technological means by which NutraSweet could face down the competition. One is the technologically tricky problem of finding an effective bulking agent to use in chocolate and

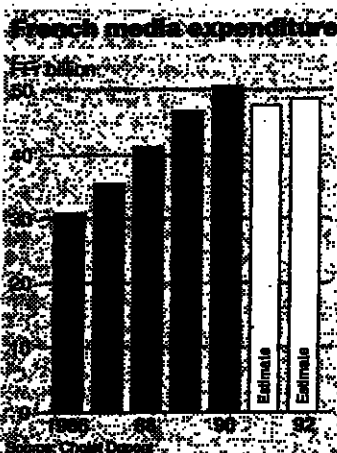
confectionery. Removing sugar from confectionery removes not just calories but also bulk.

A less intractable area concerns baking. Manufacturers of baked products looking for low-cal ingredients to replace sugar find that baking separates NutraSweet's amino-acids, defeating the chemistry which lies behind its success. Although NutraSweet is now

developing NutraSweet 2000, which Currie promises will be up to 20,000 times sweeter than sugar (against NutraSweet's 180 times) and will not break down during baking, it needs to capitalise on its brand name while the competition gathers pace. Marketing initiatives - like the London marathon - are part of its strategy to stay ahead of the pack.

## The creative department is brought to account

French media agencies are fuming over efforts to clean them up, reports Alice Rawsthorn



whereby large French agencies and media buyers use their power to negotiate bulk buying discounts -

anything from 20 to 50 per cent of the full price - from media owners and do not pass all, or any, of the money on to their clients.

Another is "double invoicing", whereby the agencies ask the media owner for two invoices - one for the client, which does not reveal the discount, and a second showing the real value of the deal.

The government's solution is to try to eliminate both practices by insisting that media owners are paid directly by the clients and separating the functions of the media buyers, who book space for ad campaigns, and media brokers, who buy space and sell it on to their own clients.

To an objective observer this all seems eminently sensible. The advertising industry has, after all, always had a slightly risqué reputation.

Undisclosed discounting and double invoicing have long been common industry practice. To some extent they are the predictable product of any self-regulated industry where large sums of money change hands. The big US and UK agencies are wont to be snooty about business standards in France, but similar practices are rife in New York and London.

Until recently, the French government was prepared to turn a blind eye. But the advertising industry has expanded so fast in the past decade and the scale of media buying deals is now so much bigger, that the authorities have been forced to act.

France is the world's fifth largest advertising market, worth just under FF448bn (\$55bn) last year. The market has been transformed since the late 1980s, mainly due to

the government's television deregulation drive which has included the privatisation of TF1, the biggest single station, the creation of three new private channels, as well as the development of a cable and pay-TV network. The press has also been expanding.

This has made media buying more complex and more competitive, thereby enhancing the potential to play one media owner off against another through negotiation. A new breed of specialist media buyers has emerged, notably Carat, which has built on its original base in France to become Europe's biggest single buying group. Other large agencies have responded by joining forces to pool their media buying.

French media buying is now dominated by four players - Carat, the EuroRSCG agencies and two

agency consortia, PMS and The Media Partnership - with a collective market share of 70 per cent. The emergence of these big buying groups has intensified the pressure on smaller agencies, as well as on the media owners.

The government's first response was to initiate an inquiry into the media buying system by the Conseil de la Concurrence, the competition authority. The conseil delivered its preliminary report earlier this summer and is expected to produce final proposals within the next few months. *La loi Sapin* is an unexpected addition to the legislative changes facing the industry.

The large agencies and media buying groups are furious. Delegations of fuming advertising executives have already complained to the finance ministry. Publicly the agencies refuse to comment on *la*

*loi Sapin*. Privately they accuse the finance ministry's proposals of everything from failing to understand the mechanics of their business, to being an unwarranted intrusion into their affairs.

Some of the complaints are justified. The division between media broking and buying, for instance, may be difficult to implement. It is not clear how the government proposes to structure the new system - whether broking and buying would be conducted by completely separate companies, or if they could be executed by different subsidiaries within the same group. Sapin's proposals are similarly ambiguous in the details of implementing other measures.

In other respects the advertising industry appears to be attempting to defend the indefensible.

It remains to be seen whether the government will heed the industry's objections. *La loi Sapin* enters its second stage on Wednesday when it will be discussed by the French cabinet, followed by a full parliamentary debate next month.

## BUSINESS LAW

### EC merger regime defies expectations of critics

By Rachel Brandenburger

The European Communities Merger Regulation is almost two years old and the European Commission has received over 100 applications for clearance under its provisions. What lessons have been learned so far?

The processes are working well. Before the Regulation came into operation, the business community and lawyers alike were highly sceptical as to whether the Commission could transform itself from the slow, bureaucratic body it was perceived to be into an organisation capable of dealing with the fast-moving timetable of a takeover or merger.

The Merger Task Force - the newly created unit within the Competition Directorate (DGIV) dedicated to merger control - has confounded the critics. It has shown itself capable of adhering to the tight timescale laid down by the Regulation. The task force operates an open-door policy, encouraging parties to a proposed merger and their legal advisers to discuss their proposals with task force officials "early and often". Liaison between the Commission and the competition authorities of the member states appears to be working well.

The Regulation is proving benevolent to mergers. They are being reviewed solely against competition criteria rather than wider social policy issues. Only nine of the clearance applications have gone to the full investigation stage and, of those, only one - Aerospatiale/De Havilland - has so far been blocked.

While generalisations are difficult at this early stage, it is interesting to speculate about whether some of the results would have been the same if the transactions had been reviewed by the domestic competition authorities instead of by the Commission.

At the height of the late 1980s takeover boom - it is, nevertheless, interesting that its achievements are having a spin-off effect on the rest of the Competition Directorate.

Sir Leon Brittan, the EC competition commissioner, recently announced that he was considering the introduction of accelerated procedures for cases, particularly joint ventures, under Articles 85 and 86 of the Rome Treaty, similar to those under the Merger Regulation.

But there are some difficulties. One relates to determining which types of joint venture are "mergers" within the scope of the Regulation (for example, Thomson/Pilkington) and which are non-mergers coming within Articles 85 and 86 of the EEC Treaty (for example, Apollinaris/Schweppes). Knowing a merger when you see one may be an inevitable starting point, but revised guidelines from the Task Force would be helpful.

Another difficulty relates to determining whether the Regulation applies to a particular transaction. Sir Leon has said that "the Merger Regulation provides an excellent example of how subsidiarity can be put into practice... the allocation of jurisdiction between the Commission and the member states is clearly based on this principle".

Whatever the theory, answering the practical question of whether a transaction is above or below the relevant thresholds is often not easy. Sir Leon's suggestion that there should be one notification form which could be filed with either the Commission or member state authorities is, perhaps, recognition that identifying the correct "shop" in which to "stop" may never be entirely easy. Some generally applicable guidelines from the task force would also be appropriate.

Reflecting the concept of subsidiarity, the thresholds are intended to bring within the ambit of the Regulation only those mergers which have Community-wide (or, at least, cross-border) effects, leaving

those mergers which have an impact on only one member state to be scrutinised by the competition authority of that member state.

Thus, the Office of Fair Trading examined Lloyds Bank's interest in Midland Bank while the Commission looked at Hong Kong and Shanghai's bid.

The Regulation can also apply in some unexpected situations:

- It can apply even though neither of the parties to a transaction has headquarters in the EC. So long as the aggregate worldwide turnover of the parties to the merger exceeds Ecu5bn (£3.62bn) and the aggregate EC-wide turnover of each of at least two of the parties exceeds Ecu250m, the Regulation will apply to the transaction (unless each of the parties to the transaction achieves over two-thirds of its EC-wide turnover in the same member state).

Thus, the Regulation applied to, for example, Mitsubishi's joint venture with Union Carbide, Matsushita's acquisition of MCA and AT&T's bid for NCR.

- Conversely, the Regulation can apply even where both of the parties to a transaction are based in the same member state as in, for example, Steel's proposed joint venture with Tarmac and Thorn EMI's acquisition of Virgin Music.
- The Steel/Tarmac decision also illustrated another form of subsidiarity under the Regulation. If the Commission considers that the merger in question related to a "distinct" market, it can "refer" the transaction to the relevant member state's competition authority rather than examine it itself. Thus, there was a reference to the UK Office of Fair Trading and Monopolies and Mergers Commission in Steel/Tarmac (bricks and clay tiles) but not in Thorn EMI/Virgin Music (music).

- The Regulation can also apply where only one of the parties to the transaction has its headquarters in the EC provided the thresholds summarised above are reached. Thus, the Regulation applied to Du

Pont's acquisition of man-made fibre businesses from ICI and to Nestlé's bid for Perrier (although both purchasers are Swiss companies).

Nestlé's bid for Perrier is likely to be remembered, however, for a different reason - recognition that the Regulation applies to oligopolistic (or collective) dominance as well as to single firm dominance.

The Regulation does not expressly mention the concept - effectively, a presumption that competition is inhibited in a market with only a few players - although the concept is recognised, to varying extents, in German merger control law (*Oligopolmarktbeherrschung*) and in UK monopoly control law (complex monopoly).

In Thorn EMI/Virgin Music, the presumption was rebutted. The Commission noted that, although the Thorn EMI/Virgin Music market share would be less than 25 per cent in nearly all member states and in the EC as a whole, the industry was highly concentrated with the top five companies (including Thorn EMI post-merger) having an 83 per cent EC market share. But, after an initial examination, the Commission cleared the transaction on the basis that the merger could not fundamentally change conditions of competition in the industry.

In Nestlé/Perrier, by contrast, the Commission concluded that the elimination, as a result of the merger, of Perrier as a competitor in the mineral water market in France and the resulting duopoly employed by Nestlé and BSN would have significantly impeded competition. The conditions accepted by Nestlé to secure clearance from the Commission are designed to create an independent third force in the market.

With collective dominance firmly on the Merger Regulation map, there are likely to be implications for merger activity in a wide range of highly concentrated industries, not least recently privatised industries in the UK.

The author is a member of the competition group at City Solicitors, Freshfields.

# Calling The Banks To Account.

In a week when the talk is of bank charges being reintroduced, this Saturday's FT takes a hard look at the options for people who feel that there should be another way.

No Weekend FT...no comment.





**R** & **D** **L** **O** **R** **E** **N** **S** **E** **N** **S** takes a scalpel, cuts into the face of the deformed teenage girl, peels away the skin around her eyes to reveal bone, and quickly proceeds to re-align her features so that her eyes no longer protrude abnormally from her skull.

The scalpel is only electronic, and the three-dimensional face is merely portrayed on a television monitor in the computer graphics laboratory at General Electric's corporate research and development centre in Schenectady, New York.

But the techniques Lorensen is demonstrating were used in just such an operation by cranial facial surgeons in a Boston hospital who have been experimenting with new GE equipment, hot off the laboratory bench, designed to help very long and complex medical procedures.

Advanced GE body scanning equipment, combined with the laboratory's computer graphics techniques, allows surgeons to construct three-dimensional images of patients and then simulate the cuts needed to perform successful operations on them.

This is just one small example of the way in which GE, one of the largest and most diversified companies in the US, is addressing two fundamental issues facing businesses with large R&D staffs:

● How do you make your scientists, who may be happier advancing pure human knowledge, perform work which is relevant to the company's business, boosting the bottom line?

● And, in the case of a diversified business like GE, how do you get laboratories in different scientific disciplines to co-operate, making the product as a whole more valuable than the sum of its parts?

Lorensen's work involves close co-operation between the graphics laboratory and GE's applied physics lab, which has responsibility for maintaining the company's lead in medical diagnostic imaging, gained through its development of computed tomography and magnetic resonance scanners.

His job also involves working hand-in-hand with GE Medical Systems, the division which sells the imaging equipment, and the hospitals which buy them, like the one in Boston.

The Schenectady centre, one of the largest and most influential R&D bases in corporate America, dates back to the start of the century and employs just over 1,000 scientists and technicians. Its long list of successes includes the invention of the modern medical X-ray tube, the first method of manu-

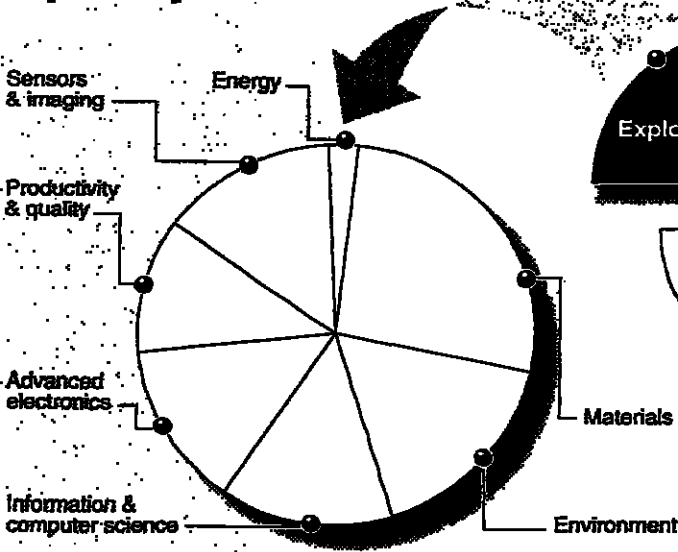
Martin Dickson describes how General Electric has co-ordinated its research labs so they produce more commercial products

## All for one and one for all

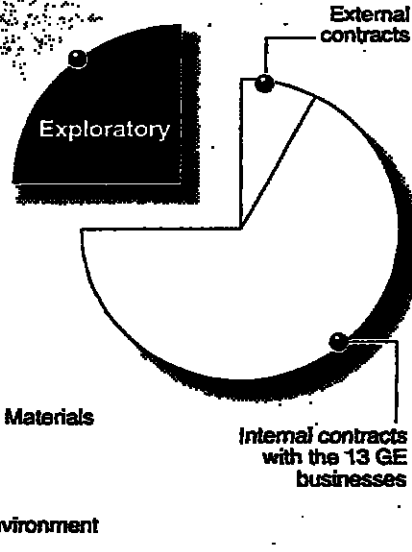


Walter Robb, head of research

### GE's R&D exploratory effort



### Total effort



turing industrial diamonds and development of the world's leading computed tomography scanner.

GE's operating divisions also have their own large R&D facilities, but about 30 per cent of all the group's patents and some 50 per cent of its technical papers are generated at Schenectady.

Its broad sweep of current R&D includes: a computerised design tool that runs other computerised design programs to find the optimal solution to problems; the application of fuzzy logic, or smart controls, to consumer electrical goods; and the use of computer-based analysis to reduce risk in GE's large financial services business.

However, the centre has gone through a big shift of emphasis in recent years. Walter Berninger, who heads the engineering physics research centre, says that 20 years ago there was far more of a focus on pure research. About 10 years ago came a demand for greater relevance to GE's operating businesses, while the emphasis now is on both

relevance and importance - with the latter measured in terms of profits.

Much of the shift is due to Walter Robb, who has headed the centre since 1986 and before that spent 13 years as head of one of GE's business success stories - the medical systems division which is now the world's leading producer of diagnostic imaging equipment.

Robb has made two important structural changes. The first is in the way the centre is funded. Under the old system, GE's various operating businesses paid Schenectady a fixed annual assessment, or tithe, based on the size of the business. This money went into a central pool and it was up to the centre to decide how to spend the sum.

The system was frustrating for both sides. The businesses saw no connection between what they had paid and what the laboratories did, while the centre often complained of businesses sitting on commercially applicable patents it had developed. Robb sharply cut the

tithe paid by the businesses and now applies this smaller pool to fund more high risk, so-called "exploratory" research which may or may not find a practical application one day.

However, any work going beyond the exploratory area now has to be financed 100 per cent by a business out of its own funds. The result is a closer watch by a business on how its money is spent and a concern on both sides to ensure the results can be rapidly commercialised.

"It is very rare now that a programme is in the applied development area and is not tied in on the critical path of a business's product plan," says Robb. "They have limited dollars and they are trying to spend them on things that are going to be important."

The second change, linked to the first, was in the way the centre communicated with the various businesses. It previously had a group of full-time liaison managers, each of whom looked after several GE businesses.

Robb replaced them by assigning senior Schenectady figures - the managers of the various laboratories - to spend part of their time being the centre's rep with a single business. The rep gathers ideas from all the centre's laboratories for research which might help his client business and each spring he puts together a funding proposal which he pitches to the business.

"He is to some extent a salesman," says Robb. "He comes back from the business with a commitment to fund a certain number of programmes."

The result has been much closer links between the two sides, with, for example, the Schenectady manager invited to the business's planning sessions and staff meetings.

There are also substantial financial incentives underpinning this co-operation. The more funds a researcher can attract, the more chance he has of getting his ideas patented and into products.

The centre gives an extremely modest \$400 (£200) reward for a

patent, but an individual's salary depends in part on performance. Schenectady now also grants researchers GE share options for outstanding work.

A feature of the annual performance review of senior managers is how many products their operations have "transitioned" - an ugly piece of slang, often heard in the centre, which means transferring an idea from the laboratory to the marketplace.

Michael O'Mara, who runs the chemical research centre, says Schenectady scientists no longer throw an idea over the wall to a business division, sit back and say "my job is done".

"People see that if you want your baby to be successful in the marketplace you have to take on more responsibility." This attitude has been reinforced by a more general GE philosophy encouraged by Jack Welch, the group's chairman, who aims to create a "boundaryless" organisation to cope with the business challenges of the 1990s. His idea is both to cut out unnecessary layers of bureaucracy and also to foster the free flow of ideas around the vast organisation.

Robb says Schenectady has always been pretty boundaryless itself, sharing ideas between labs, but it has now become much more open in exchanging ideas with GE's businesses. In turn the businesses are now less suspicious of the centre: "They are prepared to come here and tell us what they are working on, and how much money they have to spend on it, and what the price objective is."

Robb points out that some 40 per cent of the centre's patents and technical papers are produced in co-operation with people in the businesses, while about 75 per cent of the business ideas it puts forward find their way to a commercial application.

Some 40 to 50 per cent of its patents and papers involve teams combining more than one Schenectady laboratory and Robb believes that this is the way of the future, with more and more advances being made by combining two technologies. However, he also reckons that the biggest breakthrough facing Schenectady is not going to be in any particular technology but in research productivity.

Computer capability is on the way, he says, which will allow the centre to "model, or simulate, practically every laboratory experiment that we will contemplate doing... even making a metal alloy."

That, in turn, will increase GE's general business productivity by cutting down the cycle time of new product development. And this, management gurus aver, is the key factor for business success in the 1990s.

## Couriers take the IT route

That company report you need so urgently for this afternoon's meeting is whizzing its way from the New York office. It's in the hands of an international courier company and you expected it an hour ago.

International couriers have realised that customers can no longer be wooed by claims that "no mountain is too high" - as DHL's UK advertising campaign says. "Couriers now have to offer the reliability customers may not be getting from their national postal services, as well as speed," says John Mulren, chief executive officer of TNT Worldwide Express.

To provide high-quality service, couriers have adopted package tracking systems. One of the most advanced has been developed by Federal Express, which supplies its drivers with hand-held computers called Dads (digitally assisted dispatch systems) to deliver between 2m-3m items every day in the US.

FedEx drivers are told where their next pick-up will be and the easiest way to get there via the Dads display. The advantage of this system is that collections can be made on an ad hoc basis throughout the day.

The driver scans the computer barcode label on each package and enters the details of the final destination into a hand-held computer. The information is transferred to the mainframe computer in FedEx's Memphis headquarters via a satellite link and is then accessible to FedEx bases throughout the world.

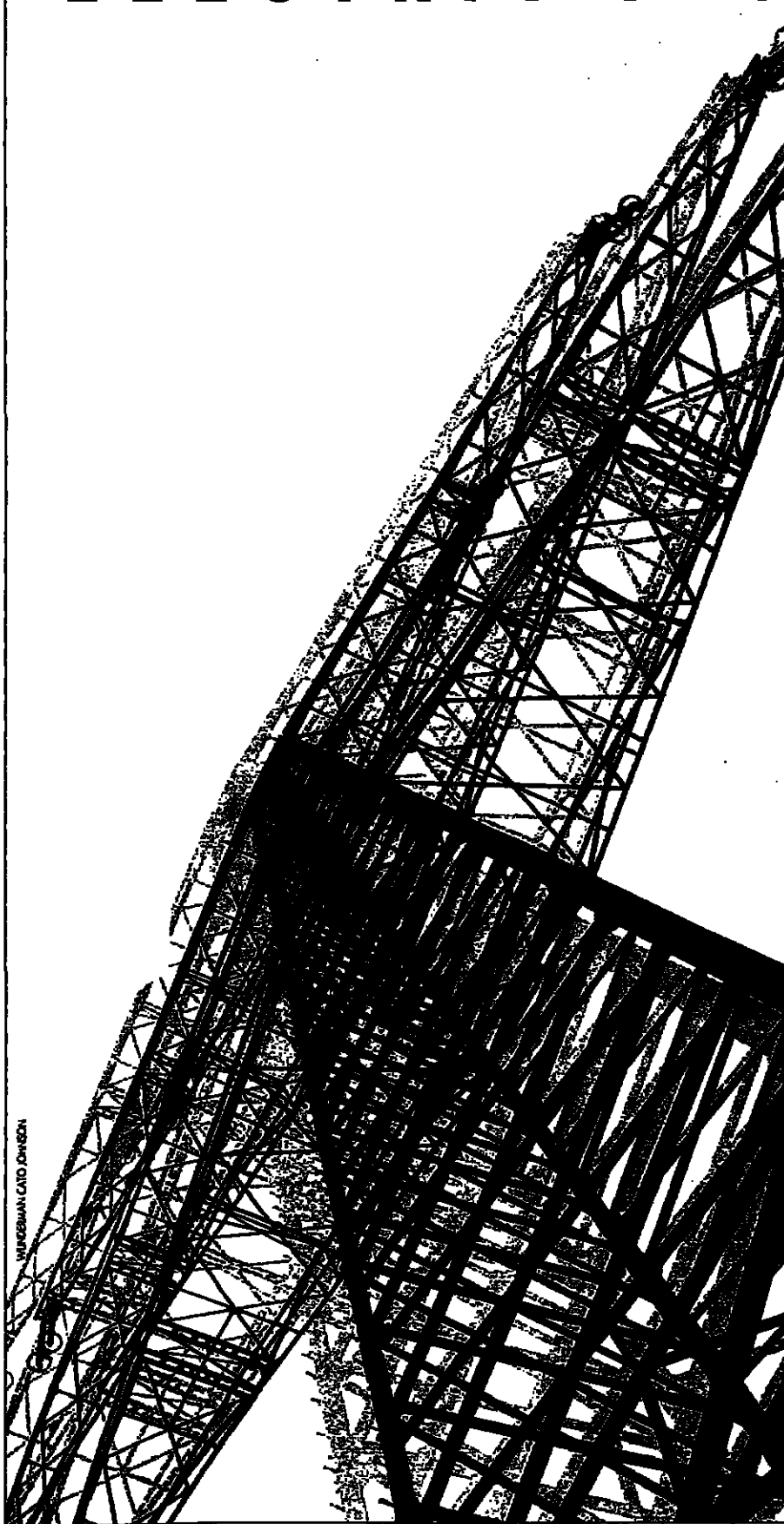
DHL, with the largest global network of all, employs a similar system which assists in the delivery of more than 60m consignments annually. DHL has now upgraded the service to give customers the option of linking into the network from their own offices.

DHL's package, called EasyShip, will give high-volume users the option of having a Compaq PC, two printers, an electronic weighing scale, a barcode scanner and a modem installed on their premises.

Drivers at United Parcel Service are also supplied with a hand-held PC, known as Diad (delivery information acquisition device), which not only transfers collection and delivery information into an international mainframe, but also stores the recipient's signature as proof of delivery.

Joyce Dundas

## ELECTRIC SYSTEMS



Giving a new spark to electric energy.



Meeting the growing demand for energy in congested metropolitan areas is more than a technical problem. It's also an environmental challenge. That's why we are continually working hard to provide safe, efficient energy solutions. We design and build gas-insulated high voltage switchgear to provide maximum safety while minimizing space requirements. This is just one of many advanced technologies from AEG.

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## PEOPLE

### Abbey's changing habit

A significant shake-up at the top of Abbey National is under way nearly two years ahead of the retirement of John Bayliss, the man who, as managing director for retail operations, has powered ahead with the main business of the building society turned bank for the last eight years.

Bayliss, 58, is now stepping up to be deputy chairman with overall responsibility for retail operations and the group's general insurance business. Charles Toner, Abbey National's European director, joins the group board as European director, becomes a member of the bank's executive committee, and will continue to run the European subsidiaries and Cornerstone, Abbey National's loss-making estate agents.

Meanwhile, Ian Harley, 41, currently retail operations director, steps across to become group treasurer, while Gareth Jones, 43, the man who set up Abbey National's highly profitable treasury, becomes director of retail operations, reporting directly to Bayliss, in a move that suggests the two men are being groomed as possible successors to Peter Birch, Abbey National chief executive. They may have to wait a while, as Birch is not 60 until December 1997.

■ **WOOLWICH** Building Society is reshuffling its general managers following the early retirement of Terry Webb, 55, previously in charge of operations.

■ **David McCormack** has been appointed md of **LANDIS & GYR COMMUNICATIONS** (UK).

■ **Robin Williams** is appointed sales and marketing director of **ROCKALL DATA SERVICES**; he moves from DCE Communications Group.

■ **Keith Nichols** has been appointed director of manufacturing consultancy at **EDS-Sci-**

con, an independent subsidiary of General Motors.

■ **Ian Jones**, formerly financial controller for NCR's Europe group based in Ohio, is appointed director of finance and administration of NCR Limited in the UK; he succeeds Paul Entwistle.

■ **Julian Onions** has been appointed technical director of **X-Tel SERVICES**.

■ **Michael Shea**, the Queen's former press secretary and diplomat who is now head of political and government affairs at Hanson, has been made a non-executive director of Murray International Trust, Murray Income Trust and Murray Smaller Markets Trust, three funds within the stable of Scottish fund manager Murray Johnstone.

Chairman Nick McAndrew says he was attracted by the combination of Shea's "very interesting foreign office background" together with his Hanson experience. At one point during his diplomatic career - before he went to the Palace -

Shea had been head of chancery in Bucharest. McAndrew says the fund management company is keen to know more about emerging markets, particularly Eastern Europe.

Shea, 54, has written about the delights of "portfolio living", or being involved in a "panopoly" of non-competing subjects for those approaching the Third Age (supposed to begin at 55). Spending increasing amounts of time in Scotland, he is also chairman of Scotland in Europe, a visiting professor at the Graduate Business School of the University of Strathclyde, and a governor of his old school Gordonstoun.

### Central looks outside

Central Independent Television has brought in Kazda Kantor from Grand Metropolitan to fill the group finance director slot that has been empty since Kevin Betts left in February.

Leslie Hill, chief executive, says he was looking for a candidate outside the industry, and that Kantor's experience at "interesting companies" ranging from GrandMet to an advertising agency would provide a useful fresh perspective.

Closely involved in the license renewal process last year, in which Central placed its winning bid of just £2,000, Betts had subsequently wanted to become more involved in strategy and management, according to Hill. "That was not something that was available in the next few years. It was no longer exciting enough for him."

Kantor, 42, who qualified as a chartered accountant with Price Waterhouse, spent 8 years at Inchcape, rising to the position of group financial controller. Since she left in 1987, she has had a series of jobs in quick succession: a spell at



HMV, finance director of advertising agency Davidson Pearce around the time it was merged into Boase Massimi Pollitt; and director of corporate finance at Aegis. In mid-1990 she then moved to Grand Metropolitan as finance and business development director of the retail and property sector, and was latterly group business development director. Kantor, who has said she is particularly pleased to be returning to the Midlands where she grew up, was not available for comment yesterday.

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## London Promenade Concerts

## Two sopranos

ON Monday night, in an otherwise heavy-weight programme (Elgar's Second Symphony and bleeding chunks from *Die Meistersinger*), Felicity Lott sang Hugo Wolf songs. Sir of his best, indeed, and particularly enthralling because we were hearing them in their rare orchestral version. Andrew Davis took the BBC Symphony through them with scrupulous finesse.

Though the Albert Hall is not the ideal place for appreciating Wolf's subtleties, the entire set was a pleasure to hear. At least "Kennst du das Land?" is on a near-operatic scale, especially with Wolf's dramatic orchestra; and the vernal thrills in "Er ist's" were so vivid as to risk concealing the voice.

The charming "In dem Schatzen meiner Locken" should be operatic, since Wolf orchestrated it for use in his opera *Der Corregidor* - but in practice, the original piano accompaniment can be more teasing and playful than is possible for a whole hand.

In fact the introspective songs gained most from their new guise. There is nothing

fancy in Wolf's orchestrations, but he selected plain timbres to unerring effect: sonorous horns for the benedictory dawn of "In der Frühe" (not really a soprano song, though), flutes for the wistful thirds-motif in "Anakreons Grab".

Mörike's little prayer "Gebet", too, glowed beautifully just strings, woodwinds and soft horns. As ever, Miss Lott's clean-lined sympathy and poise were faultless.

David Murray

BETWEEN unprepossessing Hamilton (his Concerto for Orchestra) and Dvořák (the Seventh Symphony), the BBC Scottish Symphony Orchestra's prom on Tuesday provided one of the truly memorable experiences of the current season.

Isabelle Veron sang Berlioz's *Les Nuits d'été* with such unflinching sense of line and effortlessly burnished, unforgotten tone she disarmed all criticism. The accompaniments were handled tactfully by Takuo Yuasa; he recognised there was no need to gild an already resplendent lily.

Andrew Clements



The miscast and unversed Antony Sher in the title role

## Tamburlaine the Great

CHRISTOPHER Marlowe's *Tamburlaine the Great* contains some of the most wonderful passages of verse in English drama. No one can forget the line "To ride in triumph through Persepolis," nor Tamburlaine's tributes to his consort Xenocrate. Yet the play is very rarely done professionally. It went through the 17th, 18th and 19th centuries without a recorded performance. The Yale University Dramatic Association revived it in an abbreviated version in 1919, and since then it has remained a favourite with universities. The only previous performance I have seen was at Oxford.

The Old Vic staged it in 1961 with Donald Wolfit as Tamburlaine under the direction of Tyrone Guthrie. Peter Hall produced it for the National Theatre in 1978, when Tamburlaine was played by Albert Finney. The new production at Stratford directed by Terry Hands is the first time that the Royal Shakespeare Company has touched it, and one begins to see why performances are so few and far between.

Tamburlaine is played by Antony Sher, which is part of the problem. Sher has many qualities, including an ability

to hang upside down on a rope while speaking his lines and a way of stuffing emotion into killing and dying. But he does not seem particularly interested in speaking verse. This is a serious lapse, for the quality of some of the verse is the most that can be said for *Tamburlaine*. Untune that string and, to quote another play, hark what discord follows. Unlike Marlowe's *Doctor Faustus*, the play has no real plot and very little subtlety. Dramatic Association revived the historical character Timur Khan (1336-1405) simply goes on conquering till he dies. The play's attraction is the way he puts his overwhelming ambition into poetry - "I hold the Fates bound fast in iron chains" - and equally his expression of love for Xenocrate, daughter of the Soldan of Egypt, whose land he also conquers.

To be fair to Sher, it is not entirely his fault for not taking the poetry as central. *Tamburlaine* comes in two parts. University productions tend to concentrate on part one, where the conqueror is on the up and up and has his best lines. The RSC version, though condensed, gives parts one and two. The best scenes between Tamburlaine and Xenocrate

are spread across both, and it is only in part two when she is dying that Xenocrate (played by Claire Benedict) comes into her own. Tamburlaine has a lot of fighting to do in between and after.

Sher plays him as a demonic Hitler figure, possibly with a touch of Saddam Hussein. He should not be unduly criticised for that either. Only undergraduates would romanticise Tamburlaine as a man. Yet they do that for an understandable reason: some of it foreshadowing Keats, as in the lines beginning "If all the pens that ever poets held".

There is one point in the production where Sher's performance is admirable. That is Tamburlaine's desire to return to Samarkand, the place from whence he came, before he dies. He fails to make it. Here Sher is in his element. I had not previously seen this as a pivotal part of the play. I also greatly admired the performance of Darlene Johnson as Zabina, the wife of Bajazeth, the emperor of Turkey whom Tamburlaine imprisons in a travelling cage. Here is one piece of dignity in a vicious world.

Malcolm Rutherford

## Edinburgh International Festival

## Royal Concertgebouw Orchestra

WHEN Riccardo Chailly announced a Rossini encore to mark the composer's bicentenary at the end of Monday's concert, somebody in the row behind me exclaimed, "But the Beethoven was just like Rossini already". Whether out of jest or annoyance it was not clear, but there was some truth in his remark.

The Royal Concertgebouw Orchestra's transformation is complete. The days when it played with deeply-considered sobriety under Bernard Haitink seem a long way off. With Chailly, the orchestra still gives serious performances, but it is serious about different things - about clarity and beauty, lightness of touch and Italian effervescence.

In the two concerts they gave in Edinburgh, nothing suited Chailly and his players better than the 20th-century works, Weber's *Pasacaglia*

and Berio's *Requies*. The Berio, an elegy upon the death of the composer's former wife, moves like an angel in flight. Its quicksilver blendings of wind and strings float along as though no bass sound can hold them down and finally they disappear altogether in a flutter-tongued flute solo. The piece could not have been played with more ravishing delicacy.

Whether the same virtues are as welcome in Haydn and Beethoven is questionable. There was no jovial rough-and-tumble in Chailly's perfectly manicured delivery of Haydn's "Farewell" Symphony. For example, it is difficult to give the surprise ending of the Minuet any punch, when every twist of the music has been prepared so assiduously in advance.

In Chailly's hands, both Haydn with his earthy humour and the reputedly uncouth Beethoven became cultured

gentlemen. The latter's Fourth Symphony, the main work in the first concert, was exquisite in every detail, but it lacked guts and drive.

One wanted to go up on stage, grasp the drumsticks and give the timpani a jolly good thwack. Only an Italian, though, could make the slow movement sing so eloquently. And the finale was marvelously lucid, with a twinkle in the eye.

For the Beethoven work in the second concert, the conductor had chosen his partner well in Maria Joao Pires. Neither is the type of performer to make Beethoven sound ponderous when he is not in the mood to be. Their combined sensitivities resulted in a beguiling performance of the Fourth Piano Concerto, and Pires, in particular, managed to commune with the soul of the music without sounding in the least precious. Then to Tchaikovsky, the

festival's omnipresent composer of the year. Panache, virtuosity and plain force, all had to be brought into play here, as Chailly can when he wants to, and the Fifth Symphony went with plenty of excitement, wanting only the remarkable passion that the St Petersburg Philharmonic had brought to its native Tchaikovsky when visiting the week before.

These reservations apart, Chailly is a good musician and the Amsterdam orchestra sounds as impeccably groomed as ever. Their Rossini encore, incidentally, was a delight.

When the Royal Concertgebouw arrives in London, I recommend that the Proms audience applaud long and loud to hear it.

Richard Fairman

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## Els Joglars

HERE is something extraordinary - a work of theatre that seems wild but proves tightly organised, which is funny and painful at the same time, which operates on three separate planes at once. The company is the Catalan troupe Els Joglars. Its Edinburgh performances are also part of the European Arts Festival. *Yo Tengo un Tio en America* (I Have an Uncle in America) is deeply humane, bizarre and a triumph of imagination and craftsmanship.

The scene is a psychiatric institution. Six therapists give their eight patients drama therapy and have them enact the conquest of America by the Spanish. The therapy and the conquest also include the inculcation of flamenco dance. Does this sound strange? What makes it stranger is that everything is presented from the point of view of the patients. They are a pathetic bunch, and *Yo Tengo* makes no attempt to give them dignity or beauty. But each is a vivid, individual, strongly characterised from the first.

The plain, ugly individuality of the patients (or native Americans) is contrasted with the glamorous confidence of the therapists (or conquistadors). Especially with his encyclopaedic mind; Paqui, a

nymphomaniac obsessed with pregnancy and giving birth; Manolo the visionary; Comde the pyromaniac; the autistic Jordi, who communicates only through music.

They make a pretty daft kind of New World, but they lose themselves in it so entirely that we do too - and when the therapists suddenly order them to snap out of it or back into it, they and we are stunned. The therapists participate in the fantasy, and this heightens the derangement.

They dance flamenco - isn't dancing therapeutic? - but flamenco is also a disciplined, Spanish form, which becomes a symbol of invading authoritarianism. One patient comments "The Spanish are folkloric even when they conquer." Eventually the patients dance flamenco too - it's a necessary step towards conformism.

The patients throw themselves into the fantasy, and each brings his or her own obsessions into visualising Old America. Paqui cries out, of the Spanish, "They are coming in their ships! They are coming in their ships! I can give birth!" she becomes the mother of the tribe - the Paqui tribe.

Later, deep in the forest, at the end of a long scene when all the patients are immersed, Comde uses his lighter to light them. In marches a therapist in a white coat, and confiscates the lighter. Resignantly, he says, "Now I know I am mad." (Speech is in Spanish; there are a few, helpful subtitles.)

One could analyse the meanings of *Yo Tengo un Tio en America* at length - its implications about Catalonia and Spain are unmistakable - but what makes it so exceptional is its detailed inner life. Els Joglars are wonderful, rare performers. They catch all the absurdity of the patients, and never tug at your heart-strings. The ironic result is that we are far more moved by their plight than if they had played for sympathy.

This isn't one of those shows that claims to celebrate the human spirit with a load of monotonous over-acting. In *Yo Tengo* you see the human spirit the way it is - as a living mass of peculiar and interacting details - and you are amused, pained and enthralled.

Alastair Macaulay

At the Royal Lyceum Theatre until September 5

## Cinema/Stephen Amidon

## A thriller built on sand

## WHITE SANDS

Roger Donaldson

## KNIGHT MOVES

Carl Scheindel

## THE POWER OF ONE

John Avildsen

## STRAIGHT OUT OF BROOKLYN

Matty Rich

## COUSIN BOBBY

Jonathan Demme

*WHITE SANDS* is a thriller that will grip only those keen on deducing how a veteran director and strong cast could produce such a dud. Willem Dafoe is a small-town New Mexican sheriff who stumbles on a corpse clutching a briefcase full of money on his desert beat. He sets out to investigate the crime on his own - a rash decision that soon brings him into contact with rogue FBI agents, a lovely con woman (Mary Elizabeth Mastrantonio) and a shady arms dealer (Mickey Rourke). Dafoe soon finds himself both a suspect in the investigation and a target of the assassins.

Though the first few minutes suggest a good if conventional crime story, director Roger Donaldson and writer Daniel Fyfe soon tangle matters in a forest of tenuous exposition and improbable plot twists. Worse still, gaping holes in the story are filled with rapid mumbblings about CIA conspiracy and the "military-industrial complex". Dafoe's laconic style allows him to keep his dignity throughout, though Mastrantonio's bemused mugging is out of place, and Rourke looks as though his bag of tricks is just about empty.

Another thriller that fails dismally to thrill is *Knight Moves*, a bloodlessly schematic tale of chess and serial killing. Enigmatic Grand Master (Christopher Lambert, woefully miscast) is forced to match wits with a maniac who is carving up young women on the Washington State island where a chess tournament is in progress. The police suspect Lambert may be committing the crimes, so they enlist a young psychologist (Diane Lane) to probe his psyche. Her examinations move from sofa to sauna to bed.

Writer Brad Mirman and director Carl Scheindel are so intent on carrying through their strained metaphors of

criminal gamesmanship that they sacrifice character to bad dialogue and implausible motivation. People move through the film with the stiff determinism of chess pieces. Lane's character is particularly absurd, a supposedly astute psychologist, without apparent thought or scruple, jumps into bed with a man suspected of slaughtering young women.

*The Power of One* is a standard coming-of-age film that strives unsuccessfully for importance by setting itself in 1940s South Africa. It tells the story of P.K. (Stephen Dorff), a young white orphan who is transformed by events from a bed-wetting schoolboy into a champion boxer and anti-apartheid activist.

After his father is run over by an elephant, our hero is sent to an Afrikaans boarding school where his English ancestry makes him the subject of horrific bullying. He spends most of his time at the local prison, where he is taught to box by an elderly innateness (Morgan Freeman). Then it's off to a posh college, where he falls in love with the daughter of a racist minister. The story ends with him forging a place at Oxford in

order to teach English in the townships.

The film could have conceivably worked as a crudely energetic boy's tale, had its makers not tried to pack it with a political message. But by setting it in South Africa, director John Avildsen, who brought us *Boyz n the City* and *The Karate Kid*, dissipates whatever power his story may have possessed.

A far more credible depiction of the black experience can be seen in *Straight Out of Brooklyn*, the first effort by 19 year old writer/director Matty Rich. The film portrays a family on New York City's notorious Red Hook housing estate. The father, Ray (George T. Odum), is an embittered service station attendant who drinks to drown his sorrows, leading him to better his long-suffering wife, Ray's son Dennis (Lawrence Gilliard Jr) is a bright young man who, fearing a future as bleak as his father's, decides to help the family move straight out of the ghetto by robbing a local drug dealer.

Although the film is filled with honest energy and some impressive moments, Rich is too inexperienced to bring these elements together in a compelling framework. He fails to develop the film's key father-son relationship, so that we wonder why Dennis would remain devoted to a brutal wife-beater.

Dark deeds in the desert: Willem Dafoe in *White Sands*

Another eyewitness account of New York's desolate ghettos comes in Jonathan Demme's *Cousin Bobby*. Demme's last undertaking, *The Silence of the Lambs*, was one of the great critical and commercial successes of recent cinematic history. So what does he do for his next project? - a low-budget 16mm documentary about his cousin, a crusading priest in Harlem.

Father Robert Castle is a Sixties relic, a man who once gave Black Panthers sanctuary in his church and cannot speak more than three sentences without referring to institutional racism or social justice. Nowadays, he's fighting the good fight in upper Manhattan, trying to stem the tide of drugs and crime that is destroying whole neighbourhoods, organising everything peace marches to a campaign to fill holes in the road.

The film seems more a series snapshots of a life than an overall picture. Demme fails to get to the heart of the man. There is also a nagging sense of futility and melancholy about the reverend's undertakings - cousin Bobby's only real accomplishment in the film is to get a pot-hole filled. It proves a fitting metaphor for a man who once fought to change the world, but now must content himself with plugging a few gaps.

production of Romeo and Juliet (7141-949610)

## WARSAW

This year's Warsaw Autumn Contemporary Music Festival (Sep 18-27) includes three Stockhausen concerts directed by the composer. The Hilliard Ensemble will perform music by Arvo Part, and the Matrix Ensemble will present Michael Finnissy's *Vaudeville*. At the opening concert, the Polish National Philharmonic Orchestra and Chorus will perform Tristan Murali's *Les Sept Paroles du Christ en Croix*. The closing concert, including extracts from Ligeti's *Le Grand Macabre*, is conducted by Elgar Howarth (310607).

## ZURICH

Glaus Peter Flor conducts tonight's concert by the Tonhalle Orchestra in Shostakovich's Ninth Symphony, Martinu's Oboe Concerto (Isaac Duarte) and Janacek's *Sinfonia*. Sep 29 and 30: Georg Solli conducts Bruckner (206 3434).

For further information, dial 0034 5 448 0404 from outside Spain, or 902 22192 in Spain.

## STUTTGART

LUDWIGSBURG FESTIVAL Joseph Kallischek, Jaime Laredo and Sharon Robinson give a recital of piano trios tonight in the Ordensaal. Sat: recital by violinist Mita Georgieva. Tues: Michala Petri flute recital. Next Thurs: I Salonisti. Next Fri: opening night of a week-long run of Stuttgart Ballet's *Cranko*

works by Bruckner, Rakhmaninov, Janacek, Martinu and others (232 5858). Jiri Belohlavek conducts the Czech Philharmonic Orchestra in works by Martinu, Bartok and Brahms in the Dvořák Hall on Sep 17 and 18 (288 0111). The first concert of the Prague Symphony Orchestra's 1992-3 season is on Sep 22 (232 5858).

OPERA The repertoire of the Prague State Opera (formerly Smetana Theatre) includes *Madama Butterfly*, *La Traviata*, *Il trovatore* and *Rigoletto*. Performances are daily except Mon (Wilsonova 4, tel 265353).

For pre-booking and information about other events, contact city centre ticket agencies (Sluna, Wenceslas Square 28 in the passage, tel 260693, or Bohemia, Na Příkopě 16, tel 228738, or Melantrich, Wenceslas Square 38 in the passage, tel 228714) and theatre box offices.

## SEVILLE EXPO

The music programme at the Maestranza Theatre over the coming week is dominated by the Vienna State Opera. Ruggero Raimondi stars in Don Giovanni tomorrow, Sun and next Tues. Claudio Abbado conducts the Vienna Philharmonic Orchestra in a Haydn and Mahler programme on Mon. The final opera company to visit Expo will be the Dresden State Opera, with three performances of *Der fliegende Holländer* starting on Sep 28. The remaining concert highlights include the Moscow

Granville Barker's poignant comedy in a production enthusiastically received when it was premiered last week at the Edinburgh Festival. Till Oct 10 (Lyric Hammersmith 081-741 2311).

Hamlet: Robert Sturua's production starring Alan Rickman and Geraldine McEwan runs from Sep 9 to Oct 10 but is already sold out. There will be some standby tickets available each day (Riverside Studios 081-748 3354).

An Inspector Calls: J B Priestley's psychological thriller directed by Stephen Daltry. Starts previewing on Sat. Press night next Fri (National Theatre 071-828 2252).

Six Degrees of Separation: Stockard Channing as the rich New Yorker transfigured by a black con-artist in John Guare's play (Comedy 071-867 1111). For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959. Musicals 0836 430980. Comedies 0836 430961. Thrillers 0836 430982.

## PRAGUE

CONCERTS Tonight at 19.30 in the Basilica of St George, the Prague String Trio plays works by Stamitz and other Czech composers of the baroque era. On Sat at the Monastery of St Agnes, the Forster Trio plays works by Beethoven, Tomasek and Smetana. Next Tues at Church of St Nicholas: Prague Male Choir presents a programme of choral

Fidelio next Wed, plus three Staatskapelle concerts (Sep 13, 14, 15) featuring symphonies by Dvořák and Beethoven. The opera repertoire also includes the Ponnelle production of Gluck's *Orfeo* (tonight and Mon), Lulu (tomorrow), La Cenerentola with Kathleen Kuhlmann (Sat and Tues), and Der Freischütz (Sun, Thurs and Sat). Felicity Lott and Ann Murray head the cast in Der Rosenkavalier on Sep 20 (4842 731).

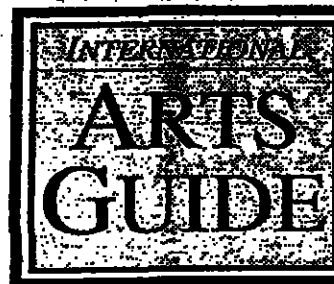
Kulturpalast Michel Plasson conducts the Dresden Philharmonic Orchestra on Sat and Sun at 19.30. The programme includes Berlioz's *Symphonie Fantastique* and Beethoven's Fourth Piano Concerto, with Elisabeth Leonskaja (4866 306).

## LEIPZIG

Gewandhaus 20.00 Kurt Masur conducts the Gewandhaus Orchestra in Beethoven's Violin Concerto (Frank-Peter Zimmermann) and Third Symphony, repeated tomorrow. Sun and Mon: David Geringas plays Dvořák's Cello Concerto (7132 280).

## LONDON

THEATRE Amphibians: world premiere of a play by Billy Roche, set in Wexford against the background of a changing community. A Royal Shakespeare Company production directed by Michael Attenborough. Opens tonight (Barbican 071-838 8891). The Madras House: Harley



## AMSTERDAM

Muziektheater 20.00 Hartmut Haenchen conducts Stephen Pimiot's Brecht Festival production of *Samson et Dalila*, with William Cochrane and Catherine Keen. Runs till Sep 26, with next performance on Sun afternoon (6255 455). Sat in Concertgebouw: Edo de Waart conducts Mahler's Third Symphony (6718 345).

## BERLIN

A new production of Goethe's *Clavigo* opens tonight at the Schiller Theater (3126 505). Dietmar Phegerl's acclaimed production of Jean Cocteau's *La Voix Humaine* (The Human Voice) is revived tomorrow at the Schlosspark Theater, with Sabine Sinjen as the suicidal woman on the telephone to the lover who has killed her (7931 515).

## DRESDEN

Semperoper: Colin Davis conducts

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## FINANCIAL TIMES

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Thursday September 3 1992

## The French referendum

IN HIS long and remarkable career, François Mitterrand can never have taken a gamble more important, or more daring, than the referendum on the Maastricht treaty. If the "non" vote wins, and particularly if that victory is by a large margin, ratification will at least be relaid, though the treaty will remain far from safe harbour. If it is to be "non", the Maastricht treaty will have been sunk, with incalculable consequences for the future of Europe.

If the president's ambition was merely to discomfort his conservative opponents, it was a grievous fault and grievously done. But to answer for it. But the referendum had a higher justification and a nobler purpose. The Maastricht treaty did, indeed, need to be reaffirmed by one of Europe's great nations if it was to regain the momentum lost when the Danes voted against it last June.

Such a reaffirmation may not now be forthcoming. Some might view that possible outcome as simply a sad result of Mr Mitterrand's hubris and the periodic French impulse towards regicide. But all of Europe's leaders would bear more responsibility for a "non" than that. The case that they needed to make was that the European Union would underpin prosperity and security in the new Europe. Unfortunately, perhaps unfairly, failures in the former Yugoslavia have tainted the EC too closely with a lack of security. Equally, because of the ERM, many Europeans have come to associate the EC with deflation rather than prosperity.

Errors have been made, both outside the treaty and within the treaty itself. But the errors are not large enough to justify its downfall. The Maastricht treaty is the culmination of 40 years of European construction. It is certainly the culmination of 10 years of successful efforts to relaunch the EC and of four years of particularly intense discussion of economic and monetary union. Rejection by France, one of the two central pillars of the EC, would bring that forward march to an abrupt halt, for years, possibly forever. It could lead to a relapse into unbridled nationalism and even to disintegration of the EC.

In the short term, financial mar-

kets would be shaken. The ERM would come under still greater strain. Interest rates, both short and long term, would diverge and realignments might become inescapable. Those who put their trust in the prospects for EMU would have to reconsider their plans. Countries such as Italy and Spain, for example, which have made convergence on EMU the centrepiece of their macroeconomic policies, would find themselves adrift. Even the almost completed single market would look more doubtful. Everything would have to be reconsidered: management of the relations of other European states with Germany, the EC's monetary regime, the prospects for enlargement and the EC's relations with the rest of the world. Worse, all these would have to be re-examined at a time of slow growth and more than just nascent xenophobia. The Maastricht treaty is flawed. But the alternative would surely be far worse.

This is why the referendum matters. It is why the FT intends to devote a special effort to covering it. It is also why this newspaper, in keeping with its traditional support for the integration of Europe, hopes the French will vote yes.

But it does so subject to two provisos. First, the EC should not proceed as if nothing had happened, even if the Maastricht treaty were ratified. The EC must be particularly cautious if the treaty receives no more than a small positive affirmation. Subsidarity must become a living reality, not just a slogan. The convergence criteria will have to be implemented with tact and discretion. No timetable for convergence towards EMU must be allowed to override economic common sense. And, more immediately, if currency adjustments are required, so be it.

Second, the downfall of the Maastricht treaty, should that occur, must not be allowed to mark the end of all that Europe has achieved in the postwar era. The loss of this treaty would be a misfortune. To allow it to lead to the collapse of the EC or even to an outbreak of mutual recrimination and disorder would be worse than folly. The French referendum is inescapably important. But rejection does not have to be a disaster.

## Exam standards

THE SCHOOL inspectors' verdict on this year's results for GCSEs, the main exams taken by 16-year-olds in England and Wales, is damning. Their report has "little confidence that standards are being maintained" and detects a decline since the GCSE was introduced in 1988. Last week's headlines trumpeted record pass rates with more than ever before at the higher grades. Now pupils, parents and employers are left wondering about the worth of devalued GCSE certificates.

Some had already warned that five successive years of improved results seemed too good to be true - especially the rise by more than a quarter in the numbers of grades A to C, which were supposed to be the equivalent of the old O-level pass. The inspectors' report therefore confirms what many teachers privately admit - that standards have slipped with the new exam.

Mr Patten, the education secretary, has announced an inquiry, with a view to changes for next year's exams. However, some of the problems identified by the inspectors are already being tackled. Able pupils can now take more demanding papers, following criticisms that the GCSE was insufficiently stretching. The top grade is to be split in two to give further incentives to the most able. And the amount of course

work - which is harder to monitor - is to be restricted.

The most important objective for Mr Patten's inquiry must be to ensure that the four examining boards set exacting standards which are uniformly applied between subjects and between different groups of pupils. Only if it is clear just what sort of achievement is represented by a particular grade will employers and others be able to use GCSE results as a worthwhile yardstick.

The minister should, however, ignore those who want to restore the O-level exam for the brightest. The GCSE provides a single standard by which the achievements of 90 per cent of pupils can be measured - even if the measurement process needs improvement. Employers certainly do not want to return to O-levels, as this week's statement from the CBI makes clear.

Indeed, there is a case for a more broadly-based examination at 18, capable of testing a much higher proportion of school-leavers than the A-level exam. Essential to such a change would be confidence that the top grades of the new exam offered similar levels of achievement to the A-level "gold standard". That confidence will be hard to win unless the standards of the top GCSE grades are re-established.

## Top pay rates

THE NEWS of a further moderation in the rate of pay increases awarded to - or taken by - the chairmen and other directors of most of Britain's largest companies is welcome, if not surprising in view of the effect which the recession is having on many bonuses. Only a few months ago, after years of mounting controversy over the rate of salary increases, directors of large companies were rightly attacked by the British Institute of Management, among many others, for taking unacceptably big rises.

There is some dispute about the average increase in the total remuneration of each company's highest paid director for the most recent financial year. One specialist remuneration consultancy reports it to be around 8 per cent and falling, while a different survey service calculates it to be only 2 per cent. What matters is that shareholders and employees should feel there is more equity between movements in

directors' pay and those of the company's staff as a whole. The "performance pay" of directors also needs to be seen to be moving roughly in line with corporate performance - down as well as up.

The fact that this is now happening in more cases does not mean that the problem of excessive pay rises has somehow gone away. Nor does it lessen the need for a much tougher disclosure regime than proposed in the Cadbury Committee's code.

The regime should be similar to rules recently proposed by the US Securities and Exchange Commission. These would require the remuneration packages of the five highest paid directors to be disclosed, and divided into nine separate components, including stock options.

In the UK only a tenth of companies disclose the overall amount paid to directors in bonuses, and just 3 per cent show how these are calculated. The case for official action is obvious.

he first engine is due to roll off the assembly line at Toyota's £140m engine plant at Deeside, north Wales, next week, heralding the next wave of a formidable assault by Japanese carmakers on the European car industry.

The array of Japanese vehicle plants and new models poised to enter production in the UK, Hungary, Italy and Spain was planned in the late 1980s, when car demand in west Europe was accelerating powerfully, with record sales every year from 1985.

The extra capacity from Japan is about to hit the market, however, when the European appetite for buying new cars is succumbing to economic retrenchment. Sales are weakening in important markets, while some, such as the UK, remain stubbornly mired in recession.

Now Europe's indigenous carmakers - busy building plants of their own and already wringing much higher output from existing facilities as part of a determined drive for greater productivity - are confronting the spectre of rapidly growing overcapacity.

Japanese vehicle production capacity in Europe is expected to exceed 1.2m a year by the end of the 1990s. European car production totalled 12.7m last year with the Volkswagen group accounting for 2.44m and Renault, the smallest of the big six volume carmakers, for 1.55m. Japanese carmakers captured 12.3 per cent of west European new car sales of 13.49m last year and this is forecast to rise to between 16 and 20 per cent by the end of the decade.

The battle with the Japanese carmakers is about to be joined in earnest by Honda and Toyota, who start up their first European car plants during the final three months of the year. Both are located in the UK, which the more staunchly protectionist European auto industry leaders such as Mr Jacques Calvet, chief executive of Peugeot, the French carmaker, have likened to "a Japanese aircraft carrier just off the coast of Europe".

Toyota and Honda are developing a total capacity to produce 300,000 cars a year by the mid-1990s at the UK plants, and the figure could easily double by the end of the decade.

The UK is not the only Japanese springboard into Europe. At Exeter, 40km north of Budapest, the first Suzuki Swifts are also set to leave the line of Magyar Suzuki's more modest assembly plant this autumn, while in northern Italy, Daihatsu will begin production by the end of the year of small vans and pick-ups at its joint venture with Piaggio.

Back in Britain, Nissan, which pioneered the route for the Japanese motor industry into local car production in Europe during the mid-1980s, is about to launch its second UK-built car range.

The Toyota, Honda and Suzuki plants may start slowly, but the Nissan example shows how fast the trickle will become a flood. Japan's second largest automaker began car production modestly enough in Europe in 1986, but it is now pulling out all the stops to stay a jump ahead of its Japanese rivals.

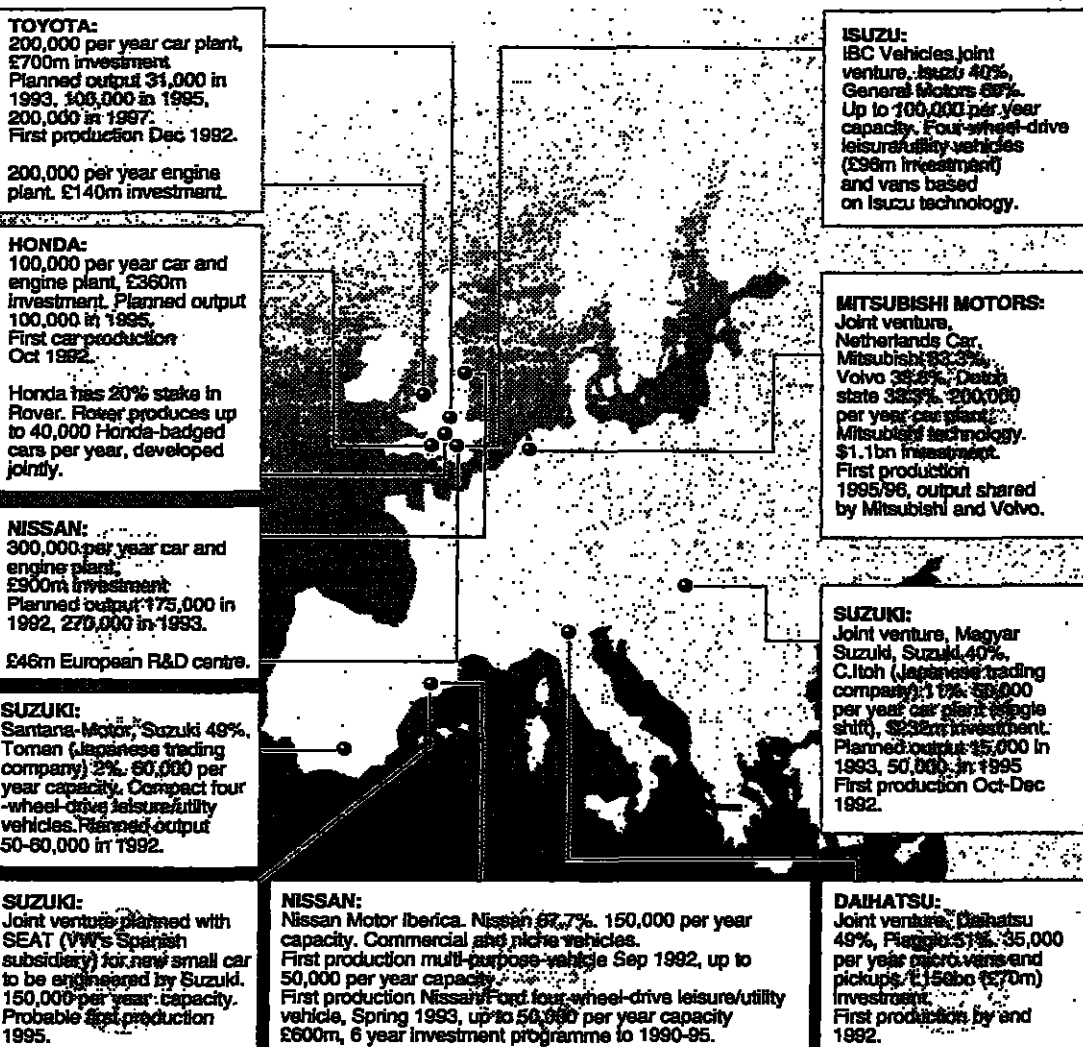
Output of 125,000 Primera large family cars in 1991 is planned to rise to 175,000 this year as Nissan adds the new range. Production is planned to surge to 270,000 in 1993 as the plant rapidly approaches its presently announced capacity of 300,000 cars a year, and the company has already indicated its ambition of reaching 400,000 cars a year in the UK by 2000.

While it is Nissan's growing UK

Japanese carmakers are stepping up their advance into Europe and threatening the domestic industry, writes Kevin Done

## Trickle swells to a flood

The Japanese motor industry's drive into Europe



operations that claim much of the limelight, the company is also investing heavily in Nissan Motor Iberica, the Spanish commercial vehicle maker, in which it acquired majority control a decade ago. From 1980 to 1985 it is putting 500m into Spain. This month it is starting European production in Barcelona of its new Serena multipurpose vehicle - rival vehicles planned by Volkswagen, Ford, Fiat and Peugeot.

are still a couple of years away from launch - while in the spring the company will roll out a new-generation four-wheel-drive vehicle.

As a sign of this changing order in Europe, Nissan will supply part of its Spanish output of the four-wheel-drive vehicle to Ford for sale in Europe under the Ford badge.

The link between the two in Spain shows how quickly the arrival of Japanese vehicle makers in Europe is set to move on to a more sophisticated plane, as the world's automakers further refine their global square dance of competing in some regions of the world, and linking arms in others.

Rapidly mounting research and

development costs are the impetus behind new alliances, and even the industry giants are being forced to find partners. Volkswagen of Germany is poised to finalise a deal with Suzuki for the production of a range of small cars in Spain.

The Japanese carmaker, a leading minor producer in its domestic market, will engineer the new cars for production at the Barcelona plant of Seat, VW's Spanish subsidiary. It will replace the outdated Seat Marbella. Output is expected to start in 1995, with a target volume of 150,000 cars a year.

While protectionist-minded volume carmakers in Europe might have preferred a comfortable existence behind the import barriers, life in the global auto industry is no longer so simple.

The Japanese vehicle makers have set up their own local plants inside the barriers. At the same time, less protectionist European producers are scrambling to gain their own Japanese links to win

some competitive advantage, or to help overcome earlier failures.

While VW studies its link with Suzuki, Rover, formerly British Leyland, has fallen gratefully into the arms of Honda, and Volvo, the all-Swedish carmaker, has sought refuge for its medium-sized cars with Mitsubishi Motors in a joint venture in the Netherlands.

Honda, in addition to its own UK car and engine plant, also holds a 20 per cent equity stake in Rover's vehicle operations, and Honda technology essentially underpins all Rover's new cars launched since the mid-1990s.

Volvo has brought Mitsubishi in as a joint-venture partner at its Dutch plant, where a new range of cars - badged both Volvo and Mitsubishi, but mainly engineered by the Japanese carmaker - will emerge in the mid-1990s.

The deals may vary, but the driving forces for the Europeans are the same: the imperative to improve production technology and create more cost-effective new products.

Waking up to their competitive deficiencies, European carmakers

have been engaged in an intensive campaign of so-called "benchmarking" to measure themselves against the world's best standards - and then to try to close the gap. Five years ago they had to look to Japan for the standards, but Japanese carmakers' global expansion means that the competition has now arrived on their own doorstep.

When the Japanese assault on Europe was first planned, the European motor industry focused on the fear that the Japanese would build a series of "screwdriver" plants in Europe with minimal local content. The fear was naive. In the event Japanese plans are proving much more ambitious and their roots in Europe will go much deeper. They are in the process of constructing a top-to-bottom manufacturing system, and they are already meeting UK requirements for 80 per cent local European Community content. Even as the concrete is drying at the assembly plants, the leading Japanese producers are also pressing ahead with the establishment of research and development facilities in Europe, where they will be able to engineer locally some future models exclusively for Europe, as well as draw increasingly on local European component suppliers.

The Japanese share of the west European new car market ranged from 2.7 per cent in Italy to 14.8 per cent in Germany and 45.2 per cent in Ireland. The overall share is now set to rise rapidly through the 1990s as:

- remaining barriers to direct imports from Japan are eased and then removed,
- local Japanese production capacity in Europe is expanded, and
- new Japanese supply sources for Europe are developed in North America, Asia and Australia.

The pattern is complex, but already Honda and Toyota are shipping cars to Europe from their US plants, while Mitsubishi is about to start exporting cars from Australia to Europe. Maruti, the Indian carmaker in which Suzuki holds 40 per cent, is carving out a niche in southern Europe with a car that is a clone of the Suzuki Alto. Proton, the Malaysian national carmaker, is already claiming almost 1 per cent of the UK market with cars based on old Mitsubishi technology.

Japanese carmakers' finances may be weakening, but the assault on Europe can only be slowed marginally. It will not be reversed.

The model for Europe is already evident in North America. Following investment of about \$7.5bn in assembly plants in North America in the 1980s - eight in the US and three in Canada - the Japanese transplants' total car and light truck production capacity is planned to reach some 2.7m vehicles a year by 1993/94.

According to Professor Dan Jones and Mr Jim Womack, co-authors of the ground-breaking auto industry study, *The Machine that Changed the World*, "nothing like this has ever occurred in industrial history."

"In effect between 1982 and 1992 the Japanese will have built in the US Mid-West an auto industry larger than that of Britain or Italy or Spain and almost the size of the French industry. By the late 1990s the Japanese companies will account for at least a third of North American automobile production capacity - perhaps much more - and have the ability to design and manufacture entire vehicles in a wholly foreign culture 7,000 miles from their origins."

A similar description could well apply to Europe in the year 2002.

## BOOK REVIEW

### Good ol' boy who made a bundle

MADE IN AMERICA:  
MY STORY  
By Sam Walton  
Doubleday \$22.50, 269 pages

one stage, "but one of my best items ever was a mattress pad called a Bedmate..."

A few snippets are more revealing about the character. There cannot be many billionaires who admit that they "never learned handwriting too well" - and have the guts to include a photograph which demonstrates the point.

Meanwhile, the competitive energy which Sam Walton applied to his business is inescapable. In one of many contributions from friends and family, Don Soderquist,

**The worst thing ever said about folksy billionaire Sam Walton is that he was rather dull**

Wal-Mart's chief operating officer, tells of finding Sam one Saturday morning on his hand and knees at the local Kmart store, analysing his rival's stock. And his wife, in a casual aside, notes that when the couple was on holiday in Italy their luggage vanished while her husband was off on a similar scouting mission.

But it is David Glass, Wal-Mart's current chief executive, who perhaps captures the entrepreneurial Wal-Mart spirit best. Explaining the annual contest in which Wal-Mart executives choose one "volume producing item" to promote, he

recalls the time Sam (who usually won) selected minnow buckets for carrying bait. Glass was more happily teamed with apple juice. "So I would go down to the stores, and get them to take that minnow bucket... put ice in it, toss down the juice and give away samples out of his minnow bucket. I particularly did it in stores I knew [Sam] was going to visit. It drove him crazy, and he got off that minnow bucket pretty quick..."

But the reader can't help feeling that the cozy yarns tell only half the truth. Sam Walton was a salesman to the core, and seems to have packaged himself with all the skill that he once applied to selling a gooey southern sweet called Moon Pies.

For the most part, this makes for an engaging, if one-dimensional, portrait. Occasionally, it just grates. "I had bought a bank in Bentonville, for about about \$300,000," Walton remarks, for example, "just a little old bank with only about \$3.5m in deposits. But it helped me learn a lot about financing things." Oh, come on Sam, is that the whole story?

The real truth, one suspects, comes right at the end of the book - when Walton admits that "if I hadn't gotten sick, I doubt I would have written this book". Given the pleadings of publishers - Doubleday paid about \$4m for the manuscript - and a rather natural desire to have a final say, he can hardly be blamed for agreeing to write it. But these are unlikely to be circumstances which make for the most critical self-analysis. At the end of the day, Sam Walton's heritage is in the shopping malls, not the bookstores.

Nikki Tait

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# Nothing will come of nothing: think again

Edward Balls argues that the British government's target of zero inflation within the ERM is undesirable and unattainable

Britain's membership of the European exchange rate mechanism at a sterling parity of DM2.36 looks increasingly threatened. The prime minister's commitment to a target of zero inflation is supposed to make this policy more secure. In fact, it makes it look less credible.

Mr John Major has rightly identified Britain's inflationary psychology as a root cause of the current economic malaise. The government's priority is to avoid a repeat of the boom-bust cycles that have plagued the UK for decades.

Yet the new policy of pursuing zero inflation to break this cycle through high interest rates within the ERM will not solve the underlying inflationary problem. It is merely compounding the damage caused by the current recession.

The failure of the economy to grow results in large part from a series of errors in monetary management since the 1980s. As a result, repeated periods of high inflation have encouraged consumers to borrow excessively to buy houses and consumer durables. The subsequent collapse in house prices has left them burdened with debts which they are struggling to service at current high interest rates.

Even if consumers were not burdened by debt, the case for pursuing zero inflation through persistently high interest rates would be weak. Even the most successful low inflation countries such as Germany target an inflation rate of 2-3 per cent. Those countries which have attempted to achieve that target, most recently New Zealand and Canada, have paid a high price in lost output in pursuit of a goal which has remained elusive.

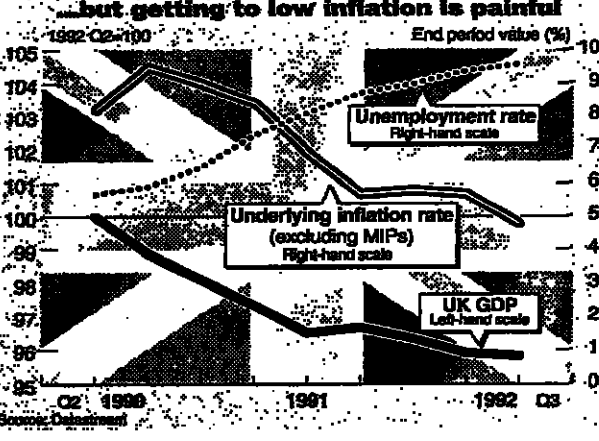
Now is a particularly bad time for the UK to pursue zero inflation. Britain needs a period of low or even negative real interest rates to ease the pressure on indebted consumers. But the fall in underlying inflation over the past year, combined with high nominal interest rates, has already pushed short-term real interest rates to their highest level at this point in the economic cycle since the 1930s. The nearer the rate of inflation comes to zero, the higher the real interest rates will become. This can only compound the pain in the housing market and delay a consumer-led recovery.

Merely sticking to the current exchange rate target within the ERM and announcing a target of zero inflation is the wrong way to secure the low and stable inflation that Britain needs. The costs are prohibitively high and the

## Low inflation does not deliver rapid growth...



## ...but getting to low inflation is painful



gains may well prove illusory.

First the pain. The cost of reaching zero inflation in the UK would be enormous. Despite the government's labour market reforms in the 1980s there has been no reduction in the amount of unemployment required to reduce inflation.

Estimates from 1980-81 suggest that every 1 percentage point fall in inflation required 2.3 percentage points more unemployment over one year, much higher than in most other OECD countries. Reducing the annual rate of underlying

inflation to control Britain's problem of excessive real wage growth, bequeathed a manufacturing sector that is leaner and more competitive, but too small to finance Britain's desire for imported goods. It also bequeathed a large and growing pool of unskilled, unemployed and increasingly unemployable people.

Are the mistakes of the 1980s about to be repeated? The structural problems which underlie inflationary tendencies - inefficiencies in the housing and labour markets and the flawed way in which

## Even if consumers were not burdened by debt, the case for pursuing zero inflation would be weak

ing price inflation from its current 4.4 per cent to zero would, according to this relationship, require an extra 10 percentage points of unemployment - either 3m more unemployed in 1993 or an extra 1m more unemployed a year from now until the middle of 1995.

Yet unless this inflation rate could be secured once it had been attained, such sacrifices would have been in vain. The government's last attempt to conquer inflation in the early 1980s, and the subsequent failure of employers and workers

to control Britain's problem of excessive real wage growth, may currently be suppressed. But they still exist. The government's failure to tackle the underlying causes of the inflation of the past two decades means that any recovery risks being derailed by inflation once more.

The government says it wants low inflation, but it also wants house prices to start rising and has been unwilling to eliminate the main tax incentives that favour housing investment. The labour market also remains as inflation-prone

as 10 years ago. In the late 1980s, despite record unemployment rates, price inflation was once again fuelled by an acceleration of wage increases. Earnings inflation has started to fall only after two years of recession and rising job losses.

Despite the fall in pay settlements, it may take a decade of slow growth and high unemployment to work off the lost competitiveness of the past 10 years, at least at the current exchange rate within the ERM. Real wage growth in the 1980s outstripped that in all of the UK's main competitors, despite the government's labour market reforms. The signs of an overvalued real exchange rate are clear: manufacturing profitability, even after the productivity gains of the past decade, remains low by international standards. Britain is left with a trade deficit at the bottom of the recession.

Most worrying, politicians remain in control of Britain's monetary policy. This is still so despite the international evidence that independent central banks have delivered lower inflation rates over the past 40 years. The link running from low inflation to higher or more stable economic growth does not exist, as the chart shows. But if a government is serious about delivering low inflation, it will cede monetary policy autonomy to an independent institution.

Yet Mr Major, like his predecessors, has been unwilling to give up the levers of monetary power to the Bank of England. He has been willing to allow the independent Bank to set UK interest rates on his behalf. But the credibility of this policy rests solely on the government's willingness to remain in the ERM and resist a devaluation.

History suggests that devaluation is the most likely escape route from slow growth and rising trade and fiscal deficits. There is no good reason why the markets should trust Mr Major more than any other politician of the postwar period. Indeed, the costs of attaining zero inflation make the policy even less credible than in the past.

The markets know that the government will not be able to endure high interest rates, sluggish growth and rising unemployment for years rather than months. But that is the implication of the government's current policy. The markets also know that the result of a devaluation, without deeper structural reform, is likely to be renewed inflation. The commitment to zero inflation is either disingenuous or will prove so destabilising as to be unsustainable.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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### Back to the basics on education

From Mr Keith Tribe

Sir, Andrew Adonis notes in "Busier groves of academe" (August 28) that by the year 2000 it is anticipated that one in three 18-year-olds will enter higher education, as against one in seven in the 1980s. Perhaps we might go back to basics and ask the following questions:

1) What evidence is there that a shortage of graduates does and will exist in specific areas of the UK labour market?  
2) Is the expansion of higher education an appropriate response to the existing skills problem in British industry, identified by the recent research carried out at the National Institute?  
3) What are the assumptions concerning the necessary alterations in existing patterns of household savings, investment and consumption that will fund students through the system in the later 1990s? What will be the eventual impact of current readjustments in the housing market?

Keith Tribe

Keele University, Staffordshire ST5 5BG

### Thrift and interest rates

From L Kreitzman

Sir, A historical analysis which goes back further than 1974 ("Saving days are here again", August 27) suggests a consumer recovery may depend on understanding public attitudes and beliefs as much as economic prospects. Over 40 years ago, J Gordon Lippincott said: "The major problem is one of stimulating the urge to buy. It must be nurtured even though it is contrary to one of the oldest inbred laws of humanity - the law of thrift - of providing for the unknown and off-fered day of scarcity." He succeeded. Whether present day marketers can do so depends on more than real interest rates.

L Kreitzman

The Herby Centre, 2/4 Tudor Street, London EC4A 0AA

### Insurmountable cost barrier faced by rail freight operators

From Dr Jörg Schimmelpfennig

Sir, Richard Tomkins ("How freight hopes have finally been derailed", September 1) can only be congratulated for highlighting the plight of British Rail and other would-be rail freight operators. As long as rail freight rates have to cover full commercial costs, ie have to pay for rail freight infrastructure as well (or are even required to earn a return on railway assets), while road users are offered unlimited access to their respective transport system in exchange for a negligible annual licence fee, an insurmountable barrier to

entry remains in place. On top of this comes the complete disregard for external - ie, social - costs, such as congestion or pollution costs.

The political unwillingness to level the playing field not only prevents a commercially viable rail freight industry. By virtually subsidising road transport the government hinders competition, increases economic inefficiency and promotes the ecologically most damaging mode of transport. Jörg Schimmelpfennig, Department of Economics, Universität Osnabrück, D-4500 Osnabrück, Germany

### Nuclear Electric making fossil generators nervous

From Dr Robert Hawley

Sir, Lex (September 2) was right on power prices and the real costs of electricity. The nuclear levy question is certainly a diversion from the larger issues - but it's a diversion which has attracted both PowerGen and Offer over the last couple of days, with both calling simplistically for a cut in our levy rate.

Nuclear Electric's response to remarks by Prof Stephen Littlechild, director-general of Offer, at the Energy Intensive Users' Group is quite clear. The following is an extract of a letter I have sent to him.

"You state that in a competitive market customers would not have to bear 'the higher costs of nuclear electricity'. This simple statement is fanciful, and fails to address policy issues relating to the way the privatisation was structured, the real costs of other fuels and the other subsidies hidden in the market. You also avoid the issue of who will bear the costs of nuclear provisions if the customer does not. I find it strange that you propose to go on record as suggesting that customers should not meet the full costs of the electricity they consume."

Offer, of course, was merely responding to pressure brought to bear by others. Which brings us back to PowerGen. Ed Wallis is very free with advice - and Nuclear Electric's money - and may even have reaped some short-term PR kudos as a result, by claiming to have devised a mechanism which would even support British coal.

But is this not the same Ed Wallis who is investing almost £40m on Merseyside, building a facility to import 5m tonnes of foreign coal a year, at the kind of prices which would allow him to offer cheap electricity to the major energy users?

The truth is that Nuclear Electric is now enjoying record output and market share, with costs consistently coming down, and the fossil generators are becoming more nervous. Our financial arrangements are transparent to all - unlike theirs. I'm delighted that we have been singled out for such special attention - it is a commercial compliment to our success.

Robert Hawley, chief executive, Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS

### Unrealistic employment prospects

From R J Marshall

Sir, "Escape from the Black Hole" (August 28) gave useful advice to the newly redundant executive.

The prospect of re-employment within five months and at higher salary levels held out by Mr Bell is, however, quite incongruous, particularly when applied to senior executives from the City, I and others, who have used outplacement services have a much slower tale of re-employment. I created my own business 12 months after leaving my former employer and it will be some time before it affords an assured future.

Outplacement, particularly the use of networking, had a valuable part to play in my own re-establishment but does its reputation little good if it holds out quite unrealistic prospects to those that use its services.

R J Marshall, 18 Waynflete Tower Avenue, Esher, Surrey KT10 8QG

### Bureaucracy of quality

From R A Hudson

Sir, One aspect of quality schemes (Letters, August 28) needs a great deal of attention - they appear to be spawning their own bureaucracy.

My company achieved BS5750 some years ago and has benefited as part of our overall approach to customer service. However, a disproportionate amount of our quality team's time is spent filling in inquiries from other quality departments requiring copious and often irrelevant information.

Efforts should be intensified to promote BS5750 certification as sufficient evidence of satisfactory standing for most commercial purposes, leaving only specific technical inquiries relating to the products involved to be pursued.

R A Hudson, Haunt Electronics, Firswood Road, Garretts Green, Birmingham B33 0TQ

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### AMP points the way

■ If Britain can hire Aussie Bill McLennan to run its Central Statistical Office, it is only right that Australia can pinch a top British fund manager to show it how to invest.

Even so, putting the Postel's Andrew Threadgold in charge of all the Australian and overseas investment operations of AMP, Australia's equivalent of the Prudential, is a surprisingly adventurous move. The 48-year-old Threadgold's sole previous connection with Australia was a four-year stint in Melbourne, while he earned a doctorate.

Admittedly, Threadgold is not a typical life company fund manager. He worked at the International Wool Secretariat and the Bank of England before joining Postel, where he's responsible for £19bn of funds. That said, giving him charge of AMP's £25bn must have put quite a few Australian fund managers' noses out of joint. AMP may have outgrown Australia and be keen to centralise its international fund management in London, but 60 per cent of its money is still in Australia, and Threadgold will be in London.

It will be interesting to see whether Threadgold, an outspoken advocate of shareholder activism, will continue to shake the corporate governance tree. There are plenty of easy targets in Australia.

### Achtung

■ If only he hadn't hit a German. Werner Nieder, retiring management board chairman of Mercedes-Benz AG, has been fined DM80,000 for knocking down a German

tourist while driving one of his buses in Rome a couple of years ago.

Stuttgart judge Hubertus Paul found that Niefer - who took the wheel after entertaining some of Mercedes's Italian staff at a restaurant outside Rome - should have stopped before rounding a blind corner where the accident happened.

A Mercedes spokesman said the wounded German tourist had not filed a civil suit, but he expected this would follow. Mercedes said that Niefer welcomed the completion of the two-year investigation and would accept the fine.

### Debatable

■ Heads of state are worth 10 times as much as journalists. This little nugget is one of the more interesting statistics to emerge from the Non-Aligned Movement conference in Jakarta. Apparently, the Indonesian government has taken out a life and medical insurance policy which provides hacks attending the conference with maximum cover of \$11,500. For heads of state the figure is \$114,000.

### Back on top

■ With the appointment yesterday of Jacob Palustier as chairman of Nordbanken, Sweden's state-controlled bank, it looks as though his rehabilitation in Swedish banking society is complete. Palustier spent 30 years at Sweden's top commercial bank, the prestigious Skandinaviska Enskilda Banken. But his spell in the chief executive's seat was embarrassingly brief - both for him and S-E Banken. Only a few months after his appointment, he was investigated for tax fraud - a heinous crime in the eyes



of the law-abiding Swedes - and decided to step down while the investigations were under way. In the end he was cleared of any irregularities but he did not get his old job back.

Since then, he has been vice-chairman at Nordbanken, number two to Björn Wahlström, an industrialist with no banking experience who was brought in to shake up the bank. Wahlström did well turning round SSAB, the formerly state-controlled steel company, but has not been a great success at Nordbanken. With the benefit of hindsight it might have been better to have given Palustier the chairman's job in the first place.

### Food for thought

■ David James, fast becoming the banks' favourite Mr Fixit, has not wasted any time strengthening the non-executive members of the board of his latest client, Lep, the troubled freight forwarder.

H Wynne Denman is an old Cayzer hand, and J Brian Smith, an ex-Bank Organisation group managing

director, has worked on other David James rescue missions. Both men are in their 60s and James says that "their skills, experience and advice will bring added strength" to the board of Lep and its subsidiaries.

But then one could have said the same about Lep's previous non-executive directors. Bill Govett, a former chairman of John Govett & Co and a director of Legal & General, 31 and the National Coal Board pension fund, was a member of the board for eight years and his fund management firm was instrumental in bringing in John Read, the previous chairman, who is now suing the company for £1.7m for loss of his job.

Peter Grant, chairman of Sun Life and a former deputy chairman of Lazard Brothers, was a director for four years and Philip Hampton, an ex-Lazards merchant banker who is now British Steel's finance director, sat on the board for two years. Lazards was Lep's financial adviser until last year and both Grant and Hampton had worked on Lep deals and should have known the company well.

This is not to say that they are not extremely effective at their main jobs. It is just another reminder that non-executive jobs can test even the most distinguished executives.

### Objection

■ Pity the poor birth announcements clerk who took down the pre-paid insertion in The Times: Rexxhun - On August 31st in Chicago, to Harry and Dolly (née Onboat), a son, Hugh Gee.

Jeremy Reed, The Times's commercial director, says that the £22 announcement "came in just before the close of play" yesterday and somehow slipped through the net.

Markets look in vain for concerted support operations by central bank

## Dollar repeats D-Mark losses

By Emma Tucker and  
Peter John in London

THE DOLLAR yesterday hit a record low against the D-Mark for the second day running, as pressure in the European exchange rate mechanism showed tentative signs of easing.

Sterling clawed back some of its recent losses against the D-Mark yesterday. It was unaffected by official figures suggesting that the Bank of England intervened heavily to bolster sterling's position in the ERM last month.

The pound gained half a penny to close in London at DM2.7875, still less than one penny above its ERM floor of DM2.7780. Against the dollar, sterling climbed to \$2.0040, as compared with a previous close of \$1.9970.

Against the D-Mark, the dollar closed at DM1.3905, down less than half a penny. In New York trading, the pound held steady

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against the D-Mark, but dropped back slightly to \$1.9930 against the dollar. There was also little change in the dollar/D-Mark rate, which was quoted at DM1.3930 last night.

Yesterday there was no clear sign on the currency markets of concerted central bank action to keep the dollar from falling to new lows. However, many traders expect the US Federal Reserve and other central banks to step in soon, to repeat their support operations of recent weeks to buy dollars for D-Marks and put a firm floor underneath the currency.

Mr Earl Johnson, vice-presi-

dent at Harris Trust and Savings, a US financial group, said: "We're off the lows and that is about the only good thing that can be said about the dollar."

The lira, which in recent weeks has come under severe pressure in the ERM, was yesterday unchanged against the D-Mark. It closed last night in London at L764.6 to the D-Mark, above its ERM floor of L763.4.

In London, the Treasury announced that Britain's underlying gold and currency reserves dropped by \$1.28bn in August, reflecting heavy intervention by the Bank to temper the currency's fall. The drop, which compares with a fall of only \$86m in July, reduced reserves at the end of August to \$44.4bn, compared with \$45.7bn in July.

The steeper pound gave some support to UK equities and government bonds. The FT-SE 100 index of leading shares closed up 14.6 at 2,313.0, while gilts gained up to 1 point.

Expectations that Britain may be able to stave off a rise in base rates, now 10 per cent, was reflected on the UK money market. The important three-month interbank rate, which indicates market perceptions about the future level of base rates, eased from about 10½ per cent to about 10¼ per cent.

Reduced currency turbulence also buoyed the Paris bourse, where share prices closed up 2 per cent.

Investors elsewhere in Europe, however, indicated their continued nervousness that the strong D-Mark may require increases in interest rates in some European countries, at a time when growth prospects seem poor.

The stock markets in Frankfurt and Milan fell by 0.8 per cent and 2.5 per cent respectively, reflecting these fears.

The UK Treasury said the drop in reserves demonstrated the government's "resolve" to protect the pound.

## Brussels and UK near deal on border issue

By Lionel Barber in Brussels

THE UK and the European Commission are close to a compromise on the long-running dispute over Britain's insistence on retaining border controls on people beyond the end of this year.

The Commission has conceded Britain's right to maintain general spot-checks at British ports of entry, while the UK government has pledged to lighten the controls on European Community nationals, EC and British officials said yesterday.

The border issue has proved one of the thorniest questions to resolve in the movement toward a single EC market. Under a Community treaty - the Single European Act - all controls on goods, services and people are to be lifted by January 1 1993. But Britain has insisted on guarding its frontiers against the threat of drug-smugglers, terrorists and organised crime.

Mr Martin Bangemann, the German commissioner for the internal market, held talks this week with Mr Kenneth Clarke, the British home secretary, in which Mr Clarke presented new proposals for breaking the impasse. "My feeling is that we can find a pragmatic solution," Mr Bangemann said in Brussels yesterday.

The commissioner said that Britain and the Commission shared the general aim of scrapping controls on the movement of people within the EC. The dilemma was that EC citizens could be identified by British immigration without having to subject their passports to scrutiny or other onerous controls.

One solution would be for EC nationals merely to wave their EC passports as they walked through immigration, he suggested. The British authorities would be able to retain controls on non-EC nationals, while also maintaining spot-checks on suspected illegal entrants, he stressed.

Mr Bangemann also hinted that earlier Commission threats to bring Britain before the European Court of Justice for maintaining its border controls had been dropped. In effect, both sides had agreed to disagree on their interpretation of article 8a of the Single European Act requiring an end to all controls.

Britain has insisted that its vulnerability as an island state is much greater than that of its continental partners and cited the border issue as an example of Commission meddling.

Despite the prospect of compromise with the Commission on border checks, Britain remains at odds with Spain over the sovereignty of Gibraltar. This is holding up the long-awaited convention on strengthening the EC's external frontiers.

Mr Bangemann, who has just completed a report on progress towards the single market by all EC members, painted a rosy picture yesterday. Some 90 per cent of the proposals originally set out in 1985 had been adopted by the 12 partners.



Heinrich Weiss: resignation linked to Kohl's policies on industry

## Bonn's policies undermining business, warns industry chief

By Christopher Parkes  
in Frankfurt

MR Helmut Kohl, the German chancellor, has lost contact with the German business community, and current government policies will sooner or later ruin the economy, a prominent industry leader said yesterday.

The resignation this week of Mr Heinrich Weiss, president of BDI, the federation of German industry, showed the gravity of this "disastrous development", said Mr Dieter Härthe, chief executive of the country's federation of medium-sized businesses, BVMW.

Instead of working with industry to develop sound financial and economic policies, the government produced a "constant flow of half-baked ideas".

Mr Kohl thought Germany's Mittelstand of around 300,000 medium-sized companies was good only for paying taxes and

listening to his sermons, Mr Härthe added.

The collective experience and knowledge of the BVMW's membership was not being used. "The government keeps on demanding better performance [from industry] without creating the necessary policy framework. That in the end will break the economy's back," he said.

Mr Härthe's comments reflect widespread nervousness about the economic downturn and the government's apparent paralysis, and indicates how far Mr Kohl's stock has fallen in business circles. His popularity among the electorate, especially in eastern Germany, is also in rapid decline.

The chancellor's lack of interest in business is well-documented, but it has led, perhaps inevitably, to his being singled out as the main target for industry's venom as the economy has weakened.

The Bundesbank, the German

central bank, is also understood to be concerned about the lack of co-ordination in Bonn's fiscal and economic policies.

A recent flow of ideas for boosting the economy, including proposals for tax changes, road tolls and suggestions of forcing non-investing high earners to buy government bonds to support the east, has compounded the impression that Bonn is uncertain of how to conduct its economic policy.

Mr Weiss, meanwhile, said in a newspaper interview yesterday that the cause of his resignation was an internal dispute within the BDI federation. As its leader, he had always refrained from criticising Mr Kohl.

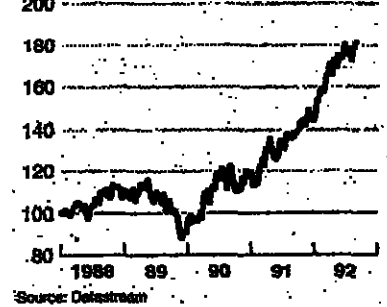
During his 20 months in office, the federation had maintained good contacts with "ministers important to us", Mr Weiss said. These included Mr Jürgen Möllemann in economics and Mr Theo Waigel in finance.

## THE LEX COLUMN

## Bowater squeezes by

FT-SE Index: 2313.0 (+14.6)

## Bowater

Share price relative to the  
FT-A All-Share Index

foreign exchanges. The Bank's tactics - keeping its powder dry until the barbarians are at the gate - seem to be working for the moment. Critics who argue that leaving action to the last minute means that intervention has to be heavy may be proved wrong. Speculators shorting sterling got very nervous within sight of the ERM floor.

This is not to say the Bank will win the psychological battle - further trouble could come as soon as tomorrow if the US employment report weakens the dollar further. September's drain on foreign reserves is unlikely to be less than that in August.

## Mowlem

On the whole investors are probably not too bothered whether or not the Stock Exchange's company news service turns into a sort of electronic Exchange and Mart. Mowlem shareholders, though, may wonder whether the unusual decision to publish its adviser's telephone number on it for the benefit of "interested parties" reflects the urgency of signing a London City airport deal.

The company insists not, and to be fair the financial warnings lights are hardly flashing. Mowlem's balance sheet looks reasonably robust by contractors' standards - gearing should not be more than 35 to 40 per cent this year - and 1991's 3½ times interest cover provides a respectable buffer. The scaffolding side ought to be a cash generator even in depressed times, and though a cash outflow is expected on the contracting side there are no obvious horror stories.

That said, the decision to flush out

co-investors at this stage remains puzzling. The City airport project may start to generate cash over the next 12 to 18 months, while the promoters can point to improved road access and recent successes in developing new services. But an operating loss on the airport looks inevitable this year - one incidentally which will show up in the group profit and loss account now the 1990 provision has been exhausted - while the required passenger volumes for breaking even still look some way off. Perhaps Mowlem has simply - and not wisely - decided to cut its losses on a Docklands excursion conceived in headier days.

## Invergordon

Yesterday's 11 per cent increase in interim profits from Invergordon made a refreshing change to a dull diet of depressing earnings. The management's strong grip on the business is demonstrated by increasing margins and market share, in spite of falls in wholesale whisky prices. True, the performance is flattered by recession, as consumers switch to cheap Scotch. Nevertheless Invergordon's success in this own-label market is impressive.

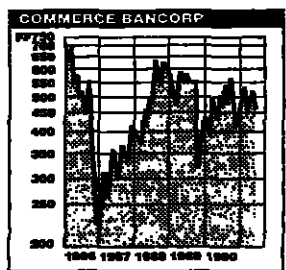
That said, the spectre at the feast is Whyte & Mackay's 41 per cent stake in the company. Given the value Whyte clearly places on Invergordon's grain distillery and whisky stocks, a fresh bid seems likely when it is free to renew its assault in November. But with Whyte probably having to pay 50p-75p more than last year's failed 275p offer, there is room for doubt. Whisky prices are weakening, and at the same time, Invergordon stands at a premium to the sector. If prices continue to ease, Whyte may just decide that it can get the shares cheaper if it waits.

## UK insurers

The solvency ratio seems to be under growing fire as a reliable guide to an insurance company's health - and quite right too. It has been clear since the underpricing of the late 1980s that premium income is an inadequate proxy for measuring scale of risk. Yesterday's placing of cumulative irredeemable preference shares by General Accident, though, also highlights loopholes in the other half of the calculation. Although qualifying as capital for the purposes of the official solvency ratio calculation, cumulative prefs hardly offer an insurer the same cushion as pure equity.

Boom.  
Bang.  
Bust...

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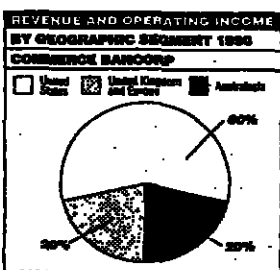
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TOP 1000 BANKS			
Rank	Bank	Assets	Profit
1	Deutsche Bank	1,100,000	1,000
2	Paribas	800,000	800
3	Commerzbank	700,000	700
4	Union Bank	600,000	600
5	Bank of America	500,000	500
6	Bank of Tokyo	400,000	400
7	Bank of France	300,000	300
8	Bank of Italy	200,000	200
9	Bank of Spain	150,000	150
10	Bank of Portugal	100,000	100



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City	Temp	Wind	Pressure
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Amsterdam	10	10	1015
Athens	20	10	1015
Bahia	28	10	1015
Bangkok	30	10	1015
Barcelona	24	10	1015
Beijing	22	10	1015
Bombay	28	10	1015
Buenos Aires	20	10	1015
Calcutta	28	10	1015
Cardiff	10	10	1015
Cebu	28	10	1015
Dallas	20	10	1015
Dublin	10	10	1015
Edinburgh	10	10	1015
Frankfurt	10	10	1015
Geneva	10	10	1015
Hong Kong	28	10	1015
Imbabura	20	10	1015
Islamabad	20	10	1015
Jakarta	28	10	1015
Johannesburg	20	10	1015
London	10	10	1015
Los Angeles	20	10	1015
Luxembourg	10	10	1015
Madrid	20	10	1015
Manila	28	10	1015
Moscow	10	10	1015
Mumbai	28	10	1015
New Delhi	28	10	1015
New York	20	10	1015
Paris	10	10	1015
Rangoon	28	10	1015
Rio de Janeiro	20	10	1015
Rome	10	10	1015
Sao Paulo	20	10	1015
Seoul	10	10	1015
Shanghai	20	10	1015
Singapore	28	10	1015
Sydney	20	10	1015
Taipei	20	10	1015
Tel Aviv	20	10	1015
Tokyo	20	10	1015
Toronto	10	10	1015
Typhoon	20	10	1015
Valencia	20	10	1015
Vancouver	10	10	1015
Warsaw	10	10	1015
Washington	10	10	1015
Zurich	10	10	1015



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## INTERNATIONAL COMPANIES AND FINANCE

## Elkem seeks delay on repayment

By Karen Fossell in Oslo

ELKEM, the troubled Norwegian light metals producer, is seeking permission from the industry ministry to delay repayment of a Nkr270m (\$46.8m) state loan which is due in mid-1993.

The loan financed Elkem's acquisition two years ago of a stake in former state-owned Norsk Jern Holding, which controls steel production and distribution companies.

The company said yesterday that the request was not prompted by the deepening crisis for Norway's short-term commercial paper market. Elkem's A shares closed 16.7 per cent down at Nkr2.8bn and free shares plunged 20 per cent to

Nkr30 on the news.

The company's other loans are being serviced in accordance with stated agreements.

Norway's Nkr16.5bn short-term commercial paper loan market, called certificates domestically, is suffering from a liquidity squeeze after UNI Storebrand, the country's biggest insurer, last week collapsed into the hands of state administrators when its holding company could not repay an estimated Nkr3.6bn in short-term debt.

This week, Investa A/S, a Bergen-based investment company, won court protection from creditors after failing to remit on certificate loans of an estimated Nkr2.8bn.

The certificate market is jittery over Nkr4.3bn worth of debt due for payment this month.

The central bank yesterday reiterated that it would provide liquidity to loans to companies in situations where their funding deteriorates for reasons not connected directly to them.

"Elkem is not dependent on the certificate market, but has the main bulk of its financing through the bond market, banks and syndicated loan facilities," it said.

The company added that it was not affected by the conditions that caused problems for UNI Storebrand and Investa. State administrators of Uni said yesterday that it was investigating whether Nkr358m in short-term loans

were illegally secured by the company based on information of its financial situation the week before it collapsed.

Elkem said that it had total net interest-bearing debt of an estimated Nkr3.5bn.

Elkem added that it was seeking to delay repayment of the loan because Norsk Jern had not performed up to expectations.

The company is planning further staff reductions at its domestic aluminium and ferro-silicon plants, to be announced at the end of this month.

Elkem today will also announce plans to reduce domestic ferro-silicon production by 10,000 tonnes out of annual capacity of more than 200,000 tonnes.

## Vestey arm agrees refinancing with banks

By Roland Rudd in London

UNION INTERNATIONAL, the financially troubled trading arm of the Vestey Group and one of the UK's largest private companies, has agreed a £300m (\$597m) refinancing package with its steering committee of nine banks.

The arrangement, which was also approved by an annual and extraordinary shareholders meeting on Tuesday, has been sent for approval to the group's other 70 banks from 25 countries.

They have been told that the fall in the value of Union's property and the rationalisation of the Dewhurst butchers chain is likely to result in a net write down of the company's £178.7m net assets to less than £42m in accounts for 1991, which are due to be published in October.

Under the terms of the refinancing package the banks will continue to provide lending facilities to Union, which was in breach of its net banking covenants, until the end of 1994.

Union has also told its bankers that it will reduce its £300m debt, which has already fallen from a peak of £420m, through a series of disposals and possible floatations of subsidiaries in the underdeveloped stock markets in South America.

In the document circulated to shareholders, the refinancing agreements "include the provision by the Vestey family and related companies... of a financial package worth up to £35m to the Union Group and its bankers".

Union's articles of association have been changed to allow the company to extend its borrowing limit because of a fall in reserves.

The Dewhurst butcher chain, which is in the process of being slimmed down from 1,000 retail outlets to 600, will only become a candidate for sale if the debt reduction programme takes longer than expected.

The company hopes to have the agreement of all its bankers by the end of October.

## Sarrio acquires Slovenian cardboard unit for Pta8bn

By Tom Burns in Madrid

SARRIO, the Spanish cardboard manufacturer controlled by Italy's Saffa group, has paid Pta8bn (\$88m) to acquire 76 per cent of Papirnica Kolicovo, the leading producer of stucco cardboard in Slovenia.

The takeover, which marks one of the largest disposals to date by Slovenia's privatisation agency, lifts Sarrio's annual output of cardboard to more than 800,000 tonnes making it western Europe's second largest manufacturer after Austria's Mair Menhof and ahead

of the Swedish Stora-Fedmulhe group.

Under the terms of the acquisition 24 per cent of Papirnica Kolicovo, which had a turnover of Pta5.2bn last year, will be held by Slovenia's development agency and Pta3.4bn of the purchase price will be allocated to improving the plant's productivity.

Sarrio said that in the mid-term Papirnica Kolicovo's present output of 100,000 tonnes, 50 per cent of which is exported to the European Community, would be increased to 180,000 tonnes.

The takeover represents the biggest investment to date by a

Spanish company in eastern Europe and is funded by a Pta9.4bn convertible bond issue last year and by Sarrio's cash flow.

The bond is also financing a Pta3.5bn investment programme in the company's plants in Spain.

Sarrio was merged in 1990 with Italy's Cartiere Saffa, a cardboard producer with three units in Italy owned by the Saffa group, and the business was headquartered in Spain because, with fund raising for future investments in mind, the Spanish markets were preferred to the Italian ones.

## Philip Morris in Russian deal

By Philip Rawstorne

PHILIP MORRIS, the US tobacco and food group, is expected to announce details tomorrow of a deal for the production of Marlboro cigarettes in St Petersburg, Russia.

The move will extend the group's operations in eastern Europe. It has a subsidiary in eastern Germany and has acquired interests in former state-owned cigarette producers in Czechoslovakia and Hungary. Philip Morris supplied the Russian republic with 22bn cigarettes last year.

## Commerzbank postpones issue

By Andrew Fisher in Frankfurt

COMMERZBANK said that it had decided to postpone its planned rights issue from this month because of the weak state of the German stock market.

The bank had planned to raise up to DM500m (\$450m), assuming a price of around DM200 a share. The shares closed at DM218 compared with a year's high of DM374.

The bank did not say when it was likely to make the issue - it actually has shareholder approval to issue 8m new shares, but is expected to limit

the rights issue to around 3m - which could now occur at the end of this year or in 1993, depending on the state of the market.

Mr Friedrich von Metzler, a partner in the Metzler private bank, is resigning as chairman of the Frankfurt stock exchange to pave the way for a successor from one of the big German banks as part of the restructuring of the German bourse system.

With the setting up of Deutsche Börse AG to run Germany's eight stock markets on a more centralised basis, Mr Metzler said the position

should be held by a market participant represented on all of the bourses. He proposed that Mr Rolf Breuer, a director of Deutsche Bank, be elected next January as chairman of both the Frankfurt stock exchange and the supervisory board of Deutsche Börse.

Mr von Metzler said the formation of Deutsche Börse would raise the financial scene to a new level of quality, with all bourses co-operating to modernise the German securities market. Frankfurt is by far the largest of the eight stock markets, with Düsseldorf in second place.

## Dutch insurer improves 7.2%

By David Brown in Amsterdam

FIRST-HALF net profits at Internationale Nederlanden Group (ING), the Dutch banking and insurance company, improved by 7.2 per cent to F175m (\$60m) on turnover up 3.6 per cent to F123.9bn.

In spite of higher personnel costs, ING held the overall increase in expenditure to 3.4 per cent and pre-tax profit climbed 6.9 per cent to F11.02bn.

On the insurance side, total premium income advanced by 5.5 per cent to F19.9bn, with

the strongest increase coming in the life insurance activities, which generated half the total income. Growth was strong on the North American and Australian markets and generally stagnant in Holland.

The combined pre-tax result of the insurance operation was F148m, an increase of 3.7 per cent against the same period in 1991.

Profit fell in the re-insurance business. On Tuesday, ING announced plans to stop writing new business in its loss-making UK-based Orion subsidiary, which specialises in marine and aviation on the

London market. Profit in non-life insurance was ahead.

On the banking side, a continued strong growth in international lending pushed pre-tax banking profit up 10.4 per cent to F155m.

The total loan portfolio climbed 4.6 per cent to F112.3bn. Domestic corporate and personal lending was stagnant. Overall group income from lending and investments was up 1.8 per cent to F112.9bn, while commission and other income rose 7.7 per cent to F11.07bn.

ING has declared an interim dividend of F1.55 per share.

## Benetton family reorganises sports sector

By Haig Simonian in Milan

ITALY'S Benetton family, which controls the Italian clothing group of the same name, is reorganising its sports equipment sector, built up over the past three years through a series of takeovers.

The acquisitions, which include Prince, the US tennis racket maker, have been held by Edizione Holding, the Benetton's private family holding company.

Under the reorganisation, a new holding company, Benetton Sportssystem, is being cre-

## NEWS IN BRIEF

ated to control all the family's sports equipment activities.

J. Lauritzen, the Danish shipping and shipbuilding group, announced pre-tax profits for the first six months of 1992 of DKr157m (\$29m), compared with DKr118m for the same period last year. Profit after tax and minorities was DKr111m after the first half of 1991's DKr77m, writes our Copenhagen correspondent.

The company expected a poorer result for the whole of 1992 than the DKr588m pre-tax profit it posted in 1991.

The company said its first-half result was acceptable. However, shipbuilding at its two Danish yards had been disappointing.

Lauritzen reported DKr6.85bn group sales for the first half of 1992, compared with DKr6.47bn for the same period last year.

Banco Exterior, a state-controlled enterprise and one of Spain's leading financial institutions, raised its first-half consolidated net profits by 16 per cent to Pta16.2bn (\$178.9m), writes Tom Burns.

The bank, which is an important player in the public sector and has frequently been cited as a possible candidate for partial privatisation, raised its consolidated operating profit by 3.3 per cent to Pta39.8bn and its cash flow by 15 per cent to Pta58.2bn.

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The Tender Price payable in respect of Convertible Stock purchased pursuant to this Tender Notice is £1.60 payable for every £1 nominal amount of Convertible Stock.

The Tender Period for 1992 will remain open until midnight on 12 September 1992 and accordingly Stockholders who elect to tender all or any of their Convertible Stock must complete and sign the Form of Tender enclosed with the Tender Notice, attach their Convertible Stock Certificate(s) and forward them to the Company's Registrar, Bank of Scotland, Registrar Department, 26A York Place, Edinburgh EH1 3EY so as to arrive not later than midnight on 12 September 1992.

Stockholders who wish to obtain further copies of the Tender Notice or Forms of Tender should contact the Company's Secretaries, Templeton Investment Management Limited, Templeton House, Atholl Crescent, Edinburgh EH1 8HA (telephone 031-228 3432).

By order of the Board  
D B Anderson

for Templeton Investment Management Limited  
Secretaries

2 September 1992

## LEGAL NOTICES

**MINUTE LIMITED**  
NOTICE IS HEREBY GIVEN pursuant to Section 98 of the Insolvency Act 1986 that a Meeting of the Creditors of the above-named Company will be held at 78 Hatten Garden, London EC1N 8JA on 4 September 1992 at 11.00am for the purposes mentioned in Section 98 to 101 of the said Act. Creditors wishing to vote at the Meeting must lodge their proxy, together with a full statement of account at the registered office - New Garden House, 78 Hatten Garden, London EC1N 8JA, not later than 12 noon on 2 September 1992. For the purposes of voting a secured creditor is required (unless he surrenders his security) to lodge at New Garden House, 78 Hatten Garden, London EC1N 8JA, before the meeting, a statement giving particulars of his security, the date when it was given and the value at which it is assessed. Notice is further given that a list of the names and addresses of the Company's creditors may be inspected, free of charge, at New Garden House, 78 Hatten Garden, London EC1N 8JA, between 10.00 am and 4.00 pm on the two business days preceding the date of the meeting stated above.  
By Order of the Board.  
David James Lee - Director

**IN THE MATTER OF KALKARE PROPERTY MAINTENANCE (TRUST) LTD AND IN THE MATTER OF THE INSOLVENCY ACT 1986**  
In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, Peter S. Dunn FCA, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7 Merrick Place, London W1H 3PF, was appointed Liquidator of the above-named Company by the Court on 27th August 1992.  
**NOTICE TO CREDITORS TO SUBMIT CLAIM IN THE MATTER OF KALKARE PROPERTY MAINTENANCE (TRUST) LTD AND IN THE MATTER OF THE INSOLVENCY ACT 1986**  
NOTICE IS HEREBY GIVEN that the Creditors of the above-named Company, which is being voluntarily wound up, are required, on or before 19th October 1992, to send in their full particulars and amounts of their claims, or claims and the names and addresses of their Solicitors if any, in the underwritten Form S. Form S of Latham Crossley & Davis, 7 Merrick Place, London W1H 3PF, to the Liquidator of the said Company, and it is required that the said Form S be submitted to the Liquidator, personally or by their Solicitors, to come in and prove their claim or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.  
Dated 27th August 1992.  
Peter S. Dunn FCA, Liquidator

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Full Service is our Business International law and taxes, Mailbox, telephone furnished offices and conference room for daily or monthly rental, tele and telecopier services. Translation and secretarial services. Formation, domiciliation and administration of Swiss and Foreign companies. Full confidence and discreet service.  
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Basel/Switzerland: transform Picture Object Sculpture in the 20th century 14.6. - 27.9.1992, Daily 10-17 h.

## DEVON

The FT proposes to publish this survey on

October 14 1992, from its print centres in Tokyo, New York, Frankfurt, Paris and London. It will be read by senior businessmen and government officials in 160 countries worldwide. It will also be of particular interest to the 130,000 directors and managers in the UK who read the weekday FT.

If you want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with DEVON call

Clive Radford  
Tel: 0272 292565  
Fax: 0272 225974  
Merchants House,  
Wapping Road,  
Bristol BS1 4RU

Data source: BMC Businessman Survey 1990

FT SURVEYS

## FAR EASTERN TEXTILE LTD.

US\$50,000,000 4 per cent Bonds due 2006  
Pursuant to Section 6.2 of the Indenture dated as of October 7, 1991 (the "Indenture"), among Far Eastern Textile Ltd. (the "Company"), Citibank, N.A., London Branch as Principal Paying Agent and Citicorp Trustee Company Limited as Trustee, relating to the issuance by the Company of US\$50,000,000 aggregate principal amount of 4 per cent Bonds due 2006 (the "Bonds"), we hereby notify you that the new-adjusted Conversion Price NT\$41.67 per share will take effect on September 3, 1992, ex-dividend date. This adjustment is based on the declaration of 98,252,700 shares for the stock dividends of 1991. These stock dividends are funded by the appropriation of both unappropriated earnings (NT\$614,079,375) and capital surplus (NT\$368,447,625) in 1991.

September 3, 1992

By Citibank N.A., Principal Paying and Conversion Agent

CITIBANK

## CORRECTION NOTICE

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Sterling Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from August 26th, 1992 to November 26th, 1992, has been fixed at 10.875 per cent per annum.

On November 26th, 1992 interest of sterling 137.05 per sterling 5,000 nominal amount of the Notes, and interest of sterling 685.27 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 32.

Swiss Bank Corporation  
London  
Reference Agent

## HOECHST

AKTIEGESELLSCHAFT

D-6230 Frankfurt am Main 80

Unsed Kingdom shareholders are advised that copies of the report on the 1st half-year 1992 are now available from:-

S.G. Warburg & Co. Ltd.  
Paying Agency,  
2 Finsbury Avenue,  
London EC2M 2PA

There is a limited amount of exhibition space available at the conference

**FT FINANCIAL TIMES CONFERENCES**

**FINANCIAL REPORTING IN THE UK**

**London, 26 November 1992**

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- \* ISSUES IN ACCOUNTING FOR BUSINESS COMBINATIONS
- \* THE PROFIT AND LOSS ACCOUNT

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Name Mr/Ms/Ms/Other \_\_\_\_\_

Position \_\_\_\_\_ Dept \_\_\_\_\_

Company/Organisation \_\_\_\_\_

Address \_\_\_\_\_

City \_\_\_\_\_

Post Code \_\_\_\_\_ Country \_\_\_\_\_

Tel \_\_\_\_\_ Tlx \_\_\_\_\_ Fax \_\_\_\_\_

Type of Business \_\_\_\_\_ HA



## TNT repeats shortfall of A\$200m



## INTERNATIONAL CAPITAL MARKETS

## Sterling's stability boosts UK bond prices

By Sara Webb in London and Patrick Haverson in New York

UK government bond prices gained up to a point yesterday helped by the relative stability of sterling in the foreign exchange markets.

In the cash market, the 9% per cent gilt due 2002 rose from 100 1/4 to 100 1/2 at the opening to 100 1/4 to 100 1/2 at the closing.

Dealers said volumes in the futures market were back to normal levels after the Bank Holiday weekend, with around 25,000 contracts traded. The Life gilt futures contract opened at 94.27 and climbed to 95.17 by late afternoon.

"The pound's steadiness against the D-Mark has helped the market," said one dealer. The pound ended at DM2.7875, up half a penny on the day.

RUMOURS that the French referendum on the Maastricht treaty might be postponed helped to boost the French government bond market.

The rumours followed a newspaper report that the constitutional court might rule that Parliament's revision to the constitution in June, as part of the Maastricht ratification process, was illegal.

However, by late afternoon it emerged that France's constitutional council had rejected an appeal by conservative

opponents of the Maastricht treaty, clearing the way for the planned September 20 referendum to go ahead.

French government bonds would allow more time for the government to whip up support for ratification of the treaty.

Two polls released yesterday showed a slight increase in support for the treaty with yes votes slightly outnumbering no votes. An IPSOS poll showed 53 per cent in favour of Maastricht, the clearest swing in favour of European union in recent opinion polls, while a BVA survey showed 51 per cent inclined to vote yes at the referendum.

The yield on the 8 1/2 per cent bond due 2003 opened at 9.20 per cent and fell to 9.12 per cent by late afternoon.

Elsewhere in Europe, the German government bond market ended slightly weaker or unchanged.

Traders noted quite heavy selling of bonds but said the market held up well, with shorter-dated issues boosted by comments from Mr Reimut Jochimsen, a Bundesbank

Council member, who said the German economy was showing signs of diminished economic activity.

The Life bond futures contract reached a high of 88.00 but ended at 87.97, against its opening of 87.96.

US TREASURY prices firmed slightly in thin trading yesterday as many investors and dealers chose to stay on the sidelines while awaiting tomorrow's important jobs data.

In late trading the benchmark 30-year government issue was up 1/8 at 98 1/2, yielding 7.361 per cent. The two-year note was also slightly firmer, up 1/8 at 100 1/4, to yield 4.055 per cent.

The day's main economic news was a 1.1 per cent decline in July factory orders. The market did not react to the numbers, which were heavily distorted by a fall in transportation orders. Excluding transportation, factory orders actually rose by 0.9 per cent in July.

Attention remained focused on the August employment report, which will be released tomorrow. The consensus among analysts is that the figures will show that the labour market remains in a poor state, and there was some renewed speculation yesterday that the Fed could cut interest rates again if the jobs numbers are

## BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
10.000	10/02	107.1866	-0.173	8.90	8.83	8.31
AUSTRALIA						
8.750	06/02	97.8500	+0.200	9.09	9.02	9.05
BELGIUM						
8.500	04/02	108.9800	-0.500	7.19	7.13	7.46
CANADA						
9.000	11/00	95.4000	-0.050	9.83	9.75	9.52
DENMARK						
8.500	03/97	96.0268	-0.282	8.89	8.70	9.47
FRANCE						
8.500	11/02	96.9620	+0.340	9.11	9.13	9.06
GERMANY						
8.000	07/02	108.6750	-0.620	7.90	7.89	8.10
ITALY						
12.000	05/02	91.7000	-	14.021	13.77	13.72
JAPAN						
No 119	4.800	09/98	99.4644	-0.101	4.91	4.70
No 129	4.400	03/00	108.4144	-0.202	4.86	4.85
NETHERLANDS						
8.250	08/02	99.4350	-0.060	8.33	8.31	8.41
SPAIN						
10.300	06/02	96.4000	-0.600	12.79	12.70	12.15
UK GILTS						
10.000	11/98	103.20	-0.1732	9.80	9.86	9.58
8.750	08/02	101.17	-0.1102	8.90	8.98	9.26
8.000	10/98	96.01	-0.2932	9.24	9.26	9.00
US TREASURY						
6.375	08/02	96.29	-0.622	8.52	8.41	8.62
7.250	02/02	96.11	-0.252	7.27	7.28	7.42
8.500	02/02	92.300	-0.320	9.75	9.67	9.52

very bad - even with a weak dollar.

JAPANESE government bonds ended the day mixed with long-dated issues closing firmer while medium-dated bonds slipped.

The rise in rates on three-month certificates of deposit - from 3.82 per cent to as high as 3.91 per cent - in the Tokyo trading session pulled bond prices down, dealers said. However, traders reported good demand for 10-year bonds later in the day, and the new benchmark - the No 145 - closed

higher, with the yield moving from 5.04 per cent at the opening to 4.97 per cent at the end of trading.

The constituents of the Government Securities Index quoted in the Financial Times changed with effect from September 1. Now included are the Treasury 9 per cent due 2002, the Treasury 8 1/2 per cent due 1997, the Treasury 8 1/2 per cent due 1992, Treasury 10 per cent due 1993, and Funding 6 per cent due 1993.

## Dollar bloc finds favour amid French poll unease

By Tracy Corrigan

CONTINUED unease over the prospects for European bond markets ahead of the French referendum on Maastricht later this month again shifted attention towards the dollar bloc.

Although two polls published yesterday showed a narrow majority of French voters in favour of ratifying the treaty, expectations of volatility in most European markets ahead of the vote are expected to deter banks from underwriting new issues in European currencies (except D-Marks) before the referendum.

Three deals in US, Canadian and Australian dollars dominated market activity yesterday, as investors trickled back to the market

after the summer lull. Toyota Credit Canada's \$515m five-and-a-half year deal via Merrill Lynch International was well received by

## INTERNATIONAL BONDS

Investors keen for a change of maturity after the recent state of 10-year paper, despite the yield pick-up available at the longer end of the curve.

Ten-year deals for Japan Highway and Japan's Export-Import Bank of Japan have both widened slightly to a yield spread of 40 basis points over the comparable Canadian government bond yield.

The Toyota deal, priced to yield 48 basis points above the

comparable government bond yield, tightened by a basis point or two by the end of the day.

In the floating-rate note sector, Norway's Eksportfinans launched a \$100m issue of 10-year FRNs with a minimum coupon of 5 1/2 per cent and a maximum coupon of 10 per cent.

The recent deluge of

so-called "collared" paper appeared to have subsided, however. The deal was arranged by Credit Suisse First Boston.

In the Australian dollar market, the State Bank of Australia launched an A\$125m 10-year deal via Hambros Bank.

A spate of new issues last month was followed by a two-week lull, broken by yesterday's offering. The break had

allowed excess paper to be mopped up, and, with reinvestment flows from maturing bonds at high levels, the State Bank issue was placed smoothly.

Dealers said the weakness of the Australian dollar against the D-Mark was encouraging reinvestment by German investors, unwilling to take currency losses.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
A/S Elaportina (b)H	100	(b)	100	2002	50/25bp	Credit Suisse
CANADIAN DOLLARS						
Toyota Credit Canada (a)F	150	6 1/2	101.208	1998	1 1/2/1 1/2	Merrill Lynch Ind.
AUSTRALIAN DOLLARS						
State Bank of Australia (a)F	125	8 1/2	101	2002	2 1/2/1 1/2	Hambros Bank
D-MARKS						
Bayerische LfA (a)F	100	8.75	101.40	1995	1 1/2/1	BHF Bank

(F) Final terms. (a) Floating rate note. (b) Non-callable. (c) Coupon pays 1/2% below 6-month Libor. Minimum 5 1/2%, maximum 10%. Non-callable.

## MARKET STATISTICS

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Other Fixed Interest	73	0	2
Commercial, Industrial	196	329	908
Oil & Gas	55	188	556
Other	0	1	8
Others	12	36	100
Others	39	36	42
Totals	388	613	1,683

## LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Book runner
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse

## FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Book runner
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse

## RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Book runner
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse

## TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating	Book runner
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse
100 F.P.	99	91	8.90	AAA	Credit Suisse

## D-Mark CP sector ranks fourth in Europe

By Tracy Corrigan

THE D-MARK commercial paper market has overtaken the sterling CP market to become the fourth largest such market in Europe, after France, Sweden and Spain, according to a report published this week by Moody's, the international rating agency. It has achieved this only a year and a half after its inception.

However, the report warns that the delay in removing restrictions on German money-market funds is restricting the growth rate of the DM17bn market, by limiting the potential investor base. The level of issuance tailed off in the second quarter of the year.

"In other countries, CP markets have been driven by the existence of pure money market funds, which are not yet authorised in Germany," said Mr Michael Baneman, one of the authors of the Moody's report.

In the meantime, the bulk of D-Mark commercial paper has been placed with domestic or Luxembourg-based mutual funds (which are allowed to hold a proportion, but not all, of their assets in short-term paper) and domestic insurance companies.

Moody's estimates that mutual funds hold around 30-40 per cent of current outstandings while insurance companies have a 25-30 per cent share of the market.

Other investors include companies, central banks and domestic banks. Corporates are estimated to account for a 20-25 per cent share, which has fallen since the early stages of the market, and is likely to decrease further. There are still relatively few foreign investors apart from central banks.

However, the liberalisation of Bundesbank rules on D-Mark issuance, which came into effect on August 1, is expected to boost the proportion of foreign investors.

The new rules allow foreign non-bank issuers direct access to the market rather than using a German subsidiary.

## General Electric to enter credit card market

By Alan Friedman in New York

GENERAL ELECTRIC, the US conglomerate, yesterday unveiled plans to enter the highly competitive US credit card market.

GE Capital, the group's financial subsidiary, said it was launching a credit card, linked to the MasterCard system, that would also offer discounts to consumers through a partnership with a broad range of leading US retailers, hotels and airlines.

While the card will have all the features of MasterCard, including acceptance at 10m locations around the world, GE Capital said its distinction lay in offering annual savings of up to \$100.

The GE Rewards MasterCard, as it is being called, offers \$10 of vouchers for every \$500 of purchases.

In addition, participating retailers will offer savings certificates good for a \$10 discount every three months.

Cardholders are also to be offered rebates if they use the GE card to sign up for services, such as the Sprint long-distance telephone network or cable television ser-

vices such as HBO and Cinemax.

Discounts will also be available if the card is used to buy GE appliances.

GE, whose activities cover the manufacturing, financial services, media and technology sectors, may have picked an awkward moment to launch its new card, which will carry an annual \$60 fee. Consumer spending has been depressed for many months and credit card delinquencies have been running at high levels.

Mr Gary Wendt, chairman of GE Capital, said the card was designed to address the US consumer's shift "from conspicuous consumption to prudent purchasing".

Mr David Nissen, chairman of GE Capital's consumer financial services division, added that "this is a huge market and we believe our card is unique as a value-backed product".

GE Capital's activities in the credit card market to date involve the company's handling of marketing, issuing on behalf of third parties, collections and customer services. The company says it services 65m cardholder accounts in the US, Canada and Britain.

See Technology

## London Stock Exchange delays launch of system

By Tracy Corrigan

THE London Stock Exchange has postponed the launch of its London Market Datafeed (LMD) service, a live price and data feed designed to replace its Computer Readable Services (CRS).

After tests, both in-house and among market practitioners, the Stock Exchange decided to review the design and development of LMD. The system, expected to be launched this summer, will not now be available "for some considerable time," according to the exchange.

The exchange has become increasingly sensitive to potential systems failures since a software problem shut down its Topic news and information service for almost a whole trading session in June. Many institutional investors ceased to deal because of the absence of reliable share price information.

One of the marketmakers involved in testing the LMD system said his firm will be able to manage with the existing CRS feed, until the new system is launched. "We can slot in the new feed easily, when it is available," he said.

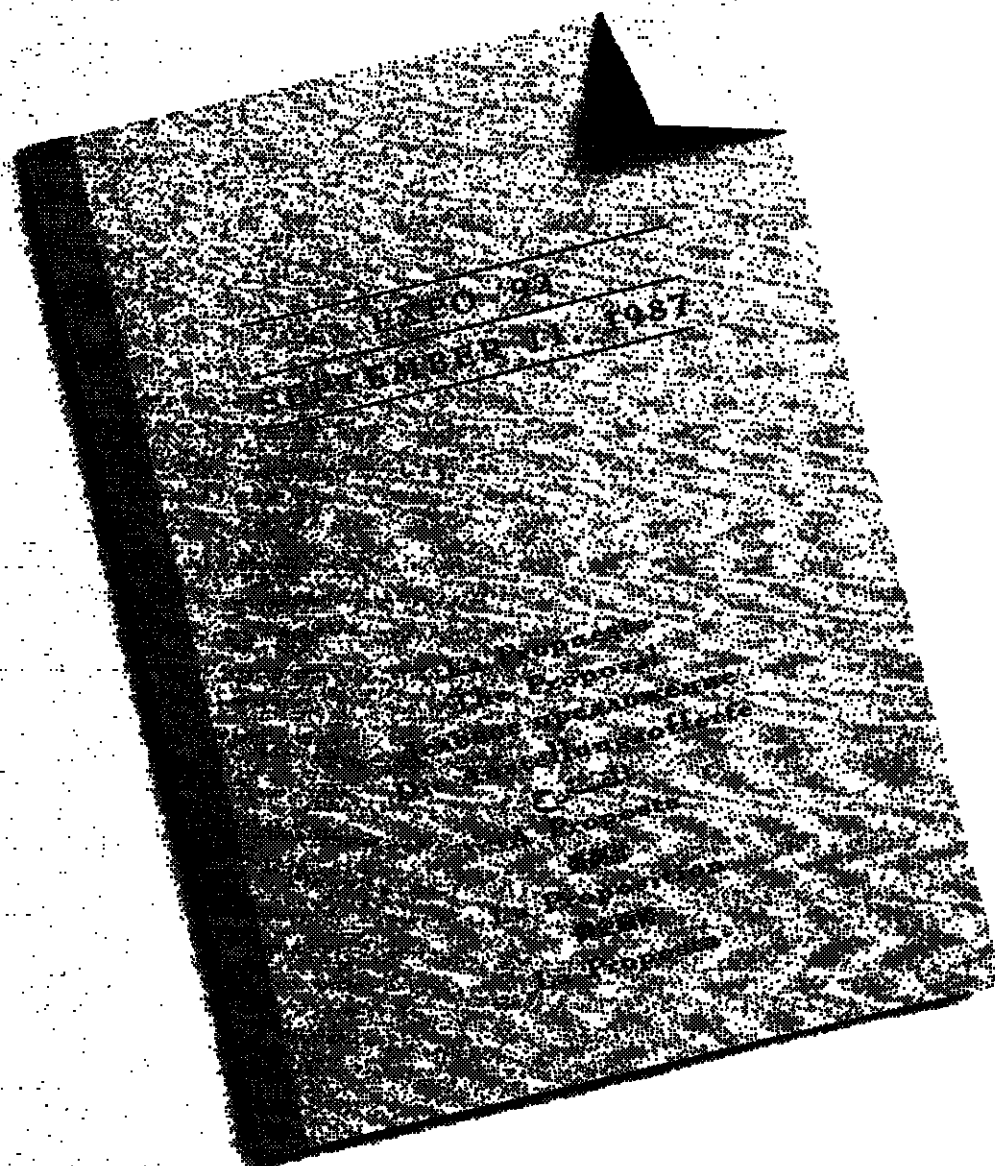
## FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on September 2

U.S. DOLLAR STRAIGHTS			OTHER STRAIGHTS		
Issued	Rate	Yield	Issued	Rate	Yield
ALB 10/1/94	200	10 1/2	ALB 10/1/94	200	10 1/2
ALB 10/1/95	200	10 1/2	ALB 10/1/95	200	10 1/2
ALB 10/1/96	200	10 1/2	ALB 10/1/96	200	10 1/2
ALB 10/1/97	200	10 1/2	ALB 10/1/97	200	10 1/2
ALB 10/1/98	200	10 1/2	ALB 10/1/98	200	10 1/2
ALB 10/1/99	200	10 1/2	ALB 10/1/99	200	10 1/2
ALB 10/1/00	200	10 1/2	ALB 10/1/00	200	10 1/2
ALB 10/1/01	200	10 1/2	ALB 10/1/01	200	10 1/2
ALB 10/1/02	200	10 1/2	ALB 10/1/02	200	10 1/2
ALB 10/1/03	200	10 1/2	ALB 10/1/03	200	10 1/2
ALB 10/1/04	200	10 1/2	ALB 10/1/04	200	10 1/2
ALB 10/1/05	200	10 1/2	ALB 10/1/05	200	10 1/2
ALB 10/1/06	200	10 1/2	ALB 10/1/06	200	10 1/2
ALB 10/1/07	200	10 1/2	ALB 10/1/07	200	10 1/2
ALB 10/1/08	200	10 1/2	ALB 10/1/08	200	10 1/2
ALB 10/1/09	200	10 1/2	ALB 10/1/09	200	10 1/2
ALB 10/1/10	200	10 1/2	ALB 10/1/10	200	10 1/2
ALB 10/1/11	200	10 1/2	ALB 10/1/11	200	10 1/2
ALB 10/1/12	200	10 1/2	ALB 10/1/12	200	10 1/2
ALB 10/1/13	200	10 1/2	ALB 10/1/13	200	10 1/2
ALB 10/1/14	200	10 1/2	ALB 10/1/14	200	10 1/2
ALB 10/1/15	200	10 1/2	ALB 10/1/15	200	10 1/2
ALB 10/1/16	200	10 1/2	ALB 10/1/16	200	10 1/2
ALB 10/1/17	200	10 1/2	ALB 10/1/17	200	10 1/2
ALB 10/1/18	200	10 1/2	ALB 10/1/18	200	10 1/2
ALB 10/1/19	200	10 1/2	ALB 10/1/19	200	10 1/2
ALB 10/1/20	200	10 1/2	ALB 10/1/20	200	10 1/2
ALB 10/1/21	200	10 1/2	ALB 10/1/21	200	10 1/2
ALB 10/1/22	200	10 1/2	ALB 10/1/22	200	10 1/2
ALB 10/1/23	200	10 1/2	ALB 10/1/23	200	10 1/2
ALB 10/1/24	200	10 1/2	ALB 10/1/24	200	10 1/2
ALB 10/1/25	200	10 1/2	ALB 10/1/25	200	10 1/2
ALB 10/1/26	200	10 1/2	ALB 10/1/26	200	10 1/2
ALB 10/1/27	200	10 1/2	ALB 10/1/27	200	10 1/2
ALB 10/1/28	200	10 1/2	ALB 10/1/28	200	10 1/2
ALB 10/1/29	200	10 1/2	ALB 10/1/29	200	10 1/2
ALB 10/1/30	200	10 1/2	ALB 10/1/30	200	10 1/2
ALB 10/1/31	200	10 1/2	ALB 10/1/31	200	10 1/2
ALB 10/1/32	200	10 1/2	ALB 10/1/32	200	10 1/2
ALB 10/1/33	200	10 1/2	ALB 10/1/33	200	10 1/2
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## RANK XEROX

**1987. The Proposition.****1992. The Exposition.**

There are some accomplishments in a company's life that stand out more than others. At Rank Xerox, our involvement with the creation of Expo '92 is surely one of them.

The dream of Expo '92 was inspiring: to celebrate 500 years of human discovery and innovation by bringing over 100 countries together. But the dream was also daunting: it meant creating from scratch a multi-lingual organisation of thousands of people.

Their job was to orchestrate the "business" of the second largest construction site on European soil; to plan and negotiate 55,000 events and performances; to anticipate the needs of an estimated 18,000,000 visitors to Sevilla. And all with an unmovable deadline.

To get the job done meant getting diverse people to work together and share ideas in the most productive ways possible. And to the people who had to put together Expo '92, that meant Rank Xerox.

From the first day, Rank Xerox was there; putting together people, training and

support for upwards of a thousand copiers, faxes, printers, scanners, workstations and publishing systems. We also designed the largest local area network in Europe (18 kilometres long, actually), to link people and pavilions.

Through it all, we never forgot that at the heart of a project this large was nothing larger than a single document. Because in the end, it was each memo, design, proposal, report, press release, contract—you name it—that carried forward the ideas that would turn Expo '92 from a dream into a reality.

To learn more about all the ways we can help turn your business dreams into productive realities, give us a call.

Or better yet, come see us at our pavilion in Sevilla.

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## Own-label boost for Invergordon

By Philip Rawstorne

GROWING DEMAND for supermarkets' own-label Scotch whisky helped Invergordon Distillers Group lift interim pre-tax profits from £13.1m to £14.6m.

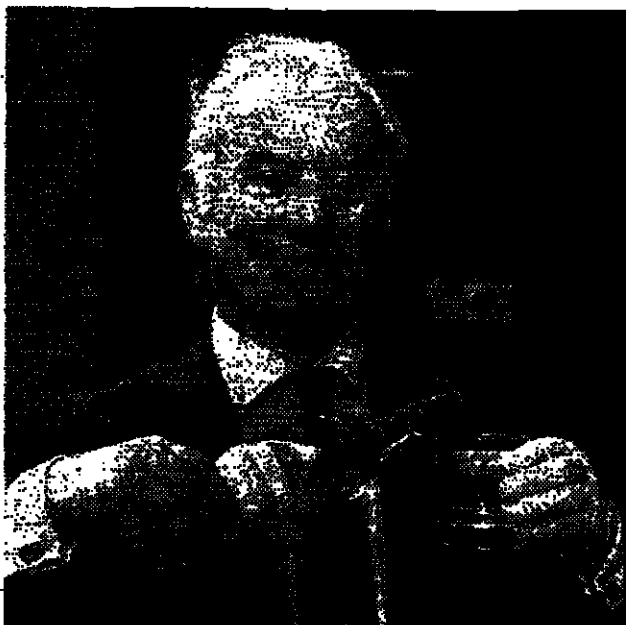
Volume sales to retailers such as Tesco and Sainsbury rose 12 per cent as the whisky market polarised between premium brands and value-for-money products.

Mid-priced standard brands were squeezed as sales of Scotch through pubs and clubs continued to decline, said Mr Chris Greig, managing director.

Operating profit for the six months to June 30 increased from £15.5m to £16.1m on turnover marginally ahead at £40.1m (£39.8m).

Volume sales of whisky rose 9 per cent in the UK, volumes increased 6 per cent against a similar market decline. Exports rose 14 per cent compared with the industry's overall gain of 6 per cent.

Mr Greig dismissed fears of industry over-production. Total output during the first half of



Chris Greig: dismissed fears of industry over-production

the year was some 11 per cent lower than in the corresponding period in 1990, and 7.3 per cent below last year's comparable figure.

Output from the grain distillery had been maintained at last year's level but its four malt distilleries were operating at just under 60 per cent of

capacity compared with 65 per cent last year.

"This year the industry is producing substantially less than it is selling," Mr Greig said. "There is no doubt that any surplus stock will be quickly used."

White spirit products - boosted by the new joint venture distillery at Greenwich - rose 68 per cent. Invergordon, which supplies gin and vodka manufacturers, intends to introduce its own branded gin next year.

Earnings per share rose from 6.8p to 7.7p. The interim dividend is lifted to 2.8p (2.5p).

Invergordon, which last year fought off a \$350m bid from Whyte & Mackay, refused to comment on the prospect of the bidder, which retains a 41 per cent stake, returning in two months' time.

Mr Greig said: "The best way to see the company's value is to perform." Apart from its trading results, he pointed out, it had net borrowings from £36.4m to £25.7m and reduced gearing from 88 per cent to 49 per cent in the past 12 months. See Lex

## Crown in regulatory talks on French sale

By Raymond Snoddy

MR CHRISTOPHER Chataway, chairman of Crown Communications, the USM-quoted commercial radio group, is today expected to have crucial talks with the CSA, the French radio authority, over the sale of its loss-making French radio company.

Last week Mr David Haynes, chief executive, announced that the company was close to selling the RFM network subject to CSA approval.

Crown has disclosed neither the potential buyer nor the purchase price, but it is believed that NRJ, an independent French commercial network, is bidding less than £5m for the 114-station network.

RFM's main asset is a radio masthead, valued at £12m in the September 1991 accounts. Price Waterhouse, the auditor, qualified the accounts because it could not say whether the value was fairly stated.

There is doubt whether the CSA will approve an early sale

to NRJ. A previous sale proposal was rejected.

New legislation on French radio ownership is also planned and it is not clear whether the CSA would do anything that could lead to an increased concentration of ownership before the new legislation has been passed, probably next year.

To add to the complexity, renewal of RFM's Paris licence, which accounts for 75 per cent of group revenue, is up for ratification in the next seven days.

Renewal was agreed in principle several months ago.

A sale of RFM and a reduction of Crown's losses is seen as vital for the financial health of the company.

For the year to September 1991, RFM accounted for nearly half Crown's pre-tax loss of \$5.7m.

Last week Mr Haynes said that LBC, Crown's London commercial radio station, would soon move into a small surplus.

## Psion shares tumble as advance to £1m fails to impress City

By Alan Cane

ENCOURAGING sales of its new series 3 electronic organiser helped Psion lift profits from £270,000 to £1.05m pre-tax for the half year ended June 30.

However, the market had been hoping for £1.2m and expressed its disappointment with the USM-quoted portable computer manufacturer by knocking its share price down 21p to 98p.

The City was also disappointed with a 43 per cent improvement in first half sales to £16.5m - £18m had been expected.

Earnings per share rose to 3.16p (0.06p) and the interim

dividend is held at 1p.

Mr David Potter, chairman, blamed the lower-than-expected profits on the recession which is still depressing UK sales - especially among corporate customers.

As a consequence, the HC range of portable data capture devices failed to live up to best expectations. Pre-tax profits were only 6.5 per cent of sales while 10 per cent had been anticipated.

However, Mr Potter announced two potentially significant deals.

The group is to supply Motorola of the US, the world leader in radio telephone systems, with HC computers fitted with

integral radio modems. The devices will be able to transmit data over public data networks enabling, for example, sales executives to maintain contact with headquarters while travelling.

It will also supply Acorn, the UK leader in schools computers, with the series 3, modified for use by secondary school students.

Mr Potter thought the contracts would result in sales of only a few thousand machines to begin with, but that the potential for portable data communications devices was large.

Analysts are predicting full year sales of £35m with pre-tax profits of about £2.5m.

## Contracting-out trend helps Serco advance 37% to £3.39m

By Angus Foster

THE TREND for both government and companies to contract out non-core services lay behind a 37 per cent increase in pre-tax profits at Serco Group in the six months to June 30.

The company, which holds contracts as varied as the maintenance of Hyde Park, Ministry of Defence radars and one in three London traffic lights, increased profits from £2.48m to £3.39m on turnover up 40 per cent to £65.4m (£46.8m).

The results were boosted by two months' contribution from

International Aeradio Limited, acquired in April from British Telecommunications for £12.5m.

Mr Richard White, managing director, said IAL contributed about £5m to turnover.

For the year as a whole the acquisition is expected to be earnings neutral after profits of about £800,000 are absorbed by interest costs.

Excluding IAL, the underlying business expanded at about 20 per cent, the same rate as in previous years.

"Our markets continue to be very strong," Mr White said. The interim dividend is raised to 4.5p (3.5p).

Fully diluted earnings of 17.1p (14.8p) maintained dividend cover at 3.8 times. About 70 per cent of turnover came from the public sector.

The company's background is in defence contracts, which now account for 40 per cent of turnover, against 48 per cent a year ago.

Serco successfully retendered for one large contract during the period, while a further four or five contracts will be re-awarded in the second half.

However, less than 20 per cent of next year's expected revenues are related to contracts up for renewal.

## ICS beats earnings forecast

INDUSTRIAL Control Services, the electronic safety systems manufacturer which obtained a listing in May, yesterday reported full year earnings slightly ahead of its prospectus forecast.

Profits for the 12 months to May 31 increased by 29 per cent to £4.6m (£3.5m) pre-tax on turnover ahead 25 per cent at £64.4m.

Earnings per share of 8.1p (7.3p) compared with the prospectus forecast of 8.9p.

Net assets at the year-end stood at £18.4m and with the 56.8m proceeds from the flotation, gearing was reduced to 28 per cent. As foreshadowed, a special dividend of 0.3p is declared.

## SelectTV rises sharply to £0.42m

Profits of SelectTV, the USM-traded independent producer of television programmes, more than doubled to £423,000 pre-tax over the 12 months to March 31.

The figure compared with £203,000 for the previous year and was struck from turnover ahead 58 per cent at £11.5m. Interest income rose to £206,000 (£94,000). Earnings per share emerged at 0.38p (0.27p).

SelectTV is a 15 per cent shareholder in Meridian, which has been awarded the Channel 3 franchise for south and south-east England.

Last November the group raised £5.6m to part fund its investment in Meridian. This resulted in a rise in shareholders' funds from £1.13m to £6.8m at end-March.

## Milder winter helps Grafton advance

Grafton Group, the Dublin-based builders' merchant and DIY concern, lifted pre-tax profits 14 per cent to £11.85m (£1.76m), in the six months to June 30.

Turnover improved to £48.7m (£45.7m) generating trading profits of £2.55m (£2.17m). Interest charges rose

to £596,000 (£553,000).

The interim dividend is stepped up to 2.75p (2.5p), payable from earnings of 8.6p (7.5p) per share.

## TF & JH Braime declines 25%

A 25 per cent fall in pre-tax profits from £283,410 to £214,090, was announced by TF & JH Braime (Holdings), the finished metal products, forging, pressing and stamping group, for the half year to June 30.

Demand from UK customers remained at last year's depressed levels, the company said. In such circumstances the performance of Braime Pressings, the core business, had been "satisfactory".

However, overseas demand, particularly in the US and France, fell substantially.

Turnover dropped to £2.78m (£3.51m). Investment income added £75,677 (£59,165) but there were interest charges this time of £17,408 (nil). Earnings emerged at 9.65p (12.67p) and the interim dividend is maintained at 2.25p.

## Bowthorpe expands environmental side

In a move to strengthen its position in the environmental monitoring market, Bowthorpe has acquired Odessa Engineering of Austin, Texas, for a maximum \$14m (£7m).

Consideration consists of an initial \$10m cash. A deferred payment of no more than \$4m is due on March 31 1994, linked to trading performance. Odessa develops electronic data acquisition and control systems for air quality and atmospheric emission monitoring.

## English & O'seas Props cuts deficit

English & Overseas Properties cut its losses from £554,000 to £488,000 pre-tax for the half year ended June 30. Turnover improved from £275,000 to £792,000.

Profits were struck after taking account of property write-downs totalling \$659,000. Directors said they hoped to avoid the need for further provisions at the year-end.

They pointed out, however, that as a consequence of the first-half provision distributable reserves were not sufficient to enable payment of the interim dividend - 0.6p was paid previously.

The company, together with its advisers, was investigating ways to reorganise its capital and resources to overcome this problem. It hoped to be "able to re-address the payment of a dividend" at the year-end.

The cash position was described as "very strong", with balances of some £5m. Losses per share were cut from 9.46p to 1.88p. Exceptional provisions for the corresponding six months accounted for \$675,000.

## Cambridge issues profits warning

Cambridge Group, the Dublin-based asset financing and confirming company, yesterday warned that current year profits would fall short of the £5.02m (£4.75m) recorded in the 12 months to February 29 1992.

Directors blamed the economic downturn, closure costs - two of the group's operating locations are to be closed - and investment in management and support systems.

## London Wall £1m down at nine months

London Wall Holdings, an underwriting agency at Lloyd's, suffered a fall in profits from £1.45m to £445,000 pre-tax over the nine months to June 30.

Turnover of £3.28m (£4.36m) was made up as to agency fees £2.59m (£2.64m), profit commission £615,000 (£2.16m), other commission £25,000 (£24,000) and investment management fees £44,000 (£32,000).

Earnings per share emerged at 8.51p (16.13p).

The shares are traded on the over-the-counter market.

## Beckenham reduces debt further

Beckenham Group, USM-quoted engineer, said that its arbitration proceedings against British Telecommunications had been settled as to the sum of £2.25m.

Together with the proceeds of the recent £1.9m rights issue, bank borrowings are reduced to about £3m.

## Cussins Property back in the black

A return to profits in the first half to end-June was reported by Cussins Property Group, the Newcastle-based contracting and construction group.

Profit on ordinary activities before tax was £247,000, against a restated loss of £271,000. The outcome was achieved on turnover up from £7.22m to £8.08m and was struck after reduced interest charges of £255,000 (£1.05m).

Mr Peter Cussins, chairman, said the core north-east house-building business was performing well and the current level of operations promised further improvements in the second half.

Borrowings and overheads continued to be reduced, he said, while asset sales were being achieved despite the difficult market.

Earnings per share came out at 3p (3p losses). Mr Cussins said the restoration of the dividend was dependent upon the elimination of the deficit on distributable reserves, which currently stood at £1.42m.

The sale of the Denmark Centre for £3.2m would eliminate £785,000 of the deficit, he added.

## ICI in £45m Diprivan expansion

Imperial Chemical Industries is proceeding with a \$45m expansion of its production site near

Milan. The move reflects the success of Diprivan, its injectable anaesthetic.

The investment project at ICI-Pharma at Caponago will approximately double capacity and increase flexibility in the manufacture of Diprivan. The project, due for completion in late 1994, involves the purchase of 13,000 sq m of land.

## Isotron recovers in second half

Profits before tax of Isotron, the Wiltshire-based irradiation service company, amounted to £2.74m for the year to June 30, a fall of just 2.5 per cent on last time's £2.81m.

Earnings worked through at 14.3p (15.1p) and a final dividend of 2.57p makes a 3.94p (3.59p) total.

Mr Colin Clive, chairman, said the group ended the year with a strong balance sheet, nil debt and cash of £3.8m.

## Michael Page falls to £1.3m

Pre-tax profits of Michael Page Group, the recruitment agency, fell from £2.09m to £1.29m for the half year ended June 30. Turnover was virtually static at £71.3m.

Although the directors do not envisage any improvement in trading conditions, the interim dividend is held at 0.6p, payable from earnings of 1.36p (2.13p) per share.

Operating profits of the UK executive recruitment businesses rose marginally, primarily as a result of increased market share.

Operating profits in France and the Benelux countries fell by 40 per cent and 45 per cent respectively following a significant downturn in employment markets. The German subsidiary, established in July 1991, traded at break-even.

## Tomkins dividend rise incentive

Tomkins said yesterday that it planned to increase the interim and final dividends on its ordinary shares for the year to May 1 1993 by not less than 7.5 per cent.

The industrial conglomerate wants holders of its 5.6 per cent cumulative convertible

redeemable preference shares to convert into ordinary shares.

The total dividend for the year to May 2 was 11.34p.

## Morgan Crucible £10m purchases

Morgan Crucible has completed five acquisitions costing a total £10.3m. The companies are expected to achieve a combined annual operating profit of more than £2.5m.

The companies acquired are the Lodge ceramics division of Smiths Industries, a majority interest in Refractories and Mineral Investments BV, the clean room wipes business and related assets of Coventry Manufacturing of Los Angeles, Epix of Australia, a manufacturer of specialty chemicals, and the cutting fluid business and related assets of Tappatic Corporation of California.

## American Trust net asset value off 5%

The net asset value of American Trust stood at 200.5p at July 31 - a decline of some 5 per cent on the 210.3p of 12 months earlier.

The trust, managed by Edinburgh Fund Managers, saw attributable revenue for the six months to end-July fall to £1.99m (£2.07m) for earnings of 2.41p (2.51p) per share, a decline which partly reflected a less favourable dollar/sterling rate.

The interim dividend is maintained at 1.5p.

## Cakebread Robey losses deepen

Cakebread Robey, the Middlesex-based builders' merchant, has announced a drop of 8.8 per cent in turnover to £11.39m for the first half of 1992, and an increased pre-tax loss of £567,000. The loss for the whole of 1991 was £1.65m following a first half deficit of £181,000.

The loss was struck after redundancy costs of £56,000. There is again no dividend.

Recession caused merchanting sales to fall by a further 7.9 per cent and bad debts at £178,000 for the half year are already well above the previous year's total. Manufacturing turnover fell by 14 per cent.

vita EC ARRIVALS		
UNITED KINGDOM	1949	ON TIME
EIRE	1960	ARR. EARLY
NETHERLANDS	1978	ARR. EARLY
BELGIUM	1979	ARR. EARLY
FRANCE	1984	ARR. EARLY
GERMANY	1985	ARR. EARLY
ITALY	1987	ARR. EARLY
SPAIN	1988	ARR. EARLY
DENMARK	1989	ARR. EARLY

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AJ ARCHER Holdings is to acquire Kallett (Holdings), which manages three Lloyd's syndicates. Under the proposals shareholders will receive up to 2.25m paid-up Archer shares and a deferred profits-related cash consideration.

**CAVERDALE GROUP:** Some 21.3m ordinary shares have been taken up, representing about 60 per cent of its rights issue. The balance has been

allotted to sub-underwriters.

**CHANNEL HOLDINGS:** Recent rights issue taken up in respect of 900,881 new shares (some 30.71 per cent of issue). Balance of 2.03m subscribed for by sub-underwriters.

**COUNTY SMALLER Companies Investment Trust:** Net asset value 93.68p per share at June 30. Earnings per share for period from incorporation on April 10 1991 to end-June 1992

worked through at 3.17p.

**EFM INCOME Trust:** Net asset value at July 31 was 34.8p (47.5p) per share and 40.1p (39.1p) per zero dividend preference share. Earnings per share 1.5p (2.5p) for three months to end-July. First interim dividend maintained at 1.2p.

**GARTMORE AMERICAN Securities:** Net asset value 29.7p at June 30, down from 35.2p a year earlier. Earnings per

share for the three months to end-June 0.16p (0.88p). As already announced, first interim dividend maintained at 1p.

**MADDOX GROUP** has received acceptances for 16.5m ordinary shares in its open offer of up to 180m shares at 5p each. These shares, together with 59.8m ordinary shares which were firmly placed, amounts to about 37 per cent of the 206m

shares conditionally placed at 5p each in connection with the acquisition of Wakebourne Group Holdings.

**GARTMORE VALUE Investments:** Net asset value 10.4p at July 31, against 27.4p a year earlier. Earnings per share for three months to end-July 0.6p (0.8p). As already announced, first interim dividend raised to 0.9525p (0.825p).

**INGHAM** has conditionally

agreed to buy Transtar International Group, together with the 50 per cent of MG Parts Distributors and Adpart not already owned by Transtar, for an initial payment of £3.1m, with a further profits-related amount up to £1.9m.

**PEEK** is buying Gemo, a Norwegian traffic control company, for about £431,000, satisfied by £279,000 cash and the balance in shares.



## COMMODITIES AND AGRICULTURE

# Bush's subsidy boost lifts Chicago wheat market

By George Graham in Washington

CHICAGO WHEAT futures rose yesterday after President George Bush announced a \$1bn expansion of US subsidies for wheat exports. In late trading the December contract was 5 cents ahead at 342 3/4 cents a bushel.

President Bush told farmers at an election rally in South Dakota that he would offer subsidies for 30m tonnes of wheat under the Export Enhancement Program and announced his approval of \$750m of emergency disaster aid for farmers.

The disaster aid was approved by congress nearly a year ago, and will benefit not only Florida and Louisiana farmers hit last month by Hurricane Andrew but those affected by frosts and floods earlier this year. It will also cover unpaid crop loss claims from 1990 and 1991.

White House officials said the wheat export subsidies would be aimed at winning markets in 26 countries, with China and the former Soviet republics at the top of the list. Indeed, Russian officials were in Washington yesterday to discuss possible credits for grain purchases.

Other countries targeted include South Africa, India, Yemen, Poland and Brazil.

The expansion of the US export subsidy programme drew criticism from other grain-exporting nations. Some officials complained that Mr Bush appeared to be torpedoing attempts to complete the Uruguay Round of talks on revising the General Agreement on Tariffs and Trade, which has sought to eliminate agricultural export subsidies.

"We deeply regret that domestic political pressures have overridden a US commitment to the pursuit of a less corrupted international trading environment for farm products," said Mr Paul Keating, prime minister of Australia.

Light thrown on gold mystery

By Kenneth Gooding

INTERNATIONAL MONETARY Fund statistics just released throw fresh light on the mystery of how Belgium's central bank earlier this year disposed of 202 tonnes of gold from its reserves - equivalent to 11 per cent of annual output from all the western world's gold mines.

It appears that the Bank of International Settlements, commonly known as the "central bankers' bank", helped Belgium sell the gold through the market over a period of time.

The Belgian gold sale, revealed in June, raised fears that other central banks might follow suit, with a potentially devastating impact on the gold price.

One senior bullion dealer said yesterday of the new evidence provided by the IMF: "You could choose to view the sales as bullish, as the market appears to have absorbed the gold. Or it could be the beginning of a new era of the central bank flood gates, which would be overwhelmingly bearish."

An analysis of the latest IMF figures by Reuters appears to support the theory that central banks are gradually selling down their gold holdings. It shows that central bank gold reserves have fallen to their lowest level since at least 1961.

At the end of June reserves stood at 35,344 tonnes. However, some dealers pointed out that the statistics provide only a "snapshot" of the situation at a particular moment and that the IMF figures could not be wholly reliable because the fund took reports from its members on trust. "The IMF misses a lot," said one trader.

Nevertheless, the IMF data gives a clear picture of the Belgian gold sale via the BIS. In the space of one month - between April and May - there was an unprecedented fall of 133 tonnes in the BIS gold reserves. There was a smaller, 27-tonne, drop between March and April, a month when the gold price was "fixed" in London at a six-year low of \$374.75 an ounce.

BIS gold stocks, which fell to a record low level of only 43 tonnes in May, rebounded to 220 tonnes in June.

Iran offers oil routes to ex-Soviet states

By Cherry Mostafaei in Tehran

Mr GHOLAMREZA Aghazadeh, the Iranian oil minister, promised this week that Iran would provide routes to the oil market for the newly independent republics of central Asia and the Caucasus.

He told energy officials and experts gathered in Tehran for a two-day conference on Energy Co-operation in Central Asia and the Caucasus that Iran was ready to put its experience and expertise at their disposal.

Iran's strategic position means it can offer these republics a cheap and direct route for their oil and gas on to the European market. Experts at the conference predicted, however, that it would be at least ten years before the necessary infrastructure was in place.

Mr Abbas Maleki, Iran's deputy foreign minister for science and research, said: "The republics of central Asia and the Caucasus, despite having vast energy resources, suffer from a lack of energy. They cannot even meet their own needs, because they do not have the technology to exploit the large oil and gas reserves."

The oil-rich states of central Asia and the Caucasus - Kazakhstan, Azerbaijan, Turkmenistan, Ukraine and Uzbekistan - now produce 900,000 barrels a day. However, they need 1m b/d just to meet their own needs. Azerbaijan consumes 50,000 b/d but only produces 25,000 b/d.

Compiled from Reuters

SUGAR - London FOX (5 per tonne)

Rate	Close	Previous	High/Low
Oct	200.00	207.00	201.00-200.00
Nov	197.00	197.00	197.00
Dec	195.00	195.00	195.00
Jan	194.00	194.00	194.00
Feb	193.00	193.00	193.00
Mar	192.00	192.00	192.00
Apr	191.00	191.00	191.00
May	190.00	190.00	190.00
Jun	189.00	189.00	189.00
Jul	188.00	188.00	188.00
Aug	187.00	187.00	187.00
Sep	186.00	186.00	186.00
Oct	185.00	185.00	185.00

Turnover: 138 (70 lots) of 50 tonnes.

White (1457 (1089) Puts: White (PFF per tonne): Oct 1225.80 Dec 1218.30

CRUDE OIL - LME \$/barrel

Rate	Close	Previous	High/Low
Oct	20.13	20.13	20.13-20.08
Nov	20.14	20.16	20.12-20.10
Dec	20.15	20.17	20.10-20.10
Jan	20.16	20.18	20.10-20.10
Feb	20.17	20.19	20.10-20.10
Mar	20.18	20.20	20.10-20.10
Apr	20.19	20.21	20.10-20.10
May	20.20	20.22	20.10-20.10
Jun	20.21	20.23	20.10-20.10
Jul	20.22	20.24	20.10-20.10
Aug	20.23	20.25	20.10-20.10
Sep	20.24	20.26	20.10-20.10
Oct	20.25	20.27	20.10-20.10

Turnover: 120 (14422) lots of 100 tonnes

WOOL - London FOX (5 per tonne)

Rate	Close	Previous	High/Low
Oct	182.00	181.75	182.50-181.50
Nov	180.00	180.75	180.50-180.50
Dec	178.00	178.75	178.50-178.50
Jan	176.00	176.75	176.50-176.50
Feb	174.00	174.75	174.50-174.50
Mar	172.00	172.75	172.50-172.50
Apr	170.00	170.75	170.50-170.50
May	168.00	168.75	168.50-168.50
Jun	166.00	166.75	166.50-166.50
Jul	164.00	164.75	164.50-164.50
Aug	162.00	162.75	162.50-162.50
Sep	160.00	160.75	160.50-160.50
Oct	158.00	158.75	158.50-158.50

Turnover: 120 (14422) lots of 100 tonnes

Wool is selling very well in Australia at firm prices. Clearances are over 50pc and there is a week when offerings are high. Holidays are now virtually finished and this could be helping to keep up demand. The currency situation is of importance all around the world. Wool prices in the US or the closely associated Australian dollar are firm in price and historically not very cheap in terms of sterling and European currencies it has been easing and is cheap - getting quite close to the low points registered last season. Apart from currency volatility, and the short-term outlook for it, recession is keeping the wool trade subdued.

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# Kiwi fruit on menu for starving NZ sheep

By Terry Hall in Wellington

STARVING SHEEP and lambs on the South Island's Canterbury Plains have something new on the menu: kiwi fruit.

The sheep are the survivors of freak weekend blizzards, the worst for 50 years, which blanketed much of the plains with metres of snow, and is only now starting to thaw.

Kiwi fruit farmers in the North Island are sending 11,000 tonnes of produce that is not considered good enough for export to the South Island as extra feed for the sheep.

The farmers have been told that the kiwi fruit will be good for the survivors, as it contains high levels of sugar to help rebuild their strength.

"The sheep enjoy kiwi fruit, but farmers will have to be careful to spread them around their fields. Too many kiwi fruit at once could be harmful for a sheep," a government farm advisory officer said.

Hundreds of railway wagons and trucks are taking hay and silage to the South Island farmers, many of whom face financial ruin because of the blizzards that struck while the sheep were having their lambs. A Federated Farmers' official said yesterday that despite the shipments of hay, silage and kiwi fruit, many of the remaining stock were starving, and more was needed.

Most South Island farmers rely on sheep for their livelihood; their wool and meat are among New Zealand's major exports. Farmers' losses from the storms in Canterbury, the worst for 50 years, have been estimated at \$250m (\$16m).

In the neighbouring provinces of Otago and Southland, which missed the worst of the snowstorms, farmers also face losses put at \$250m.

Weeks of cold, wet weather have turned the region's normally lush pastures into mud, and low temperatures have stunted grass growth.

The huge lamb losses are causing serious concerns at the effect on the export trade to Britain over the next two seasons as it is expected many farmers will hold back stock in an effort to rebuild their flocks.

There is also concern that South Island meat processing companies will be hit by up prices for stock to keep their factories operating. Fierce competition among processing companies for sheep last season pushed prices rose so high that companies were reported to be making a loss on the stock they purchased.

Shellfish landings totalled only 1.33m tonnes in 1990 out of a total world catch of 98m tonnes. EC landings are expected to rise to 1.52m tonnes in 1996, when consumption is expected to be 2.35m tonnes, up from 1990's 1.92m tonnes.

Fish farming is expected to be supplying the market with 372,000 tonnes of fish and 760,000 tonnes of shellfish in 1996, compared with 263,000 tonnes and 656,000 tonnes respectively in 1990.

Until 1988 the EC was self-sufficient in fish and shellfish. The report points out that it can still be argued that the EC lands enough fish to support itself, as only 65 per cent of the total 1990 catch of 10.6m tonnes in 1990 went for human consumption.

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# Demand growth forecast for copper

By Kenneth Gooding, Mining Correspondent

COPPER DEMAND is almost wholly insensitive to price because nearly all of the metal's uses are determined by technical rather than economic considerations, says the Commodities Research Unit consultancy group in a report today.

Its analysis shows that copper gained markets in the late 1980s when metal's price was relatively high.

The report concludes that the copper industry can look forward to "years of sustained demand growth, capacity constraints and profitable mining."

Copper's price must remain above 90 cents a lb in the long term as this is the level that will encourage mining companies to go ahead with projects at present under consideration, the CRU suggests.

It claims the study breaks new ground by presenting data and analysing copper consumption by end-use sector in the developing countries, as had previously been done for the developed world. The report provides guidance for copper fabricators as well as mining companies preparing their strategies for the next decade.

Copper's growth prospects are underpinned by the developing countries of south east Asia, India, China and Latin America, according to the report. Although these areas account for only 18 per cent of western world copper consumption at present, more than 80 per cent of the expected increase in demand will come from them in future.

Refined copper consumption in these areas will grow at nearly 5 per cent a year in the period to 2005, suggests the CRU, whereas growth will be only 1 per cent in the developed world and 2.1 per cent for the western world as a whole.

The Long Term Outlook for Copper Demand and Price, \$17.750 from the CRU, 31 Mount Pleasant, London WC1X 0AQ, UK.

tion will be changed within the next year to allow the corporation's full privatisation.

However, a more immediate stumbling block to the release of the World Bank credit is the decision by Comibol this week to reject a joint venture deal with Minera Tivanacu concerning the Bolivar mine.

The deal was widely expected to be finalised by the end of this month. In rejecting the deal, Bolivian mining minister Mr Alvaro Rojas said Tivanacu's plan to build a concentrate plant at nearby Poopo, rather than on the site of the Bolivar mine, was "unsuitable".

Industry representative say, however, that the Tivanacu deal was turned down because of parliamentary pressure on Comibol's board and discrepancies in Tivanacu's bid.

In addition, the original contract specifications sent out by Comibol were widely condemned as too impractical. Tivanacu is the third company to have attempted a joint venture deal for the Bolivar mine. New invitations to tender for the mine have been issued.

Human consumption of fish and shellfish in the EC

By David Blackwell

THE EUROPEAN Community is becoming less self-sufficient in fish and shellfish at a time of rising consumption, according to a report from Frost & Sullivan, the international market research organisation.

Landings of fish for human consumption are forecast to rise from 3.98m tonnes in 1990 to 4.18m tonnes in 1996 after touching a low of 3.95m tonnes this year. This compares with consumption of 4.94m tonnes in 1990, rising to 5.33m tonnes in 1996.

The retail value of the EC fish market is expected to reach \$22.4bn in 1996, compared with \$20.8bn in 1990. Shellfish landings totalled only 1.33m tonnes in 1990 out of a total world catch of 98m tonnes. EC landings are expected to rise to 1.52m tonnes in 1996, when consumption is expected to be 2.35m tonnes, up from 1990's 1.92m tonnes.

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## LONDON STOCK EXCHANGE

## Strong close to an uncertain session

By Terry Byland,  
UK Stock Market Editor

AN IRREGULAR trading session saw the UK equity market regain the FT-SE 2,300 mark to close very firmly yesterday, although much of the impetus came from other sectors of the London financial arena. Stock index futures led the underlying blue chip stocks, and a recovery from early weakness was also encouraged by gains in government bonds and in the December contract on sterling futures, or short sterling as it is known in the City. Also, as equities moved towards the close, the pound was edging higher against the D-Mark.

Dealers doubted whether the big institutions had played

much part in the recovery in equities which left the FT-SE index ahead by 14.8 at 2,313.0 at its final reading. Trading volume was swollen by a handful of individual deals, notably a bought deal of 8.6m shares in Enterprise Oil. The day's sea volume total of 431.6m shares implied a return to more normal business levels after the bank holiday weekend. Tuesday's sea total of 312.8m was worth only £589.5m in terms of retail business.

The session opened nervously, with traders apprehensive regarding prospects for the meeting of the Bundesbank policy council.

Worries over the implications of sterling's weakness for domestic interest rate prospects continued to overshadow

Account Dealing Dates			
First Dealings:			
Aug 24	Sep 7	Sep 21	
Options Declarations:			
Sep 3	Sep 17	Oct 1	
Last Dealings:			
Sep 4	Sep 18	Oct 2	
Account Day:			
Sep 14	Sep 28	Oct 12	
*New time dealings may take place from 8.30 am two business days earlier.			



**INVESTMENT TRUSTS - Cont.**

کتابخانه اقصیٰ



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INVESTMENT TRUSTS - Cont.

Stock	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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\* Current Unit Trust prices are available from FT Cityline. For further details call (071) 525 2128.

Test Case	Canc. Price	Mid Price	Diff + or -	Yield %
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(Div Account)	0	23	46	23	94	23	17	-0.00	0.00
Partly Growth Account	0	50	94	50	48	83	68	-0.71	1.13
Intl Spec Opps Account	0	32	22	32	21	39	84	-0.29	0.77

Case & Flood Ins. Acc.	5	50	67	50	67	94	22	0	12	7	66
High Income	5	37	66	37	66	40	29	0	16	6	66
High Income Acc.	5	46	14	46	14	69	34	0	30	15	60

Hong Kong	3 1/4	70.54	70.54	75.65	-0.02	1.2%
Japan	3 1/4	114.89	114.89	121.80	-2.56	0.00
Pacific Growth	3 1/4	191.04	91.04	97.83	-6.34	1.00

Acme United	5%	63.06	63.06	67.07	-0.22	25
European Special	5%	65.31	65.31	69.48	-0.65	68
Acme United	5%	67.48	67.48	71.79	-0.65	68

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	1990	1991	1992	1993	1994
Preproductive Age	140.4	141.7	149.1	150.8	150.0
High Income Age	80.36	82.00	86.77	87.68	87.41
High Income Age	81.90	83.45	88.51	89.26	89.01

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407
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**Compiled with the assistance of Lautro §§**

**OFFER PRICE:** Also called *boxy price*. The price at which units are bought or sold.

redemption price. The maximum spread between the offer and bid prices is determined by a formula laid down by the government, in practice most will

any time, usually in circumstances in which there is a large excess of sellers of units over buyers.

95 Life Assurance and Unit Trust  
Investment Association

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S & W Petroleum	5,242.75	47.50	5,290.25
S & W Fuel	5,87.12	87.12	5,958.24
S & W Cash	1,025.40	103.40	1,128.80

High Inc Dist	51	86.52	92.53	-6.01	5.53
Rpt Life Inc Clary	51	47.19	47.19	0.00	0.00
S & W Throughfare	51	107.2	107.2	0.00	0.00

Royal London Unit Trs Mgrs Ltd (2200)F	54	33.75	33.75	35.01	6.26
For East Opns Inc	54	18.55	18.55	20.00	1.45
For East Opns Inc	54	18.99	18.99	20.40	1.41

UK Growth .....	54	49.57	49.57	52.73	-0.88	1.69	Income Monthly .....	54	42.76	42.76	45.73	1.20
Triton General .....	54	137.1	138.5	147.4	-0.80	2.40	Japan Growth .....	54	47.26	47.26	48.73	1.12
							Overseas Growth .....	54	51.41	51.41	54.00	0.79

Company	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414</
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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar reaches new low again

THE DOLLAR touched a new low against the D-Mark for the second day running as dealers were unprepared to support the US currency. However, the trend was one of disinterest rather than dislike and the foreign exchange markets were relatively quiet yesterday, writes Peter John.

Meanwhile, the pound firmed slightly against the D-Mark, with some support being seen as it languished near to its ERM floor.

The US currency opened mildly better, but dealers said there was no reason to buy it in spite of its relative cheapness and it continued to drift towards new lows against the D-Mark in early European trade.

Disappointing news from the Commerce Department on new US factory orders, shipments and unfilled orders in July had little effect. The July data had already been superseded on Tuesday by the more significant August figures from the

US National Association of Purchasing Managers. These suggested that the US economy is likely to remain weak in the run-up to the Presidential election in November.

Mr Michael Feunoy, a market analyst at Sumitomo Bank in London, said: "If anything, the economic data from the US is weaker yet again this week. Just because they are cheap there should be no rush to buy dollars."

Traders said customer business in dollars was very low and one argued that a market equilibrium had been reached. He added that most serious positions had been taken and any changes between now and the French referendum on the Maastricht treaty on September 30 would be prompted by a window dressing and scare-mongering.

The dollar hit a record low of DM1.3870 in Frankfurt in London. It closed at DM1.3905, off 30 basis points on the day. The US unit ended at \$2.004 in Lon-

don against the pound (compared with \$2.002 in New York the previous night) and \$122.90 against the Japanese yen, after \$122.85 the previous day.

Dealers said there were no reports of intervention from the central banks in the wake of the concerted intervention last week.

Sterling paused for breath, with most dealers taking stock of the announcement that the Bank of England's reserves fell by around \$1.3bn last month. This indicated stronger official support for the pound than most had anticipated, raising concern that the level of intervention in August is unsustainable. The pound firmed to DM2.785 as buyers came in at the lower levels.

The Italian lira, which is also struggling near the bottom of the ERM ladder, saw support and held steady at L764.6 against the German currency.

## £ IN NEW YORK

Spot	1.9989-1.9998	2.0015-2.0025
1 month	1.13-1.14	1.14-1.15
3 months	1.13-1.14	1.14-1.15
12 months	1.12-1.13	1.13-1.14

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Spot	92.2	92.1
1 month	92.2	92.1
3 months	92.2	92.1
12 months	92.2	92.1

Forward premiums and discounts apply to the US dollar

## CURRENCY MOVEMENTS

Spot	Bank of England	Morgan
US dollar	92.2	92.1
US dollar	92.2	92.1
US dollar	92.2	92.1
US dollar	92.2	92.1

Forward premiums and discounts apply to the US dollar

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## FINANCIAL FUTURES AND OPTIONS

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
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US Dollar	92.2	92.2	92.1	92.1

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Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open	High	Low	Close
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1
US Dollar	92.2	92.2	92.1	92.1

Symbol	Open
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WORD

# CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4 pm close September 2																	
Questions in cents unless marked \$																	
3700 Alcan Pr	514	14	14	14	+1/2	27000 Doral Sys	82 1/2	18 1/2	18 1/2	-1/2	1000 Larriv Pr	56 1/2	5 1/2	5 1/2			
27700 AgriFood	58 1/2	5 1/2	5 1/2	5 1/2		2500 Custer/Dev	58 1/2	5 1/2	5 1/2		2500 Larriv Pr	518 1/2	10	10	+1/2		
51600 Air Cdn	400	425	430	+20	19600 CROWX A	123	120	120	+2	6700 Loblaw	518	17	16	+1/2			
13700 BGR A	161 1/2	15 1/2	15 1/2		200 Dorian A	24 1/2	24 1/2	25		3550 Mackenzie	55 1/2	5 1/2	5 1/2				
1000 Alberkas	161 1/2	14 1/2	14 1/2		22600 Dorian	55 1/2	45 1/2	5 1/2		4200 Mecon Pr	517 1/2	17 1/2	17 1/2	+1/2			
25700 Alcan Al	553	25 1/2	25 1/2		23000 Dorrison	112 1/2	12 1/2	12 1/2		10000 Mega Ind	22 1/2	28 1/2	28 1/2	+1/2			
35700 Am Barr	537 1/2	36 1/2	36 1/2		9000 Dorrison Int	27 1/2	7 1/2	7 1/2		3200 Mkt Rls	117 1/2	14 1/2	14 1/2				
500 Alco Cl I	512	11 1/2	12		5500 Du Pont A	514 1/2	40 1/2		3700 Mkt TAT	209 1/2	20 1/2	20 1/2					
					2400 Duxco/Int	325	350	325		1500 Mkt Rls	85 1/2	8 1/2	8 1/2				
					14100 Ene Bay M	87 1/2	7 1/2	7 1/2		1500 Mkt Rls	516 1/2	18 1/2	18 1/2				
					200 Eneco Ltd	87 1/2	8 1/2	8 1/2		500 Mkt Rls	510 1/2	15 1/2	15 1/2				
					1000 Enbridge	510 1/2	10 1/2	10 1/2		2000 Mkt Rls	516 1/2	16 1/2	16 1/2				
					4000 Eneco Inc	517 1/2	17 1/2	17 1/2		4000 Mkt Rls A	234	238	238	-3			
					1900 Fint Ind	255	255	255		500 Mkt Rls B	511 1/2	11 1/2	11 1/2				
					600 Fint Ind	254 1/2	254 1/2	254 1/2		4000 Mkt Rls C	521 1/2	21 1/2	21 1/2				
					4000 Fint Ind	513 1/2	13 1/2	13 1/2		1000 Mkt Rls D	41 1/2	4 1/2	4 1/2				
					1000 Fint Ind A	511	11	11		14000 Mkt Rls E	39 1/2	8 1/2	8 1/2				
					2000 Fint Ind B	520 1/2	20 1/2	20 1/2		34000 Mkt Rls F	50 1/2	8 1/2	8 1/2				
					2000 Fint Ind C	520 1/2	20 1/2	20 1/2		500 Mkt Rls G	37 1/2	7 1/2	7 1/2				
					2000 Fint Ind D	520 1/2	20 1/2	20 1/2		10000 Mkt Rls H	519 1/2	19 1/2	19 1/2				
					2000 Fint Ind E	520 1/2	20 1/2	20 1/2		2000 Mkt Rls I	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind F	520 1/2	20 1/2	20 1/2		2000 Mkt Rls J	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind G	520 1/2	20 1/2	20 1/2		2000 Mkt Rls K	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind H	520 1/2	20 1/2	20 1/2		2000 Mkt Rls L	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind I	520 1/2	20 1/2	20 1/2		2000 Mkt Rls M	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind J	520 1/2	20 1/2	20 1/2		2000 Mkt Rls N	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind K	520 1/2	20 1/2	20 1/2		2000 Mkt Rls O	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind L	520 1/2	20 1/2	20 1/2		2000 Mkt Rls P	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind M	520 1/2	20 1/2	20 1/2		2000 Mkt Rls Q	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind N	520 1/2	20 1/2	20 1/2		2000 Mkt Rls R	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind O	520 1/2	20 1/2	20 1/2		2000 Mkt Rls S	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind P	520 1/2	20 1/2	20 1/2		2000 Mkt Rls T	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind Q	520 1/2	20 1/2	20 1/2		2000 Mkt Rls U	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind R	520 1/2	20 1/2	20 1/2		2000 Mkt Rls V	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind S	520 1/2	20 1/2	20 1/2		2000 Mkt Rls W	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind T	520 1/2	20 1/2	20 1/2		2000 Mkt Rls X	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind U	520 1/2	20 1/2	20 1/2		2000 Mkt Rls Y	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind V	520 1/2	20 1/2	20 1/2		2000 Mkt Rls Z	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind W	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AA	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind X	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AB	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind Y	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AC	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind Z	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AD	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AA	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AE	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AB	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AF	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AC	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AG	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AD	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AH	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AE	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AI	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AF	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AJ	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AG	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AK	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AH	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AL	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AI	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AM	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AJ	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AN	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AK	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AO	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AL	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AP	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AM	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AQ	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AN	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AR	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AO	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AS	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AP	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AT	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AQ	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AU	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AR	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AV	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AS	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AW	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AT	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AX	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AU	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AY	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AV	520 1/2	20 1/2	20 1/2		2000 Mkt Rls AZ	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AW	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BA	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AX	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BB	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AY	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BC	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind AZ	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BD	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BA	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BE	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BB	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BF	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BC	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BG	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BD	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BH	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BE	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BI	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BF	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BJ	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BG	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BK	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BH	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BL	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BI	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BM	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BJ	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BN	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BK	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BO	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BL	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BP	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BM	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BQ	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BN	520 1/2	20 1/2	20 1/2		2000 Mkt Rls BR	520 1/2	20 1/2	20 1/2				
					2000 Fint Ind BO	520 1/2	20										

**FINANCIAL TIMES**  
LONDON PARIS FRANKFURT NEW YORK TOKYO



4 pm close September 2

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991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**NASDAQ NATIONAL MARKET**[illegible]

Animal	0.08	0.30	1.00	2.00	2.50	3.00	3.50	4.00	4.50	5.00	5.50	6.00	6.50	7.00	7.50	8.00	8.50	9.00	9.50	10.00	10.50	11.00	11.50	12.00	12.50	13.00	13.50	14.00	14.50	15.00	15.50	16.00	16.50	17.00	17.50	18.00	18.50	19.00	19.50	20.00	20.50	21.00	21.50	22.00	22.50	23.00	23.50	24.00	24.50	25.00	25.50	26.00	26.50	27.00	27.50	28.00	28.50	29.00	29.50	30.00	30.50	31.00	31.50	32.00	32.50	33.00	33.50	34.00	34.50	35.00	35.50	36.00	36.50	37.00	37.50	38.00	38.50	39.00	39.50	40.00	40.50	41.00	41.50	42.00	42.50	43.00	43.50	44.00	44.50	45.00	45.50	46.00	46.50	47.00	47.50	48.00	48.50	49.00	49.50	50.00	50.50	51.00	51.50	52.00	52.50	53.00	53.50	54.00	54.50	55.00	55.50	56.00	56.50	57.00	57.50	58.00	58.50	59.00	59.50	60.00	60.50	61.00	61.50	62.00	62.50	63.00	63.50	64.00	64.50	65.00	65.50	66.00	66.50	67.00	67.50	68.00	68.50	69.00	69.50	70.00	70.50	71.00	71.50	72.00	72.50	73.00	73.50	74.00	74.50	75.00	75.50	76.00	76.50	77.00	77.50	78.00	78.50	79.00	79.50	80.00	80.50	81.00	81.50	82.00	82.50	83.00	83.50	84.00	84.50	85.00	85.50	86.00	86.50	87.00	87.50	88.00	88.50	89.00	89.50	90.00	90.50	91.00	91.50	92.00	92.50	93.00	93.50	94.00	94.50	95.00	95.50	96.00	96.50	97.00	97.50	98.00	98.50	99.00	99.50	100.00
Horizon	0.08	0.30	1.00	2.00	2.50	3.00	3.50	4.00	4.50	5.00	5.50	6.00	6.50	7.00	7.50	8.00	8.50	9.00	9.50	10.00	10.50	11.00	11.50	12.00	12.50	13.00	13.50	14.00	14.50	15.00	15.50	16.00	16.50	17.00	17.50	18.00	18.50	19.00	19.50	20.00	20.50	21.00	21.50	22.00	22.50	23.00	23.50	24.00	24.50	25.00	25.50	26.00	26.50	27.00	27.50	28.00	28.50	29.00	29.50	30.00	30.50	31.00	31.50	32.00	32.50	33.00	33.50	34.00	34.50	35.00	35.50	36.00	36.50	37.00	37.50	38.00	38.50	39.00	39.50	40.00	40.50	41.00	41.50	42.00	42.50	43.00	43.50	44.00	44.50	45.00	45.50	46.00	46.50	47.00	47.50	48.00	48.50	49.00	49.50	50.00	50.50	51.00	51.50	52.00	52.50	53.00	53.50	54.00	54.50	55.00	55.50	56.00	56.50	57.00	57.50	58.00	58.50	59.00	59.50	60.00	60.50	61.00	61.50	62.00	62.50	63.00	63.50	64.00	64.50	65.00	65.50	66.00	66.50	67.00	67.50	68.00	68.50	69.00	69.50	70.00	70.50	71.00	71.50	72.00	72.50	73.00	73.50	74.00	74.50	75.00	75.50	76.00	76.50	77.00	77.50	78.00	78.50	79.00	79.50	80.00	80.50	81.00	81.50	82.00	82.50	83.00	83.50	84.00	84.50	85.00	85.50	86.00																												

[illegible]

**The FT proposes to publish**

The FT proposes to publish this survey on **November 12 1992**.  
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**FINANCIAL TIMES**  
Purrier battle ends with something for everyone.



## AMERICA

## Late burst of buying gives Dow sharp boost

## Wall Street

AFTER trading quietly in a narrow range for most of the day, US stock markets posted sharp gains on a burst of late buying yesterday, writes Patrick Harverson in New York.

At the close the Dow Jones Industrial Average was up 24.05 at 3,290.31, its high for the day. The Standard & Poor's 500 gained 1.92 at 417.99, while the American SE composite improved 1.29 to 382.73 and the Nasdaq composite rose 5.64 to 571.25. Turnover on the New York SE came to 185m shares.

Investors were keeping a wary eye on the dollar, which showed a mild improvement against the D-Mark in New York trading yesterday. The fact that the dollar has roughly held its own over the past few days has helped equity sentiment, but the market remains concerned that the US currency's weakness leaves little room for the Federal Reserve to cut interest rates again.

The day's only economic news was a 1.1 per cent decline

in July factory orders, accounted for mostly by a fall in transportation orders. Consequently, the data had little effect on share prices, which remained trapped in a narrow trading range until late afternoon, when demand picked up.

The late rush of buying was believed to be investors anticipating gains in the market that traditionally occur in the few days before the Labor Day weekend holiday. Investors were also thought to have been encouraged by the market's ability to hold its current levels in spite of continued bad news on the economy.

General Motors shed 5% in early trading as industrial strife escalated at its Lordstown metal stamping plant in Ohio, causing further disruptions at numerous plants across the country. GM stopped production at two more assembly plants on Tuesday, bringing the total of idle factories to six. The stock recovered later, however, to finish just 3% off at \$34.

CBS climbed 3% to \$200 on reports that broking house

Smith Barney had raised its rating on the media group to "buy" from "hold".

Rollins Environmental Services put on a 3% to 31% in active trading as investors responded to a buy recommendation from investment bank Kidder Peabody. The stock had fallen after Hurricane Andrew hit Florida and Louisiana, causing the company to temporarily close two of its hazardous waste incineration facilities, but analysts at Kidder believe the decline creates a good buying opportunity.

On the Nasdaq market, leading stocks were all firmer, with Apple adding \$2 at \$48 and Amgen 3% at \$65.

## Canada

TORONTO stocks recovered from what looked like another slow summer session to turn in a strong performance for the day on the back of Wall Street's rise.

The TSE 300 index gained 29.1 at 3,436.7 and rises led falls by 344 to 233 after volume of 34.3m shares.

## FINANCIAL TIMES

Thursday September 3 1992

## EUROPE

## Hopes of 'Yes' to Maastricht lift Paris

CAUTIOUS optimism that the French will back Maastricht lifted late-closing bourses, writes Our Markets Staff.

PARIS staged a turnaround to end 2.3 per cent higher, boosted by a show of unity by leading politicians in favour of the Maastricht treaty and some opinion polls predicting a majority of "Yes" votes in the referendum. The CAC-40 index finished 37.18 ahead at 1,711.41, off a low of 1,659.84, in improved turnover of FF22bn.

Euro Disney jumped FF5 or 6.9 per cent to FF77 on talk that the theme park was about to announce good attendance figures and high occupancy rates at its hotels. The market responded well to the appointment of Mr Philippe Bourguignon as president reporting directly to Euro Disney's chairman, Mr Robert Fitzpatrick.

Total dropped FF12.20, or 5.9 per cent, to FF185.10 as analysts cut their 1992 forecasts following the oil refiner's poor interim results. Jaxx Capital lowered its 1992 net profits estimate to FF3.8bn from FF4.5bn. Investors wanting to keep a weighting in oils switched into the higher-yielding Elf Aquitaine, which

FT-SE Eurotrack 100 - Sep 2									
Open		10.30am		11am		12pm		1pm	
1001.41	1001.64	1003.59	1004.57	1006.66	1010.20	1010.36	1011.19		
Day's High		Day's Low		Close		Sep 1		Aug 25	
1011.30	1011.30	1000.21	1000.21	1011.19	1011.19	1007.79	1013.54	1017.14	1017.14

Base value 1209 (26/10/90)

moved forward FF7 to FF7330. Oversold financial stocks jumped on hopes that the Maastricht treaty would be ratified. Suez advanced FF7.50 to FF232 while Bancaire added FF13.50 at FF233.

There was unusually high volume of 48,575 shares in Pernod, the drinks company, which rose FF11.90 to FF406.80 on renewed takeover speculation.

MILAN weakened further on renewed foreign selling. The Comit index fell 9.65, or 2.5 per cent to 375.34, its lowest level since September 1985, in turnover estimated at L100bn after L58bn on Tuesday.

Dealers saw no way out of the crisis, which stemmed from a lack of confidence in the country and in the lira. Not only was there uncertainty over the outcome of the French

referendum on Maastricht, but also the prospect of further austerity measures by the government.

Fiat fixed L143 lower at L3,800 while Generali shed L730 to L25,020. Mediobanca was settled at L3,530, down L570.

Italmobiliare, which was temporarily suspended due to a trade imbalance on the sell side, dropped L3,560 or 10.2 per cent to L31,510.

FRANKFURT dropped again in the official session, the DAX losing 12.03, or 0.8 per cent to 1,506.67. But in spite of the continuing fall in the dollar, BBV, Santander and Central Hispano. The general index rose 3.45 to 208.82, and volume was healthy at over Ptal0bn compared to an average of Ptasbn during most of August.

OSLO's all-share index touched 303 in early trading before closing at 307.80, down 1.52.

als, said Mr Edgar Benischek, equity dealing head at Bank Julius Bär in Frankfurt. The dollar then fell below DM1.40 on Tuesday, driving dealers to cover long equity positions, which carried on yesterday.

However, Mr Benischek noted that share prices improved in the post bourse yesterday, and by the end they showed little change from Tuesday afternoon.

ZURICH, described by Kleinwort Benson's Mr Anthony Thomas as "simply... the most defensive in Europe", paid its way with the SMI index 10.4 higher at 1,757.55. Swissair put on SF724 to SF584 after Tuesday's encouraging progress report, and Surveillance rose SF735 to SF71,410 on the belief that Hurricane Andrew would boost its loss adjustment business.

MADRID was lifted by sharp advances in banks, where both domestic and foreign investors showed buying interest in BBV, Santander and Central Hispano. The general index rose 3.45 to 208.82, and volume was healthy at over Ptal0bn compared to an average of Ptasbn during most of August.

OSLO's all-share index touched 303 in early trading before closing at 307.80, down 1.52.

Elkem plunged on speculation that it was heading for collapse, the free shares falling 25 per cent to NK830.

STOCKHOLM extended its session by half an hour after a power cut halted trading 15 minutes before the close. The Affarsvarlden General index fell 5.2 to 745.4 in turnover of SKR458m after SKR342m.

COPENHAGEN continued to worry about its place in Europe, the KFX index losing a further 1.61, or 2.1 per cent to a new low of 73.27. East Asiatic continued to weaken on last week's swing from profit to a six-month loss, dropping DKR50 to DKR63.50.

AMSTERDAM ended broadly on worries about the softening of the dollar and weak corporate earnings. The CBS Tendency index fell 0.8 to 108.5.

The light machinery manufacturer, Stock, dropped F15.90 to F12.30 after announcing a 17 per cent decline in first-half net after the close on Tuesday. BRUSSELS's Bel-20 index fell 3.99 to 1,046.07, a new low since the index was introduced in March 1991.

## Bombay makes tentative recovery from scandal

Government economic measures could help Indian share prices to rise further, writes R.C. Murthy

Indian bourses, enjoying their first rally for three months, are awaiting measures from the P.V. Narasimha Rao administration which, they hope, will stimulate the economy and boost equity values that have languished since a securities scandal broke early in May.

New Delhi plans to make the rupee fully convertible, lower interest rates if prices continue to drop, relax controls on the pharmaceutical industry, and announce contracts with international oil companies for oil exploration and production.

Most of these decisions are expected to be in place before Dr Manmohan Singh, the finance minister, visits India's programmes with the International Monetary Fund in Washington in three weeks' time.

The 30-share index of the Bombay Stock Exchange (BSE), India's largest with two-thirds of national trading, is looking back at a slump which took it as low as 2,539 in early August, down 1,938 points, or 43 per cent, from a peak of 4,467 in mid-April, prompted by the seizure of assets of Mr Harshad Mehta and other brokers implicated in the Rs35bn (\$1.25bn) securities scandal.

After hitting a six-month low

on August 6, share prices have rebounded since then, partly in response to government decontrol of chemical fertiliser prices and as bear operators covered

their positions. Gujarat State Fertilisers have gained Rs80 to Rs340 and Zuari Agro Chem are Rs90 better at Rs390.

Turnover, which had contracted from Rs3bn a day seen in April to less than Rs400m four months later, recovered to Rs1.72bn by last weekend as institutions and mutual funds bought at lower levels.

The market appears to have found its level, for now. Share values moved in a narrow range last week and the 30-share index, at 3,031 last Fri-

day, was around the same level as a week earlier. Yesterday the index closed at 3,040.57, down 23.92.

Mr M. Mayya, executive director of the BSE, says the market is healthier now. Selling pressure has eased and the authorities have removed all restrictions on sales. But individual investors have yet to return in force, deterred by the forthcoming rush of rights issues, following the scrapping of capital issues control last month.

Some Rs50bn worth of rights issues are scheduled over the next two months. Analysts say, however, that strong fundamentals and the government measures should lift share prices further over the next three weeks. Furthermore, the monsoon rains have been evenly spread throughout the country, improving crop prospects.

The question is whether police and income tax authority raids on brokers and finance companies associated with the securities scandal will hamper the market's recovery. A parliamentary committee was set up two weeks ago to inquire into the scandal and the police and income tax authorities may have to co-ordinate with it in the future.

Isuzu climbed Y80, or 28 per cent, to Y970. Other motor manufacturers were mostly lower amid signs that Japanese auto sales continued to decline sharply from year-ago levels.

Nichiboshin, a non-bank financial institution which

EXPECTATIONS that the finance minister will announce an economic package helped to underpin shares. The overall index rose 6 to 3,165 and industrials added 4 to 4,078. Gold fell 14 to 940.

domestic environment renewed interest in equities, especially in smaller companies. Larger groups, however, had been affected by their international involvement.

Listings fell by 10 per cent to 140 - compared with 280 in 1987 - and the listed overseas companies dropped by 22 per cent to 58.

Two more companies were delisted yesterday: Bridgecorp, a former mining company that unsuccessfully tried to run a chain of toy shops, and General Properties, placed in receivership last month after being run by a group of banks to whom it owes \$211m.

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## NZSE market value rises 66%

THE MARKET capitalisation of companies listed on the New Zealand Stock Exchange jumped 66 per cent to NZ\$228.89bn (\$16.1bn) in the year to June 30, the highest level since the 1987 stock market crash, writes Terry Hall in Wellington.



## DISTRIBUTION SERVICES

SECTION III

Thursday September 3 1992

Distribution services are becoming more sophisticated as the demand intensifies for increased reliability and maximum cost savings.

**Phillip Hastings** looks at an industry facing the challenge of new safety legislation and greater use of information technology

## Efficiency and quality rule

THE RECESSION and increased competitive pressures are combining with much greater use of sophisticated information technology systems to make industry's distribution operations more efficient and cost-effective.

In Europe the trend is being re-inforced by the rapid approach of the European Community Single Market. A number of companies have already moved to set up pan-European distribution networks - admittedly not always with the success that had been hoped for - and others are considering similar moves. At the same time, the international and domestic UK distribution sectors are both focusing on quality, with more and more service operators seeking to achieve recognised standards such as BS 5750 or ISO 9002.

The continuing drive for greater efficiency is highlighted in a survey by the UK Institute of Logistics & Distribution Management of more than 400 companies across a broad spectrum of UK industry and commerce. This showed that distribution costs as a percentage of companies' overall turnover fell from just under 5.2 per cent in 1989/91 to 4.7 per cent in 1991/92. That compares with 5.5 per cent in the mid-1980s and 17 per cent at the start of that decade.

However, there is still a con-

siderable difference between the impact on small companies and on large organisations of distribution costs. In the industrial manufacturing sector, small companies with an annual UK turnover of less than £50m report that on average, distribution costs amount to nearly 16 per cent of turnover.

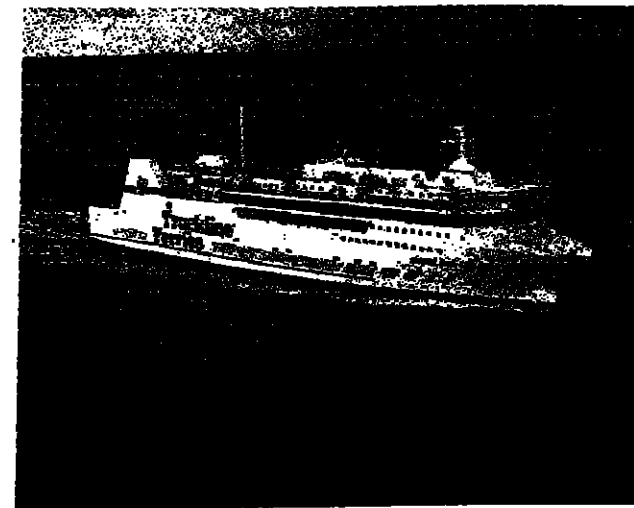
For medium-size companies with a turnover of £50m to £200m the figure is a little more than 5 per cent and for large companies, just under 4 per cent.

"These results are consistent with previous surveys and indicate significant economies of scale for many larger operators," adds the ILDM.

However, the continuing overall improvement in distribution service efficiency has not been enough to quell discontent among some distribution service users.

"There is particular dissatisfaction over the efficiency of distribution operations run by third party contractors, particularly in the retail sector. Other reports have found that companies with in-house distribution services are also experiencing problems in achieving desired efficiency levels."

Companies using third party contractors cite lack of understanding of their business by service providers; poor standards of management and excessive teething problems in



Lines of supply: distribution operators rely on sea, air, rail and road to move goods throughout Europe

the early stages of a contract as their main difficulties.

Organisations running in-house distribution activities mention inefficiency in the use of vehicles and facilities as weak links. Running their own distribution operations uses financial and human resources which could be better employed in other areas.

Partly in an attempt to resolve these problems, there has been a move towards achieving recognised quality standards.

While distribution companies admit that gaining BS 5750 or similar accreditation does not ensure customer needs will be fully met, they argue that a standard is likely in future to

be seen as a starting point, a basic criterion which will have to be met.

Distribution service providers which do not meet that criterion, consultants suggest, will find it increasingly difficult to receive invitations to tender for new business.

Environmental issues such as traffic congestion and pollution are also becoming significant factors in distribution service activities. London's "Red Routes" scheme, for example, bans parking on certain roads to try to ensure a free flow of vehicles.

Other restrictions on the movement of traffic are also complicating distribution activities.

The UK's Freight Transport Association highlights recent proposals to put a total ban on lorries in the Slade Green area of Bexley, Kent, at night and at weekends.

The ban would prevent lorries collecting or delivering goods, with no movements to or from premises, between 9pm and 6am, Monday to Friday, and from 1pm Saturday to 6am Monday.

The FTA claims that companies situated on some busy industrial estates in the area could face complete closure or relocation if the ban is introduced.

Other environmental issues affecting the distribution industry include a continuing

controversy over maximum truck weights in the UK. Meanwhile, efforts to improve the fuel efficiency of commercial vehicles and to cut emissions continue.

There is also an increasing emphasis on safety and this is particularly evident in the specialised field of temperature-controlled distribution. Continued tightening of legislation on food safety has forced operators to invest in more staff training and new equipment.

Overshadowing domestic UK issues, though, is the coming of the EC Single Market and its likely impact on distribution activities. At present, few distribution service providers offer full pan-European cover-

age, and the past two or three years have seen more and more companies forced to rethink their expansion plans or even pull out. The most significant instance of this was the withdrawal of giant US parcels company Federal Express from European regional and domestic delivery because of continuing heavy losses.

A number of UK distribution companies have also run into problems with their expansion on the Continent and even the more successful ones such as Exel Logistics, Transport Development Group and McGregor Cory have tended to move fairly cautiously.

There are definite signs, however, of renewed interest in the development of European services. In June, for instance, the UK-based Hays group announced it had bought French distribution company Groupe FRIL for £37.5m. According to Mr Ronnie Frost, Hays' chairman and chief executive, the group has for several years been searching for a significant company to expand its presence in Europe.

More recently, Mayne Nickless group UK domestic parcels carrier Parceline announced it was moving into Continental Europe using a networking operation and an international forwarding company.

"We are not about to put at risk the improving profitability of Parceline by taking on heavy costs from day one. We are getting into Europe with minimum investment and risk, with variable costs rather than fixed costs," Mr Colin Millbanks, Parceline chief executive says.

Another stimulus for UK distribution industry interest in Continental European business is the construction of the Channel Tunnel and its associated freight links. Together with European Commission efforts to speed up the development of railfreight and combined road/rail transport services, the Tunnel is pushing rail transport much more firmly into the general distribution industry spotlight.

Still to be answered, though, is the question of whether railfreight and combined rail/road

## IN THIS SURVEY

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■ Manufacturers and retailers are increasingly demanding that suppliers achieve recognised quality standards; Operators keep their cool as a safety scare leads to tighter laws on temperature controls

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■ Drive for greater efficiency in European companies; Japanese are a hidden force ready for action; Toeing the line in Spain

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Editorial production: Roy Terry

Europe. So far,  
yet so near.

Freightconnection 92  
on 3-5/9/92 at the  
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FT SEPT 92

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## DISTRIBUTION SERVICES 2

Action to save EC's combined transport plans from stagnating

## On track to speed up network

EUROPEAN transport ministers will next month be urged to agree urgent financial backing for a proposed new Ecu2bn (\$2.7bn) strategy to save the Community's combined transport plans from stagnating.

The proposals will for the first time also seek to include intra-Community maritime container movements for special treatment under combined transport regulations.

The 10-year support plan for dedicated track, terminals, rolling stock and unit load devices is being put forward at a time when combined transport activity is slowing down and road congestion escalating.

But in spite of the urgency of the situation, some countries, notably the UK, are doing little to encourage the development of combined transport systems.

Combined transport traffic growth in Europe in 1991 has slipped from 20 per cent annually to 5 per cent. A T Kieny, the management consultants whose report for the European Commission in 1987 predicted combined transport traffic would triple by 2006, has now extended the time scale by five years.

Rudy Colle, director-general of the International Union of Combined Road-Rail Transport Companies (UIRR), explained that the decline in 1991 volumes resulted from a drop in national traffic caused by increased competition from road hauliers.

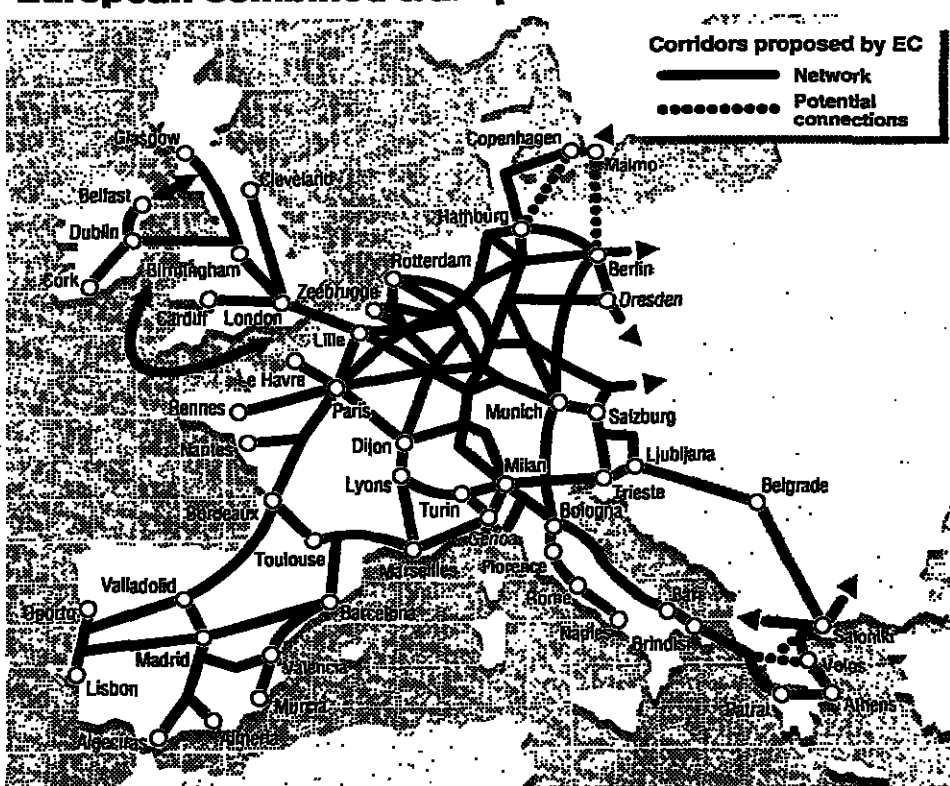
The UIRR's 12 member companies were set up by the railways with hauliers as shareholders so as to dispel hauliers' fears over the railways' conflicts of interest.

But many other hauliers and distribution contractors are not committing themselves fully to the system. They fear the railway companies cannot provide a reliable service.

Transport Commissioner Karel van Miert will tell the Transport Council ministers that the economic and social gains of the Commission's plan far outweigh the costs.

Commission officials calculate that a Community-wide

## European combined transport rail network



combined transport rail network will cost Ecu1.4bn over 10 years. Terminals and equipment will cost Ecu500m.

It is hoped that up to two-thirds of the cost will be funded by the operators and the remainder by national governments and the Commission.

Ministers will be told combined transport operators cannot themselves finance the investment required for the rail and terminal network. The margins that they are forced to operate on to remain competitive with hauliers are too slender to afford the heavy investment.

This is due to deep price-cutting in the liberalised road transport market and the difference in hidden costs between road and rail, where road hauliers get their infrastructure free and escape the costs of the environmental

damage they cause.

Mr Van Miert will argue that for combined transport to be effective, it is essential to develop a community-wide network and not rely, as at present, on isolated lines.

The plan will concentrate on the most productive lines first. These are in Germany, Italy and France.

Eventually the network will stretch from Scotland and Ireland, to the Iberian Peninsula and across to Greece and the borders of eastern Europe.

To encourage new private operators, the ministers will be asked to agree to pilot projects aimed at establishing ground rules on how small road hauliers get access to terminals and the conditions for market entry. The projects will involve inland waterway and short-sea container operations.

The Competition Directorate,

DG IV, will also be involved because of a possible need to draft a derogation from competition rules. The special nature of combined transport entails operators of different modes to enter agreements with each other that could be interpreted as being against the Treaty of Rome's competition rules.

But there is still widespread scepticism over the railway's commercial role in combined transport.

A new intermodal company, Allied-Continental Intermodal (ACI) is being launched in the UK by Intercontinental, the European Railways' intermodal company, SNCF and Railfreight Distribution (RFD) to compete directly with the newly-formed UIRR associate, Combined Transport Ltd (CTL). This is causing concern in the UK industry.

ACI is owned by the railways whereas CTL is 36 per cent owned by private hauliers and forwarders. But a spokesman at RFD insisted that CTL has nothing to fear and will receive service quality equal to that given to the new company.

To encourage combined transport the Commission has agreed derogations which allow governments to give discounts on vehicle excise duties and permit gross lorry weights of 44 tonnes for vehicles in combined transport.

The Belgian, German, French and Italian governments allow one or both of the derogations. The UK government allows neither, preferring to stick with its 38-tonne gross lorry weight limit until 1999. The 35.5 tonnes restriction on airway sets will be raised to 35 tonnes next year.

Because this makes British operations less competitive than those on the European mainland, UK firms are reluctant to invest in combined transport equipment. The UK has fewer than 2,000 swap bodies, the most popular intermodal system, compared to more than 100,000 on the mainland.

The Rail Users Group, the Freight Transport Association and the Road Haulage Association continue to urge the government to adopt a more helpful attitude.

UK-based Grand Transport Systems, a leading European supplier of intermodal equipment for combined transport, makes little effort to market its products in the UK because of delays and uncertainty over the provision of combined transport infrastructure on the British side of the Tunnel.

RFD managing director Ian Brown says he now has government approval to spend \$50m to increase the clearance height to European loading gauge standards of tunnels and bridges on the Channel Tunnel routes. It will allow his new fleet of medium deck height wagons to carry 9ft high containers.

Michael Terry

UK retailers are rethinking their policies, writes Phillip Hastings

## Mixed pattern of change

RECESSION, tougher competition and greater availability of information technology systems are encouraging UK retailers to rethink their distribution policies. But the pattern of actual change is mixed.

Some retailers are veering away from contracting out more distribution activities to third party specialists and bringing parts of those operations back in-house. Helping to encourage that change is the continuing development of information technology (IT) systems which can give retailers tight control over areas of distribution activity where they also now have plenty of practical experience.

Other retailers, though, are heading in the opposite direction and seeking to establish even closer and wider-ranging partnerships with their distribution service providers.

That mixed picture is confirmed by the Research Services Department of the Institute of Grocery Distribution in a study which focused specifically on the involvement of third party specialists in the centralised distribution operations of leading multiple stores.

According to IGD research carried out during 1991, third party penetration of that sector ranged from 35-45 per cent for ASDA, J Sainsbury and Tesco and 60-65 per cent for Sainsbury and Sainsbury.

Mr John Galloway, logistics director for ASDA Stores, told the recent UK Institute of Logistics & Distribution Management (ILDM) annual conference why his organisation had opted to use a mix of contractors and self-managed distribution operations to service its 206 supermarkets.

"It allows us to understand the difference between logistics professionals whose aim is to generate a profit and people like ourselves to whom logistics is a cost centre within the overall business," he said.

During the 1980s there was in fact a pronounced general move among retailers towards contracting out more of their distribution operations, a trend confirmed in the 1991/92 Survey of Distribution Costs just published by the ILDM.

In the consumer goods (CG) retail sector, for example, the ILDM survey found that around 70 per cent of transport expenditure went on third party dedicated or shared user services and 30 per cent on in-house operations.

For the food, drink and tobacco (FD & T) retail sector, the figures were around 48 per cent and 52 per cent respectively.

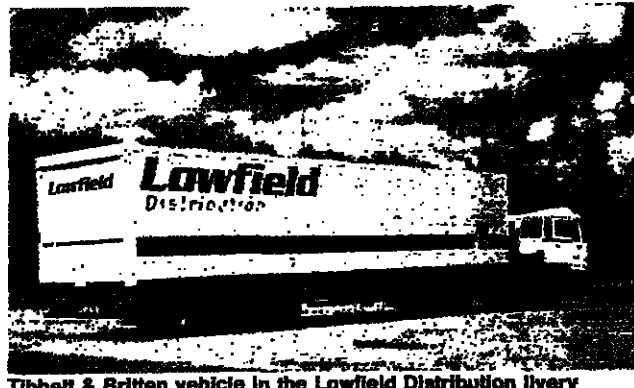
But the picture is changing again, says the ILDM. "Interestingly, when compared to last year, transport has shifted away from third party, both shared and dedicated, to own account operations," comments the ILDM.

The same survey also found that own-account operations continue to dominate the storage side of distribution activities. There, 85-90 per cent of expenditure by the CG and FD & T retail sectors went on in-house operations.

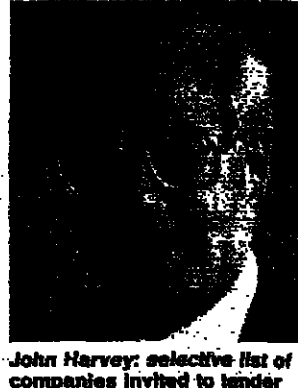
A report published this year by management consultants Price Waterhouse confirms those trends. According to a survey of "Competitive Trends in Retail Logistics", undertaken with the help of the Cambridge Centre for Competitive Logistics Research, "while sub-contracted transport services were generally perceived to be adequate to meet competitive requirements over the next two years, 80 per cent of retailers felt that third party warehouse and stock management performance was inadequate."

Other industry surveys and consultants' reports have suggested that there is, or at least has been, considerable dissatisfaction among some retailers over the efficiency of distribution operations run by third party contractors.

But a study of retailers and

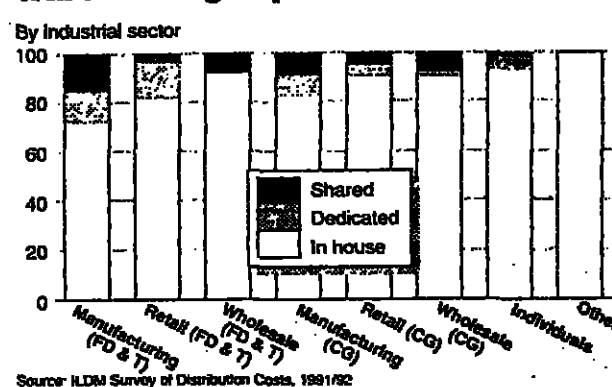


Tibbitt & Britten vehicle in the Lowfield Distribution livery

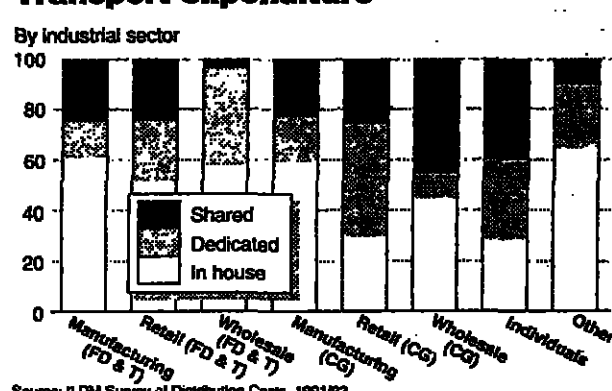


John Harvey: selective list of companies invited to tender

## Warehousing expenditure



## Transport expenditure



manufacturers carried out on behalf of third party contractor Applied Distribution Limited (ADL) claimed such dissatisfaction has been just as apparent among companies running their own distribution set-ups.

"The main problem for own-account operators was inefficiency, most frequently in vehicle utilisation but also in picking and loading rates," commented ADL. "Those using third parties identified two major areas of concern. These were a lack of 'professionalism' and understanding of the client's business, and severe teething problems with newly-established contracts."

Adding to the dissatisfaction of some companies using third party operators, suggests Mr John Kelly, chairman of logistics industry consultants Davies & Robson, have been the terms of their contracts. "For example, companies found their contractors expecting inflation-linked cost increases at a time when their own turnover is declining," he said.

Not surprisingly, third party distribution companies generally play down suggestions of any large-scale reversion to in-house distribution operations.

They blame much of that "speculation" on a delayed reaction to events in the 1980s when some distribution companies took on contracts for which they did not have the right management and ran into problems.

Mr John Harvey, chairman of contract distribution group Tibbitt & Britten, says he believes there will be a continuing rundown of in-house distribution operations. And he claims retail distribution is likely in future to be increasingly concentrated in the hands of a few large specialist contractors.

"When distribution contracts come up now, we usually only see a very selective list of companies invited even to tender," he says. Other trends becoming apparent in the retail sector include new types of contract distribution arrangements.

There are signs in the furniture sector, for instance, of more tripartite agreements. A recent example of that involves a contract won by home deliv-

ery specialist Federal Express Systemcare to deliver all orders for Stag Meredew products placed through the Alders Department Stores group.

Retailer demand for fast supply of products, often at short notice, is also leading to an increased role in that market

for parcels service companies offering overnight delivery. The sort of operation involved is typified by the service parcels carrier Parceline provides for Entertainment UK, a Kingfisher group company which supplies CDs, cassettes, videos and computer games to Woolworths and other major retail groups.

Flexibility is all important, explains Mr Glyn Angel, Entertainment UK supplier logistics manager. "When the demand for a new record release is exceptionally high, it is critical that shops are replenished very quickly. Parceline is able to provide us with extra trailers at short notice to collect and distribute overnight," he says.

Predictably, another development set to strongly influence future patterns of UK retail industry distribution activity is the imminent advent of the European Community Single Market.

That development is, for example, likely to increase cross-border distribution activities. And the need to develop pan-European networks could open up new opportunities for third party specialists.

"Controlling the supply chain will become a much larger task and if retailers wish to retain the economies of scale they have gained in the UK, it is likely we will see an increase in demand for the services of logistics specialists with European or global reach," claims Mr Martyn Pelletier, divisional sales and marketing director for Exel Logistics.

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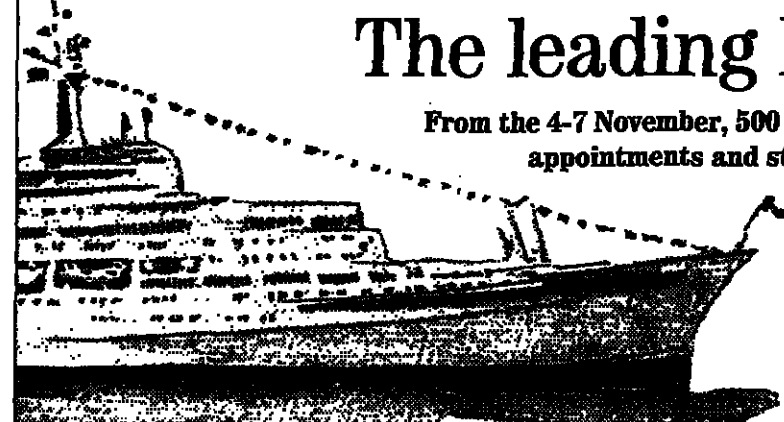


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## DISTRIBUTION SERVICES 3

## AIRFREIGHT

## Flying in the face of competition

EARLIER suggestions that traditional international air freight services would be overwhelmed by competition from new-style integrators offering express movement of goods worldwide now appear wide of the mark.

Certainly, the long-established providers of air freight services - airlines and freight forwarders - have over the past decade lost much of their intra-European distribution business to specialist express delivery operators using their own air and truck networks.

On the broader global scene, though, the airlines and forwarders remain a significant force. Their well-established connections and varied capacity/routing options often enable them to offer their customers, the shippers, a wider and often more flexible range of distribution possibilities than their integrator competitors.

Emphasising that point, Mr Klaus-Michael Kuehne, chairman and chief executive of large Swiss-based forwarder Kuehne & Nagel AG, claims many international customers need "more flexibility in their day-to-day business than that offered by a highly specialist."

The second major sector of international air freight services involves special commodities such as perishable products, live animals, project/outsized cargoes and hazardous goods. That business looks set to remain largely in the hands of its traditional carriers, the airlines and forwarders, which have the experience and facilities necessary to handle them properly.

The main future battleground between airlines/forwarders and the integrators is likely to involve the third sector of the air freight market - traditional air cargo. That encompasses the transportation of normal industrial and commercial shipments moving in parcel, container or pallet form.

The integrators are already making substantial inroads into that market, forcing the airlines and forwarders to look hard at ways of improving their services. Mr Butz of Lufthansa picks out some of the key issues in that context.

"It will be increasingly necessary to improve product quality and to quantify this quality. Airfreight must not be allowed to become merely a commodity. It must maintain a clear, unmistakable performance profile. Product enhancement through improved information systems will be an integral part of this process," he says.

Just as important as the improvement in cost quality will be constant effort in the area of cost improvement. Cost-cutting will have to be intensified. But the shipping community should not, however, anticipate services in 2000 at 1990s prices.

Many airfreight shippers claim they would be prepared to pay more for better quality airfreight services from scheduled airlines. But, they argue, they are often being asked to pay premium rates for less than premium services.

That point is made strongly by the chairman of the British Shippers' Council air transport committee, John Boyce. By monitoring airlines' performance, he says, shippers have been able to establish that some of the better airlines are aiming to get 90 per cent of cargo flown as booked. "So they are expecting us to pay the going rate for a service which will certainly fail 10 per cent of the time and probably more," he claims.

Mr Boyce argues that in addition to better value for money, shippers also want airlines to offer a wide choice of airfreight services.

In that context, he suggests carriers should consider introducing different product classes for cargo along the lines of those used for passenger services. For example, a "first class" service might offer a 100 per cent flown-as-booked guarantee, while "business class" cargo might be given greater priority than "economy" freight.

Other airlines have decided to tackle the express market with an "if you cannot beat them, join them" approach. Most obvious example of that involves Lufthansa and Japan

Air Lines which have over the past couple of years each built up a 25 per cent stake in air express company DHL.

Mr Rainer Butz, vice-president cargo Europe for Lufthansa, admits the German airline's decision to buy into DHL followed the failure of earlier efforts by the carrier to break into the express market through joint ventures and co-operation with various major freight forwarders.

No stresses, though, that the involvement with DHL is an alliance aimed at promoting co-operation rather than a merger or classic takeover. "The co-operation currently covers over 100 synergy projects. The most impressive to date has been the development of a same-day service in Germany where Lufthansa and DHL can combine their resources optimally," he adds.

Other examples of co-operation between potential rivals include instances where integrators are offering freight capacity to forwarders. Most obvious example of that involves US-based integrator Federal Express which in addition to developing its own international air express service is also seeking to forge alliances with forwarders to create jointly-branded express and express cargo services.

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Phillip Hastings

IMPROVEMENT of information technology (IT) systems is now the number one target for future development by distribution industry executives.

Fuelling that interest is the desire to reduce as far as possible the paperwork traditionally associated with distribution operations.

But complicating the picture is the fact that distribution companies often have to work with a wide range of customer IT systems and service requirements. According to research conducted for the UK Institute of Logistics & Distribution Management's recently published 1991/92 Survey of Distribution Costs, IT improvement has moved from number three the previous year to number one on the distribution sector's "wish list".

In terms of areas where changes were being actively considered, IT systems achieved a rating of 13 per cent, ahead of strategy review (10 per cent), centralisation of distribution (9 per cent), and expansion of warehouse and automation of warehouse (both 8 per cent).

"Generally, there appears to have been a shift from a short term focus to longer term issues such as IT and strategic developments," comments the ILDM survey, conducted in conjunction with Touche Ross.

Such thinking is confirmed by leading individual distribution industry executives. Mr John Galloway, logistics director of ASDA Stores, says the high ground for the 1990s will

Information technology moves up the table of priorities

## Number one on the 'wish list'

be for the retailers and distributors who plan logistics strategies based on tomorrow's expectations as well as today's requirements.

"And those expectations are the fast and accurate transfer of information and shared experiences," he adds. Distribution industry IT development over the past few years has followed a number of paths. One has involved the establishment by large multinational operators of global systems designed to increase the efficiency of dealings with large customer bases.

Particularly prominent in have been the leading express companies such as TNT, Federal Express, United Parcel Service and DHL, all of which are now important players on the general international distribution scene.

Leading freight forwarders are also moving that way - Swiss-based Danzas, for example, has developed a programme called Danzlink which, it claims, will have a far-reaching effect on European forwarding.

"Danzlink allows shippers to exchange information with both Danzas and any other freight forwarder which conforms to UNEDIFACT syntax rules, PC (personal computer)

AREAS OF FUTURE DEVELOPMENT Wish List		
Position*	Desirable	Requiring %
1 (3)	Improve IT systems	13
2	Review strategy	10
3 (7)	Centralise distribution	9
4 (2)	Expansion of warehouse	8
5 (10)	Automate warehouse	8
6	Move into Europe	7
7 (6)	Improve stock control	4
8	Introduce bar coding	4
9	Reduce lead time	4
10	Improve efficiency	3

\*Figures in parentheses represent last year's survey results  
Source: ILDM Survey of Distribution Costs, 1991/92

to PC and PC to mainframe," it adds. That sort of flexibility will be crucial to future distribution industry IT development, say informed observers.

IT services group Eyeteck, which has worked with distribution companies such as UK parcels carrier Eilan, elaborates on that point. "A couple of years back there was a lot of talk among distribution companies about using IT systems development to tie in customers. But that was always a rather naive view - customers were never going to be happy with that sort of situation," says Mr Alan Redhouse, chairman of Eyeteck.

"The key is to find systems which are sufficiently flexible, within very wide margins, to deal with anything the customer wants to send or receive. I think we will also start to see the emergence of systems which will suit any carrier."

Another significant area of distribution industry IT development centres on finding ways of enabling smaller distribution companies to successfully participate in the use of EDI and other systems.

The EC, for instance, is supporting a £5m project to test the usefulness of advanced EDI and other information systems for smaller pan-European transport operators. Britain's involvement is being co-ordinated by Professor Michael Browne who is sponsored by transport company BRS to research distribution issues.

"The success of the bigger carriers over the past five years has relied on the ability to use advanced information systems using EDI. We aim to harness technology and make it accessible to smaller operators," he says.

Another marked trend in distribution industry IT development has seen some distribution service companies' focus on the development of case-specific software and hardware solutions for particular local applications.

That is the case at Transport Development Group which includes a range of different UK and Continental distribution companies. Mr Kevin Ashby, IT adviser to the TDG board, says group computer requirements are shared where feasible but individual companies then put in what they need locally "because they are closer to the coal face".

"We have to cater for individual customers' different IT demands and service requirements. Some customers, for instance, will insist that you, as a distribution service contractor, use their systems for things like stock control but may leave you to use your own system for fleet management," he adds.

NFC group UK delivery company.

pany Lynx reinforces the need for IT systems flexibility. "For the larger users of our services, it is important to keep data systems flexible, to match their existing supply-chain management information systems in the areas of order processing, materials planning and inventory management," says Mr Kevin Appleton, Lynx sales and marketing director.

Another feature of general distribution industry IT development is a continuing move to expand the scope of such systems beyond simple warehouse and fleet management operations.

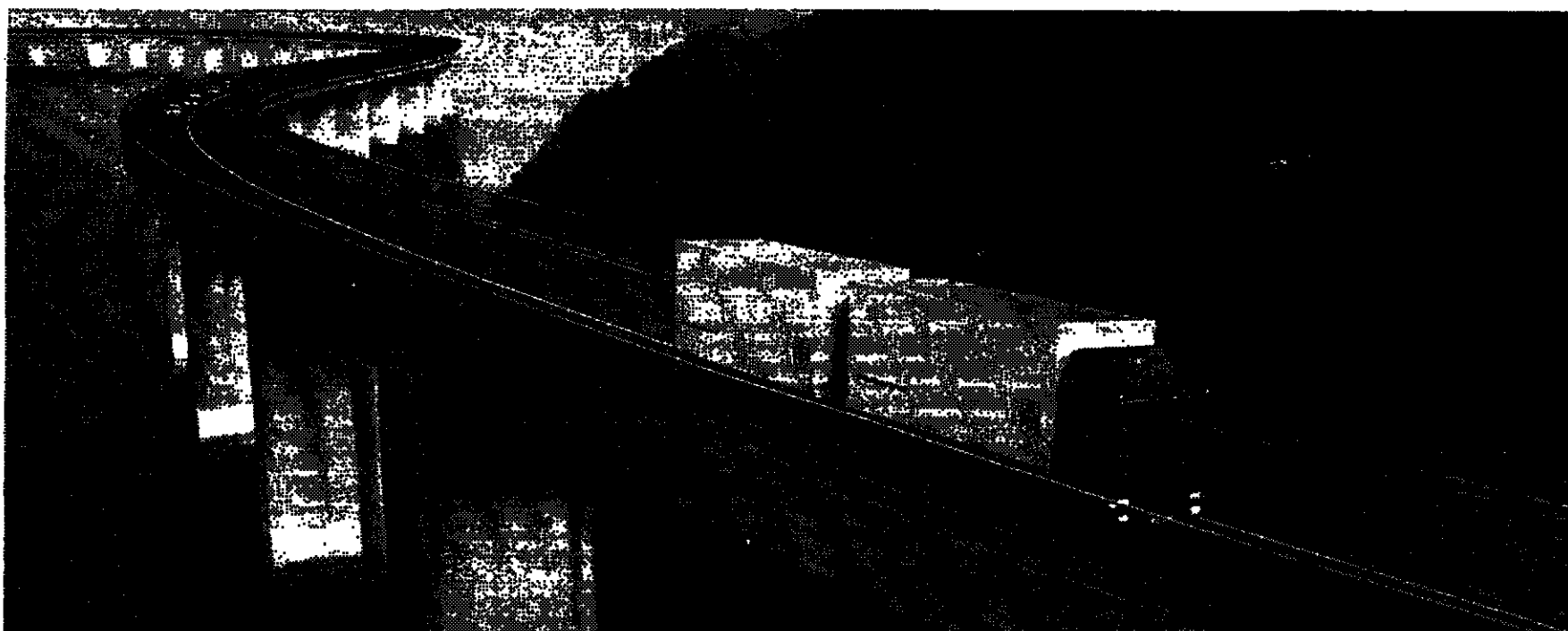
TNT Contract Logistics, for example, has just launched a new computer software package called Class (Contract Logistics Administration Services System). Mr Iain Speak, general manager of TNT Contract Logistics Netherlands, says one of the main features of Class is that it allows the company to undertake the full accounting role for clients, in addition to providing them with distribution services.

The advantages of EDI implementation to the freight and distribution industry are summed up by IT company A.T.T. EasyLink Services. "Companies can exchange transport data with trading partners with greater speed and efficiency and can ensure that the dispatch of goods is monitored at every stage of transportation," claims the company.

Phillip Hastings

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## DISTRIBUTION SERVICES 4

Competition in UK domestic parcels sector intensifies

## US giant wraps up takeover

THE recent arrival of the world's largest package delivery company on the UK domestic parcels scene will further sharpen the already fierce competition in that sector of the distribution market.

The company concerned, US-based United Parcel Service, finally made its move into the UK parcels business at the end of June with the acquisition of privately-owned operator Carryfast.

The latter, which has 17 depots, 350 vehicles and an annual turnover of around £1m, operates one-day guaranteed and three-day guaranteed UK delivery services.

In contrast to the UPS expansion, rival US parcels giant Federal Express had just a couple of months earlier vividly illustrated the tough nature of the UK domestic parcels market by pulling out of that business and other European operations because of continuing losses.

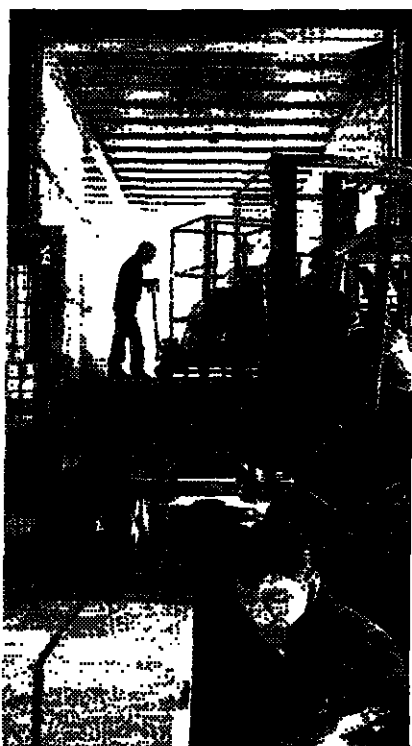
That withdrawal had in fact left only one other of the world's big four express companies, TNT, active in the UK domestic sector. The fourth member of the quartet, DHL, sold its UK domestic delivery organisation Elan to a group of venture capitalists in August last year.

The FedEx retreat this year triggered an important battle for business among remaining parcels delivery operators seeking to win some of the estimated £40m worth of former FedEx business. The market's second largest carrier, Securicor Omega Express (SOE), got a head start by paying FedEx around £7m for the US company's business goodwill and other assets.

But other operators were predictably quick to try and win some of that business away from SOE - market leader Parcelforce, for example, claimed that following the FedEx withdrawal, it picked up an additional £4m worth of new contracts by the end of May.

Looking ahead, the next known big development on the UK parcels delivery scene could well involve the recently announced plans to privatise Parcelforce. The Royal Mail organisation is reckoned to have more than 30 per cent of the market. It made a loss in the financial year to end-March 1992 of £24m but that was a substantial improvement on the £131m incurred the previous year. Mr Peter Howarth, managing director of Parcelforce prior to his promotion last month to become managing director of Royal Mail, confirms that recession has hit the overall UK parcels business very hard. "There was a reduction of 20 per cent in the volume of express traffic during 1991/92 and a reduction of 40 per cent in the non-urgent market," he says.

To survive in that sort of market, says Mr Colin Millbanks, chief executive of Mayne Nickless group parcels carrier Parceline, companies have had to focus firmly on bottom-line performance rather than, as had been the case until the recession, concentrating on building up volumes.



Security cage system for parcels at Elan

As an example of that trend, he points to Parceline's performance for the year ended June 30, 1992. "Revenues increased 6 per cent, shipments increased 1 per cent but package throughput reduced by 1 per cent and our costs are 1 per cent lower year on year in absolute terms. Clearly we have increased margins considerably."

In addition to the leading players, there are reckoned to be something like 1,000 smaller companies operating in the UK domestic parcels delivery market, ranging from one-man operators to medium-size franchise organisations. Although none of them handles even 1 per cent of the overall market, it is estimated that those smaller operators together account for around 55 per cent of the urgent parcels business and 45 per cent of the non-urgent sector.

"With smaller operations and lower overheads, including the growth of franchising, this area could in time pose a greater threat to the larger established companies than current market influences," suggests Mr Howarth.

Further adding to the competition for UK parcels distribution business, particularly at the heavier end of the market, is a growing move by more traditional road transport companies to upgrade some of their operations to offer faster, time-definite deliveries.

Kent-based Laser Transport, for example, recently entered the UK express market with the launch of next-day, two-day and three-day delivery services.

For their part, established parcel delivery companies are putting an increasing emphasis on the provision of more information and improved customer care.

Stimulating that development, they say, is the fact that customers are increasingly taking for granted the provision of fast, reliable delivery services at acceptable rates.

"Companies are requiring more management information from their express carriers to enable them, for example, to analyse expenditure by departments and service levels used. As companies increasingly need to be accountable, so do the carriers," says Mr David Kennard, managing director of Securicor group parcels company City Link.

But parcels companies also say that both they and their customers are becoming more selective about the volumes and types of information passed between them. For example, there was at one point a clear move by some operators to introduce systems which could provide customers with fast proof of delivery (POD) information about all their shipments. More recently, though, there has been something of a rethink on that subject.

"It is easy to kid yourself that everyone wants POD information the minute a shipment arrives," says Mr Jonathan Smith, general manager London and South East for British Rail parcels company Red Star. "But we have found that what most people really want is for us to be pro-active when there is a problem. They want to know what has happened, why and what we are doing about it."

Support for that view comes from Mr John Bintliff, chairman of Elan. He agrees that the main information requirement of most customers is for news about "exceptions", that is, when parcels are not delivered as scheduled. "Initially, we telephoned that information, now we are faxing it direct off screen and in future, I am sure we will use EDI (electronic data interchange) systems," he adds.

In line with that increased customer care, parcels delivery companies are also developing new services and even partnership arrangements to cater for particularly specific requirements.

A recent example of that trend is provided by TNT Sameday, part of TNT Express (UK). It has formed a partnership with Hutchison Pacing (UK) to provide a two-hour replacement pager service for customers in mainland Britain and Northern Ireland. When delivering the pagers, TNT Sameday motorcycle riders will display the Hutchison brand on their vests and a magnetic logo on their machines.

Phillip Hastings

Jack Semple examines the increasing environmental pressures

## More jam tomorrow on roads

THE transport and distribution industry is finding itself under increasing pressure from environmental influences, which raise many issues but provide few solutions.

Road congestion, which is already regarded by many as a barrier to the UK's economic growth, can only get worse. Transport bosses complain that motorways are starting to become congested at night, as well as during the day.

"The congestion issue will hit the transport industry quite seriously over the next few years," according to Dr Mike Monaghan, director of environment for P & O. The group, which operates barges on the Rhine, is looking seriously at an increase in rail freight and coastal shipping to bypass the roads in Britain.

However, these alternatives will bring only marginal benefit. "The nub of the problem is the private car, not the commercial vehicle. That's where the massive growth has been."

Substantial new road programmes and spending on public transport are needed, according to the Freight Transport Association; but the signs are not encouraging. One leading transport group cites the Channel Tunnel as a frightening example of government "penny-pinching, bungle and lack of clarity."

"They have a hell-bent, doctrinaire approach about not investing in public services. As a result, Railfreight Distribution and its links to the Channel Tunnel, launched with such a fanfare three years ago, has fallen flat on its face."

The view is widespread. James Watson, chairman of NFC, warned recently that the freight industry will view the tunnel as little more than "an expensive hole in the ground". Transport Development Group's leading cross-Channel operator, Beck & Pollitzer, already hauls by rail to Boulogne, but says it will go on using ferries and the roads for the UK leg of its international operations, after the tunnel opens.

In London, the area of greatest congestion, the government offers its low-cost Red Route scheme, 300 miles of priority routes with strictly enforced parking bans. It promises slightly faster and more predictable journey times for delivery vehicles. Ironically, however, even this programme is proving to be a mixed blessing for the distribution industry, which is already complaining of inadequate access to shops on the trial routes.

Increasingly, transport operators are finding problems even before they go on to the road. Rights of residents and the local authority to object to lorry operating bases were introduced in the mid-1980s, but over the past two years have been greatly strengthened through changes of interpretation of existing law.

Apart from dedicated industrial zones, expansion and growth has become extremely difficult, even on some sites zoned for light industrial use. "The government doesn't realise the extent of the problems," according to Jonathan Lawton, a prominent transport lawyer. Showpiece distribution centres seldom have environmental problems; but there are real worries for small- to medium-sized transport operators.

The "headline" environmental issue on lorries, however, is weights. Local newspapers frequently carry news of accidents involving juggernauts or protests against them and the anti-lorry sentiment this reflects has dominated political action for more than a decade.

Gross lorry weight is equated, quite mistakenly, with size. Ironically, since the furore over the increase in weights from 32 tonnes to 38 tonnes in 1983, increases in both the length and (in the

case of refrigerated vehicles) width of articulated lorries have gone almost unnoticed.

The controversy over lorry weights continues, however. There is strong support within the Department of Transport for a further increase from 38 to 44 tonnes, to reduce the number of heavy trucks on the roads. Running on six axles instead of five, these trucks would also do less damage to roads, officials believe. A unilateral move by Britain to 44 tonnes, which is already allowed in some EC countries, remains a possibility.

Legislators are in disarray, however, on lorry weights. The method used to calculate the damage lorries do to roads, and also the tax levied on them, are regarded by engineers as crude.

Technical advances in "road friendly suspension", especially air suspension, promise reduced road wear. But the benefits are largely unknown.

"It could be 50 per cent or it could be 1,000 per cent," according to Peter Sweatman, who heads a UN-sponsored research programme.

Reducing the environmental impact of exhaust emissions has become a substantial area of cost for lorry manufacturers and therefore, ultimately, operators. While no exact figures are available, Daf estimates that the industry has spent around £150m a year in this one area of research over the past five years.

This is a cost which will continue during the 1990s, as the industry strives to meet stringent EC emissions targets. However, the research is running into the law of diminishing returns. "Clean burn" improvements become more marginal, at the expense of slightly greater fuel consumption.

Manufacturers complain that legislators are doing little to clean up engines in operation.

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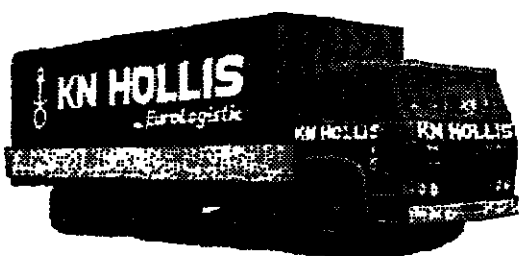
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## DISTRIBUTION SERVICES 5

Operators are now seeking qualification for standard approval

## Accent on quality controls

INCREASING demand from manufacturers and retailers for all suppliers to achieve recognised quality standards is now clearly reflected in the distribution services sector.

Contract logistics organisations, road hauliers, freight forwarders, express delivery companies and other distribution service providers are all seeking qualification for British Standards BS 5750, the International Standard ISO 9000 or the European Standard EN 29000.

But while few if any distribution companies of significant size are now prepared to opt out of chasing such formal recognition, debate continues over the real merits of achieving and maintaining BS 5750 or similar standards.

"In a service industry like transport and distribution, the meaning and value of a concept like 'service quality' is still, to a large extent, in the process of being defined and there are strongly opposing views on the value of BS 5750," acknowledges Mr Len Davis, personnel director of BS 5750-accredited third party contract distribution company Applied Distribution Limited (ADL).

"At the one extreme, you have people who will insist that every one of their suppliers must have approval. At the other extreme there are those who dismiss it as irrelevant."

Another BS 5750-qualified company, TNT Contract Distribution, agrees some operators are questioning whether the level of investment in manpower and money needed to maintain BS 5750 accreditation is justified in terms of business growth.

"But we believe the cost can be justified by the continuing improvements in the quality and consistency of service provided and the significant volumes of new business won," adds a TNT spokesman.

Mr Philip Honor, managing director of Transport Development Group logistics company Williams Distribution, which also recently gained BS 5750 accreditation, emphasises that there are internal as well as external benefits to be gained.

"We have found the process extremely useful. Whether or not it results in a direct increase in our customer base remains to be seen," he adds. On the international distribution side, Mr Gerry Burgin, managing director of freight forwarder Trans Global Air, the first UK top 10 forwarder to gain BS 5750 accreditation, is even more emphatic about the

merits of such recognition.

"This is without question the way forward in our industry. BS 5750 is a guarantee of quality and excellence in service delivery which more and more importing and exporting businesses require from their freight distribution partners."

Adding weight to that argument, Mr Duncan McWilliam, group quality and customer service manager for TNT Express Worldwide, says there are now more than 7,000 companies in Continental Europe approved to BS 5750/ISO 9000 standards and some 13,000 in the UK "and they are demanding that their suppliers be quality approved". Pointing out that various parts of the TNT Express international and UK domestic organisation are already accredited with BS 5750, he says benefits include the fact that "it requires the development of an infrastructure within an organisation that is able to take corrective action when things go wrong



Len Davis: "Service quality" is still being defined

so that the mistake or problem is not repeated". Some companies use specialist outside consultants to help them qualify for quality standards recognition while others have undertaken the work in-house.

The former LEP Group UK contract distribution company

Swift Transport Services, for example, chose the latter course. Swift, which was sold by LEP earlier this year to a holding company led by its senior management, recruited a full-time team from within the company. That was followed by a thorough audit of existing operational systems to identify the best methods, and a survey into the attitudes and motivation of employees towards quality improvement.

Initial demand for distribution service companies to achieve BS 5750 or similar accreditation came mainly from manufacturing companies, particularly multinationals in the higher technology sectors. Their interest stemmed from a growing awareness that having implemented sophisticated manufacturing controls, the majority of remaining quality issues were arising after the end of the production line - for example, delays in the arrival of goods or variability in delivery.

Manufacturers' efforts to establish product quality have generally focused on monitoring production processes through systems such as Statistical Process Control (SPC). If that control is established, runs the theory, then there is no need to worry about measuring the output because it will be exactly as required.

Increasingly, the same thinking is being applied in the area of distribution and logistics.

## Debate continues over the real merits of achieving BS 5750

says Mr Martin Christopher, professor of marketing and logistics at the Cranfield School of Management.

"If you have got your logistics system under control, in other words you are monitoring and managing the key points along the way, then the output, which is customer ser-

vice if you like, will meet the customer service levels you want to achieve."

In the past, says Mr Christopher, people used to think of 100 per cent delivery reliability as impossible. But, he points out, 100 per cent is achieved all the time in some areas of activity. If it was not, how many days a year would people be without electricity, how many days a year would the tap water be undrinkable?

Other logistics industry experts point out that if a manufacturer wants to be a single source supplier to a leading automotive industry company, for example, it is taken for granted that it will meet the product specifications or he would not even have been invited to tender. But the only thing which is going to keep that company there as a preferred single source supplier is the fact it delivers the quantity and quality required, on time, to the point of use on the production line.

However, those same sources also point out that gaining BS 5750 or similar accreditation does not ensure a distribution company will meet all its customers' needs. Rather, say supporters of the concept, such standards are likely in future

to be seen as simply a starting point, a basic criteria they will have to subscribe to. "Simply having a BS 5750 certificate on the wall does not create a quality company. The only guarantee it makes is that the company concerned has the systems and procedures required to deliver the agreed service," says ADL's Mr Davis.

"Cost-effectiveness, for example, is considered by most customers to be an essential part of service quality. However, BS 5750 has nothing to say about the value-for-money of service provided by an approved company - that judgment is left entirely to the customer."

A similar point is made by a leading international distribution industry executive, Mr John Boyce, chairman of the British Shippers' Council air transport committee. He is a "reasonable supporter" of quality assurance standards.

"But I have to say that achieving such standards will not in itself improve service quality for the shipper. You may get people achieving 100 per cent compliance with the prescribed standard but if that standard is not what the shipper wants, what is the point?"

Phillip Hastings

A SERIES of food safety scares in 1988 and resulting UK government legislation have had a marked impact on temperature-controlled distribution activities over the last couple of years.

On the technological side, for example, distribution service operators have invested heavily in sophisticated new temperature-monitoring systems for their vehicles. They have also stepped up staff training to try and ensure higher standards of operational management control.

In a separate development, the movement of fresh produce, in particular, has become an increasingly pan-European affair. And with creation of the European Community Single Market now imminent, that trend is expected to become even more pronounced.

The overall result is that the distribution of chilled and other temperature-sensitive products - often referred to by the industry as the "cool chain" - has become an increasingly specialised business.

Current patterns of temperature-controlled distribution activity began to emerge dur-

ing the mid-1980s as leading retailers led the way towards consolidated operations.

Previously, retail outlets had tended to take deliveries from individual manufacturers, so-called van sales. "A better cool chain arrived almost by default as improving technology was incorporated into these consolidation centres," comments Mr Mike Burbage, managing director of Wincanton Distribution.

"Also, the type of refrigerated vehicles required for larger consolidated drops were of a better type than those which were previously for van sales. Numerous other benefits emerged, too, particularly improved information technology systems which enabled shorter lead times, less inventory, better sales forecasting and so on."

Concurrent with those changes, some of the manufacturers who had traditionally tended to control their own temperature-controlled distribution operations began to contract out such activities to specialist service providers. However, while cool chain standards had in many cases already reached high levels of

Safety scare leads to tighter laws on temperature controls

## Operators keep their cool

safety and sophistication by the late 1980s, the food safety scares of 1988 undoubtedly gave that development a further boost.

One of the main thrusts of recent UK government legislation on food safety as far as distribution activities are concerned has centred on establishing a series of new temperature control limits for goods in transit. In April this year, for example, it became neces-

## The movement of fresh produce has become a pan-European affair

sary to ensure that temperature-controlled foods carried in small vehicles (7.5 tonnes or below) are kept at or below 8 degrees C.

The same stipulation for food carried on larger vehicles was established as law in April last

year. As a third stage in that legislation, April 1 next year will see the introduction of regulations requiring certain foods to be kept at or below 5 degrees C, except in small delivery vehicles.

Generally, the UK's new food safety legislation has been welcomed by the leading distribution service operators in that sector. They say the biggest impact is being felt at what is generally accepted as the weakest link in the supply chain - the point of interface with the supplier or manufacturer where each individual driver is responsible for accepting products into that chain.

In that context, Mr Bruce Giles, a regional director with Christian Salvesen Distribution, emphasises the importance of proper driver training. "The regulations mean that the industry needs to make certain that all drivers are equally well trained and equipped to accept



Ian Veitch: emphasis on computer-controlled systems

responsibility for this crucial decision and for any others that may need to be taken by them throughout the rest of the supply chain," he adds.

In addition to better training of drivers and other staff, companies operating vehicles in

the temperature-controlled distribution sector have also invested in new equipment. One particularly prominent development in that context has involved the widespread installation of more sophisticated temperature-monitoring systems on distribution fleet vehicles.

Mr Ian Veitch, business development director of Exel Logistics Temperature Controlled Services, says there is a growing emphasis on computer-controlled systems which will record temperatures throughout a delivery run. "Some retailers are now saying we should be able to present a complete temperature history of their products," he adds.

Wincanton Distribution has also introduced movable curtains in certain vehicles to segregate chilled products from empty cages which, it says, can carry a lot of latent heat. Other moves by Wincanton include

the introduction of dual evaporator fridges and under-slung fridges which reduce noise and operate at lower CPC levels.

Recent years have seen considerable fluctuations in specification demands of chilled distribution vehicles. In the early days of consolidated or composite deliveries, for example, vehicles were often divided into two or three compartments, each operating at different temperatures.

Then, as retail outlets increased in size and drop sizes grew larger, so demand increased for vehicles to make full load deliveries of one particular range of products. Now, says Mr David Howes, managing director of Christian Salvesen Distribution, there are signs of a renewed demand for two-temperature vehicles. "There are two conflicting trends at work. On the one hand, you have the large out-of-town retail stores taking more full loads of chilled or ambient goods. But at the same time, the major retailers are opening up smaller outlets in smaller towns which is once again increasing the demand for composite deliveries."

Another trend in the field of

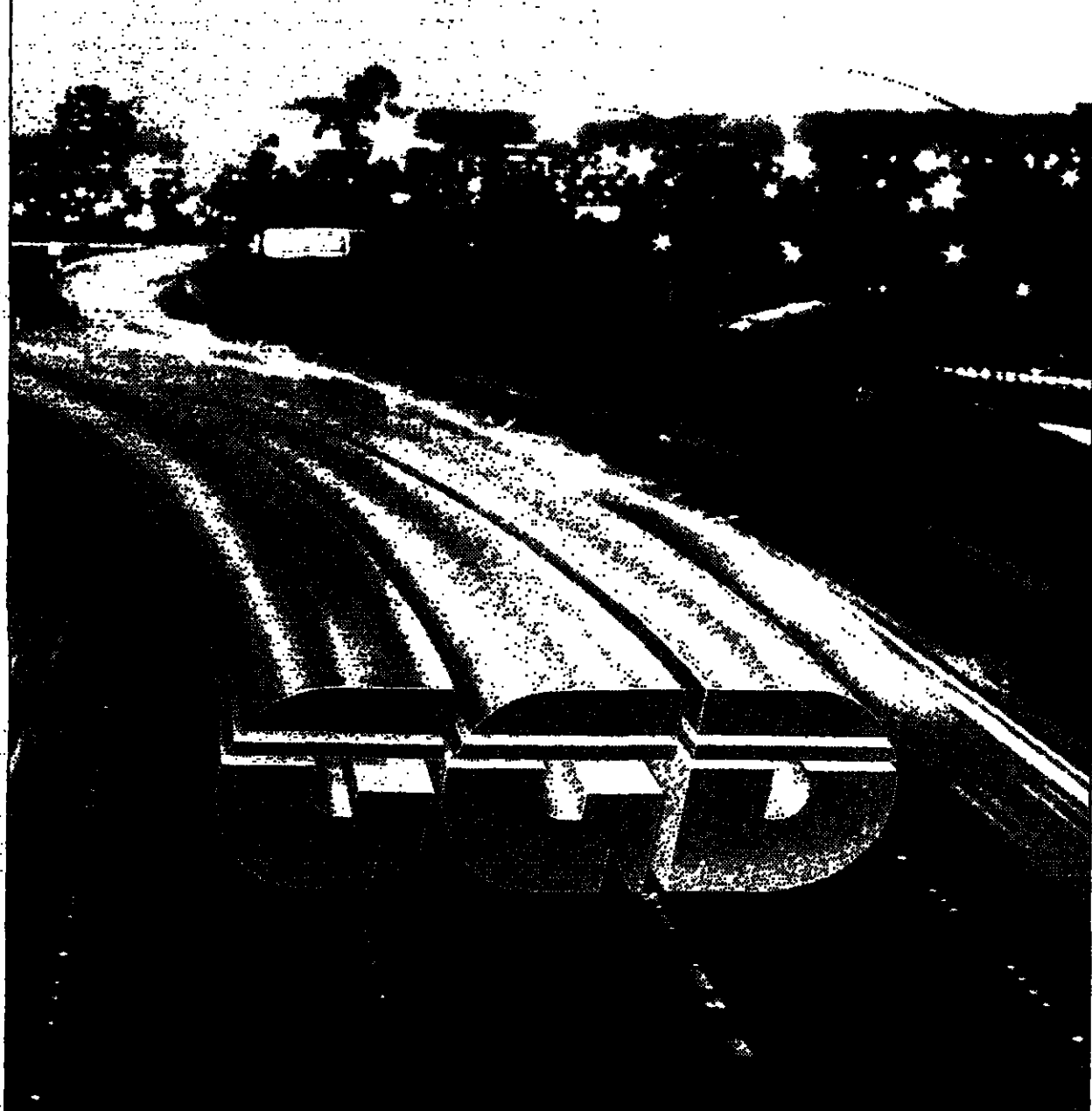
temperature-controlled distribution involves a growing demand from users for added value services. Included in that category, are tray washing, waste management, recycling of packaging materials, bar coding of imported fresh produce, and the in-store maintenance of freezer/chilled cabinets.

Demand is also growing for pan-European distribution operations. That trend, says Mr Veitch of Exel Logistics TCS, is particularly evident in the fresh produce sector. "Manufacturers and suppliers are increasingly looking at the economies of scale benefits to be gained from supplying customers from one European point," he adds.

Further evidence of that trend comes from European transport company P & O Ferries which recently took delivery of 20 x 13.5-metre tri-axle refrigerated trailers to support the development of specialised operations which include twice-daily shipments of temperature-controlled products between the UK and Holland.

Phillip Hastings

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## DISTRIBUTION SERVICES 6

Michael Terry looks at new challenges facing companies in Europe

## Drive for greater efficiency

EFFORTS by European producers of industrial and consumer goods to rationalise manufacturing strategies and to increase competitiveness are presenting logistics and distribution providers with new domestic and international challenges.

British Steel is aware of the stiff competition it faces in its planned assault on European mainland markets. Physical distribution is an important plank in its campaign and the costs and efficiency of the service will help determine the success or failure of the venture.

The company is engaged in a far-reaching review of its transportation and delivery operations. High on the agenda for discussion is the setting up of regional distribution centres closer to customers and the development of world class information technology (IT) links between production plants, distribution operators and customers.

Meanwhile, the company spends some £375m a year on shipping products to mainland Europe and tends to deal direct with transport operators and suppliers rather than go through forwarding agents.

Its sales in Europe represent about 2.5 per cent of the total European market and the objective is to achieve significant increases.

Its main European destinations are Italy, Germany and Spain, followed by France, Greece and the Netherlands. Short sea vessels under 4,000

tonnes dwt are the main mode British Steel uses to ship products to the mainland, some 94 per cent of the total. Last year the vessels carried 1.8m tonnes.

The use of sea vessels able to negotiate river and canal systems allows British Steel to deliver direct to Duisburg, Paris, Lyons and Bonn without the need for transshipment and double handling.

Mr Patrick Doolan, British Steel director for supplies and transport, a confirmed ship user, concedes the mode faces strong competition from rail. It depends on whether investment occurs in rolling stock and systems on the same scale as for ships.

At present 11 per cent of British Steel's European deliveries are by rail and 4 per cent by combined transport. All British Steel's main works are rail connected as are most of its large customers. It uses Railfreight Distribution's (RfD) conventional wagon train ferry service to France, and, to a limited degree, United Transport's (UT) lift-on/lift-off intermodal units which sail between Hull and Tilbury and Rotterdam on UT ships.

Mr Doolan is unhappy with uncompetitive railway rates, the critical shortage of rail

wagons and British Rail's inability to come up with a design for a single wagon to carry the 24 metro beams which British Steel wants to market to the continental construction industry.

He has a limited degree of interest in the Channel Tunnel, arguing that much of its business is not sufficiently time-sensitive to warrant it.

Twenty-one per cent of British Steel's deliveries to Europe

parts to General Motors' assembly plant at Uusikaupunki, Finland, more cost-effective.

Using a combination of covered trailers and rail, TNT delivers 400 tonnes of parts a day from Frankfurt. For the back load only 40 per cent of space is filled with returning empty packaging. TNT has to turn to the open market to fill the rest.

The new trailer has been

European distribution for Gillette and Philip Morris.

K & N, an established international forwarder with 350 offices in more than 60 countries, recognised the logistics opportunities emerging in Europe and set up a specialist logistics department in Switzerland.

It acquired companies in Holland and Italy, countries which it identified as offering areas of opportunity.

These acquisitions, together with its 12 existing common-user warehouses in Germany, give the company a strong base for domestic and intra-European services, said Mr Peter Dohne, head of European logistics.

Alert to the re-emergence of rail as a significant freight transport mode, a main board member has now been given responsibility for developing rail services.

The company's Paris office regularly uses the SNCF high-speed temperature-controlled rail service for perishable goods between Paris and Marseilles.

Distribution has become a critical factor in Europe's paper industry. Manufacturers, suffering from a decline in demand and the dumping from overseas of cut-price products,

The use of sea vessels able to negotiate river and canal systems allows British Steel to deliver direct to Duisburg, Paris, Lyons and Bonn

go by road. P & O Ferries is British Steel's main supplier of roll-on/roll-off trailers services to the continent. Hauliers have to meet stiff equipment specifications - coil-carrying trailers must have air suspension, rubber-lined wells and a protective tarpaulin covering.

Mr Doolan recognises the importance of a partnership between British Steel and its suppliers but insists on maintaining competition between contractors by sharing cargo between different routes.

TNT Contract Logistics is developing a special trailer to make its distribution of car

designed with an hydraulic scissor platform which allows TNT to convert it into a double-deck transporter that can be used on the return journey to carry finished cars.

German forwarder Kühne & Nagel (K & N) first became involved in distribution 25 years ago when its client, Tesco, asked it to organise the distribution of coffee beans whose import it had arranged.

Now K & N organises the roasting of the beans in Berlin and the delivery by road to 5,000 specialist retail outlets throughout Germany. Today, the company also carries out

look to logistics to reduce costs and to increase efficiency.

It is a buyer's market where the manufacturers expect their distribution specialists to develop supply systems that result in zero damage and avoid customers the penalty of holding costly inventory.

St Regis, a leading UK producer of paper for packaging, exports some 140,000 tonnes a year to Europe. Its customers in the Benelux countries and northern France expect orders to be delivered within 24 hours.

To meet this demand the company is setting up down-the-line warehouses to hold stock closer to the customers and thus speed up delivery reaction time. Third party contractors will be asked to provide and manage the warehouses.

In an enterprising attempt to further develop the European market, logistics contractor, TDG, has launched a company providing would-be exporters from the US and the Far East with a start-up service for entering Europe.

As well as providing normal distribution services, the market development and management services offered by Prism include business planning, customs, tax handling, sales management, marketing and credit control.

Commented John Cole, head of TDG's distribution division: "The service helps potential exporters avoid any heavy investment risk. It provides us with the chance to create a partnership with a new client."

Japanese eye UK market

## A hidden force ready for action

KOICHI SUZUMURA, chairman of NYK Line (Europe), smiles and politely declines to put a figure on how much NYK has invested in inland distribution in the UK and Europe. One can say it is substantial, he agrees; and, yes, the rate of investment could accelerate rapidly over the next two to three years, always depending on demand.

NYK, a leading Japanese shipping line, is one of the most advanced of several Japanese transport groups which have quietly been laying plans to become leading players in the European distribution market. It now has 1,300 UK employees, most of whom are involved in inland logistics.

Nippon Express, which by contrast does not operate deep sea shipping, has so far invested £40m in fixed assets in Europe, 80m of which is in the UK. In 1991, rapidly growing net revenue, excluding air freight, totalled £68.5m, of which £15.7m was in the UK.

Other Japanese companies in Europe include Mitsu, a large, diversified trading house, and parcels companies, Yamato and Kintetsu.

These companies pose a threat to existing operators within the market. They have a reputation for being thorough and patient above all, they have the "inside track" with Japanese manufacturers.

NYK plans to become a "logistics megacarrier", offering door-to-door services, worldwide. In the US, for example, it is now a leading railroad operator, following the acquisition of Southern Pacific Transportation.

Europe is an important part of the global jigsaw. Growth in cargo shipments between Asia and Europe is set to accelerate as Europe unifies and NYK is responding by building "comprehensive distribution capabilities".

The initial emphasis will be on movements to, and between, points of manufacture. "We are not intending to develop our inland traffic to retailers," he says, pauses, smiles, and adds: "As yet."

Mr Suzumura says NYK's transport involvement in the past has started and ended at the docks. The move inland greatly broadens the scope of the group's activities.

In the UK, NYK has two separate operations. New Wave Logistics, a global logistics brand within NYK, is starting from a greenfield site (its large warehouse in Milton Keynes has Panasonic as an important customer) with a Japanese managing director.

New Wave runs separately, for the time being at least, from UCI Logistics, acquired from United Carriers Group in July 1991. UCI was bought because it has strong market knowledge and gives the company a foothold in inland transport, with a broader customer base than purely Japanese manufacturers.

It contains several long-established road transport concerns: Robsons Distribution, a network warehousing and haulage firm; Hudson Shepherd, a domestic groupage operator; and Thompson Jewitt International, a leading

groupage operator between the UK and Europe.

The importance of local knowledge is stressed by Allan Binks, chairman of UCI (and United Carriers) and until the late 1980s a senior executive within Transport Development Group. He comments: "Sony might be the biggest electrical goods manufacturer in the world, but Comet and Currys will determine the way they are delivered to their stores. When it comes to establishing an operation and breaking into the market, it's extremely difficult unless you have got a power base from which to build."

NYK, and other Japanese companies, are likely to buy Continental transport companies in future.

Nippon Express is concentrating on developing logistics business with Japanese manufacturers at present, but says that will have changed by the mid-1990s. Japanese companies will establish a quality reputation in distribution, much as they have in cars and electronics. "There will be a demand for contract warehousing by a Japanese com-

pany," spokesman Mark Pester predicts.

Tetsuo Ross consultant Ray Hoare highlights the Japanese strength in finance and planning: "They have a long-termism which the UK has not developed. As a result, they may well achieve the same result in distribution as they have in manufacturing."

While the ambitions of overseas groups such as UPS and Federal Express of the US, and TNT and Mayne Nickless of Australia, are much publicised, the threat from Japan is still not fully appreciated within the transport business, according to Jack Mather, chief executive of NFO (formerly National Freight Consortium).

"The Japanese are the hidden force. They'll come in on the back of Japanese manufacturers - they all trade and link together - and use them as a base. Then they'll spread to other customers." They will offer formidable global systems for shipping, storage and distribution. Kühne & Nagel and Danzas will be targets. "Even NFO is not big enough. We have to form strategic alliances with shipping lines."

Mr Mather envies the way Japanese groups work together: "They don't have contracts, they have working relationships. I wish we Brits did it."

Jack Sample



Russian Intelligence



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## Profile: TRANSFESA

## Toeing the line

BUT FOR the foresight and persistence of the Spanish distribution group Transfesa,

Spain would find it difficult to integrate its railfreight industry with its European partners. Its trade with the rest of the Community, especially exports of fresh fruit, would be suffering.

Through an accident of history Spain and its Iberian neighbour Portugal have a rail gauge which is 23cm wider than that in France and the rest of the EC.

For years it meant long delays at the Franco-Spanish border points while goods were unloaded from one train and re-loaded into another.

It put the shelf-life of perishable goods at risk and escalated the handling costs of all products.

Transfesa is a specialist in railfreight transport. When it started international operations in 1951 it recognised the need to streamline procedures at the border.

Its engineers identified the need for a facility to quickly change the axles on the rolling stock.

Given the Spanish government's massive support for Spain's export industry, it is surprising how disinterested the Spanish Railways, RENFE, was in the proposal. So was French Railways, SNCF. Nel-

ther of them thought the idea could work.

But Transfesa pressed ahead and invested Ptas.3m (\$67,000) erecting two axle changing depots at the Franco-Spanish frontier stations at Hendaye (opened in 1950) and Cervere (opened 1951) and providing ancillary equipment.

The system entails lifting the wagons by crane and is very labour intensive.

The depots have an axle changing capacity of 300,000 two-axle wagons a year and at the moment are changing axles on 140,000 wagons a year.

Last year a new patented automatic system whereby the axles are lifted and lowered hydraulically in a pit was introduced to the Hendaye depot. With the new system each wagon's axles can be changed in four minutes, and four wagons can be changed at once, in eight minutes. A train of 1,000 tonnes can change axles in 50 minutes.

International traffic passing through the depots is made up of Transfesa's own wagons and loaded being moved by RENFE and SNCF.

Goods include car parts for assembly, finished cars, fruit, cereals, bulk paper, chemicals, powders and granulated products.

Michael Terry